## Maine Health Data Organization Hospital Financial Information Part I

#### 2013 – 2017 Select Financial Information by Data Element/Ratio

Comprised of tables for select data elements and ratios containing all of Maine's non-governmental hospitals arrayed by hospital peer groups as determined by the Maine Hospital Association (MHA). The peer groups are based upon bed size, revenue, critical access designation (CAH), and specialty. When data are available, the tables include a comparison of the Maine (ME), Northeast, and U.S. median as reported from the 2018 INGENIX, "Almanac of Hospital and Financial & Operating Indicators", publication. The Northeast comparison includes the states of Connecticut, Maine, Massachusetts, New Hampshire, New Jersey, New York, Pennsylvania, Rhode Island, and Vermont.

#### Maine Health Data Organization Hospital Financial Data Release Notes - November 2018

#### **Hospital Mergers/Acquisitions:**

**Parkview Adventist Medical Center** – On 06/16/2015 Parkview filed bankruptcy and was acquired by **Mid Coast Hospital** effective 8/21/2015. Last financial data reporting year for Parkview was FY 2014 (see https://mhdo.maine.gov/hosp\_fins\_previous.htm).

**St. Andrews Hospital & Miles Memorial Hospital** – On 10/01/2013, St. Andrews Hospital and Miles Memorial Hospital merged to form a new entity called **LincolnHealth**. Last financial data reporting year for St. Andrews Hospital and Miles Memorial Hospital was FY 2013 (see https://mhdo.maine.gov/hosp\_fins\_previous.htm).

**Southern Maine Medical Center & Henrietta Goodall Hospital** – On 01/01/2014, Henrietta Goodall Hospital and Southern Maine Medical Center merged to form a new entity called **Southern Maine Health Care**. Last financial reporting year for Goodall Hospital & Southern Maine Medical Center was FY 2013 (see https://mhdo.maine.gov/hosp\_fins\_previous.htm).

**Spring Harbor Hospital** - On 04/01/2014 Spring Harbor Hospital (a nonprofit psychiatric hospital) was merged with three nonprofit community health agencies, Maine Mental Health Partners, Community Counseling Center, Counseling Services, Inc., and Mid-Coast Mental Health Center. This merger of the five organizations formed to a single, unified corporate entity known as **Maine Behavioral Healthcare**. Maine Behavioral Healthcare was created to provide an integrated continuum of comprehensive, coordinated behavioral healthcare for Maine residents of all ages and serves in multiple locations throughout southern, western, and mid-coast Maine. Maine Behavioral is a member of the MaineHealth system and allied with Maine Medical Center's Department of Psychiatry, Southern Maine Health Care's Behavioral Health Services, and Pen Bay Medical Center's Department of Psychiatry. Last financial data reporting year for Spring Harbor Hospital was FY 2013 (see https://mhdo.maine.gov/hosp\_fins\_previous.htm).

#### **Fiscal Year End Date Changes:**

Maine Coast Memorial Hospital changed its FYE from 6/30 to 9/30 on 10/1/2015

Franklin Memorial Hospital changed its FYE from 6/30 to 9/30 on 10/1/2014

**York Hospital** changed its FYE from 6/30 to 12/31 on 07/01/2014.

Mercy Hospital changed its FYE from 12/31 to 9/30 on 10/1/2013

#### **Hospital Peer Group Changes:**

#### **Effective April 2017:**

- Inland Hospital and Northern Maine Medical Center changed from Peer Group "D" to "C".
- Peer Group "E" (Critical Access Hospitals) changed to "D".
- Peer Group "F" (Private Psychiatric Hospitals) changed to "E".

### **Maine Hospital Designation\***

**September 30, 2018** 

| Hospital Name                        | Peer Group            |
|--------------------------------------|-----------------------|
| Acadia Hospital Corporation          | E                     |
| Aroostook Medical Center, The (TAMC) | В                     |
| Blue Hill Memorial Hospital          | D                     |
| Bridgton Hospital                    | D                     |
| Calais Regional Hospital             | D                     |
| Cary Medical Center                  | С                     |
| Central Maine Medical Center         | Α                     |
| Charles A. Dean Memorial Hospital    | D                     |
| Down East Community Hospital         | D                     |
| Eastern Maine Medical Center         | Α                     |
| Franklin Memorial Hospital           | С                     |
| Houlton Regional Hospital            | D                     |
| Inland Hospital                      | C<br>D<br>E<br>C<br>A |
| LincolnHealth                        | D                     |
| Maine Behavioral Healthcare          | E                     |
| Maine Coast Memorial Hospital        | С                     |
| Maine Medical Center                 |                       |
| MaineGeneral Medical Center          | Α                     |
| Mayo Regional Hospital               | D                     |
| Mercy Hospital                       | В                     |
| Mid Coast Hospital                   | В                     |
| Millinocket Regional Hospital        | D                     |
| Mount Desert Island Hospital         | D                     |
| New England Rehabilitation Hospital  | F                     |
| Northern Maine Medical Center        | C                     |
| Penobscot Bay Medical Center         | В                     |
| Penobscot Valley Hospital            | D                     |
| Redington-Fairview General Hospital  | D                     |
| Rumford Community Hospital           | D                     |
| Sebasticook Valley Hospital          | D                     |
| Southern Maine Health Care           | В                     |
| St. Joseph Hospital                  | В                     |
| St. Mary's Regional Medical Center   | В                     |
| Stephens Memorial Hospital           | D                     |
| Waldo County General Hospital        | D                     |
| York Hospital                        | В                     |

<sup>\*</sup>Peer Group designations provided by the Maine Hospital Association (MHA)

#### **Profitability Ratios**

Provides information on the ability of the organization to produce a profit. Few hospitals could remain financially viable without a profit (or excess of revenues over expenses), especially over a long period of time. Cash flow would not be sufficient to meet normal cash requirements such as debt principal and investment in fixed or current assets. Six measures of profitability are included:

Operating Margin
Non-operating Revenue Margin
Total Margin
Return on Equity
Net Operating Income (Operating Surplus or Loss)
Total Surplus/Deficit (Total Surplus or Loss)

# Operating Margin MHDO Hospital Financial Report Part I

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|-----------------------------------------|-------------------------|-------------------------|----------|----------------------------------------------|----------|----------|
|                                         | FY 2013                 | FY 2014                 |          | Peer Group Effective April 2017 **           | FY 2016  | FY 2017  |
| Peer Group A Median                     | 3.71%                   | 2.13%                   | 4.21%    | Peer Group A                                 |          |          |
| Central Maine Medical Center            | (4.36%)                 | 1.76%                   | 2.93%    | Central Maine Medical Center                 | (1.85%)  | (3.26%)  |
| Eastern Maine Medical Center            | 4.58%                   | 2.50%                   | 5.49%    | Eastern Maine Medical Center                 | 3.83%    | 3.25%    |
| MaineGeneral Medical Center             | 2.84%                   | (3.59%)                 | (5.96%)  | MaineGeneral Medical Center                  | 0.28%    | (4.26%)  |
| Maine Medical Center                    | 4.91%                   | 7.78%                   | 7.68%    | Maine Medical Center                         | 9.08%    | 9.25%    |
| Peer Group B Median                     | 0.59%                   | 0.35%                   | (0.86%)  | Peer Group B                                 |          |          |
| Aroostook Medical Center, The (TAMC)    | 1.11%                   | (3.14%)                 | 0.14%    | Aroostook Medical Center, The (TAMC)         | (10.44%) | 0.94%    |
| Mercy Hospital                          | (4.59%)                 | 1.15%                   | (10.22%) | Mercy Hospital                               | (7.92%)  | (1.85%)  |
| Mid Coast Hospital                      | 1.38%                   | 2.54%                   | 1.91%    |                                              | 0.66%    | 1.65%    |
| Penobscot Bay Medical Center            | (0.42%)                 | 0.35%                   | (3.54%)  | Penobscot Bay Medical Center                 | (6.54%)  | (3.95%)  |
| Southern Maine Health Care **           | †                       | †                       | (3.41%)  | Southern Maine Health Care **                | (2.83%)  | (0.17%)  |
| St Joseph Hospital                      | 8.04%                   | 8.97%                   | 1.33%    | St Joseph Hospital                           | 2.84%    | 0.63%    |
| St Mary's Regional Medical Center       | 0.07%                   | (1.67%)                 | (1.21%)  | St Mary's Regional Medical Center            | 1.01%    | (0.52%)  |
| York Hospital                           | (1.12%)                 | (1.91%)                 | (0.51%)  | York Hospital                                | (1.45%)  | (1.60%)  |
| Peer Group C Median                     | (2.85%)                 | (4.54%)                 | (0.90%)  | Peer Group C**                               |          |          |
| Cary Medical Center                     | (3.91%)                 | 3.63%                   | 3.17%    | Cary Medical Center                          | (1.03%)  | (1.35%)  |
| Franklin Memorial Hospital              | (9.85%)                 | (4.54%)                 | (0.90%)  | Franklin Memorial Hospital                   | (6.77%)  | (6.58%)  |
| Maine Coast Memorial Hospital           | (0.47%)                 | (6.52%)                 | (9.68%)  | Maine Coast Memorial Hospital                | (7.43%)  | (7.52%)  |
| Peer Group D Median                     | 2.54%                   | (2.31%)                 | 1.33%    |                                              | •        | ,        |
| Inland Hospital                         | 1.17%                   | (2.31%)                 | 0.31%    | Inland Hospital                              | (0.80%)  | 1.20%    |
| Northern Maine Medical Center           | 4.56%                   | 3.17%                   | 2.34%    | Northern Maine Medical Center                | 0.89%    | 13.34%   |
|                                         |                         |                         |          |                                              | 010370   | 13.3 170 |
| Peer Group E Median Critical Access     | <b>(1.79%)</b><br>4.34% | <b>(1.73%)</b><br>5.27% | (0.29%)  | Peer Group D Critical Access**               | 2,72%    | 2,34%    |
| Blue Hill Memorial Hospital             |                         |                         | 6.46%    | Blue Hill Memorial Hospital                  |          |          |
| Bridgton Hospital                       | 3.19%                   | 7.27%                   | 4.05%    | g                                            | (0.27%)  | 1.13%    |
| Calais Regional Hospital                | (6.95%)                 | (9.02%)                 | (5.23%)  | Calais Regional Hospital                     | (3.49%)  | (6.58%)  |
| Charles A. Dean Memorial Hospital       | 3.69%                   | (1.59%)                 | (1.20%)  | Charles A. Dean Memorial Hospital            | (10.93%) | 6.26%    |
| Down East Community Hospital            | (4.53%)                 | (5.35%)                 | (0.57%)  | Down East Community Hospital                 | 1.58%    | 1.21%    |
| Houlton Regional Hospital               | (8.90%)                 | (1.73%)                 | (1.46%)  | Houlton Regional Hospital                    | (2.34%)  | (1.07%)  |
| LincolnHealth **                        | †                       | †                       | 4.01%    |                                              | 2.59%    | 3.39%    |
| Mayo Regional Hospital                  | (4.37%)                 | (1.88%)                 | (0.02%)  | Mayo Regional Hospital                       | (3.27%)  | (3.60%)  |
| Millinocket Regional Hospital           | (1.63%)                 | (9.04%)                 | (3.12%)  | Millinocket Regional Hospital                | (3.34%)  | (8.18%)  |
| Mount Desert Island Hospital            | (2.28%)                 | (3.04%)                 | 0.49%    |                                              | 0.51%    | 3.93%    |
| Penobscot Valley Hospital               | (1.96%)                 | (3.91%)                 | (5.14%)  | Penobscot Valley Hospital                    | (9.64%)  | (8.48%)  |
| Redington-Fairview General Hospital     | (2.85%)                 | (3.65%)                 | (3.65%)  | Redington-Fairview General Hospital          | 0.01%    | 0.12%    |
| Rumford Community Hospital              | (1.58%)                 | 0.94%                   | (1.23%)  | Rumford Community Hospital                   | (2.44%)  | (0.29%)  |
| Sebasticook Valley Hospital             | 4.68%                   | 6.47%                   | 3.31%    |                                              | 3.95%    | 10.40%   |
| Stephens Memorial Hospital              | 4.68%                   | 7.40%                   | 6.36%    | Stephens Memorial Hospital                   | 4.87%    | 5.10%    |
| Waldo County General Hospital           | 3.50%                   | (0.26%)                 | 8.04%    | Waldo County General Hospital                | 6.80%    | 7.63%    |
| Peer Group F Median Private Psychiatric | 6.75%                   | 2.30%                   | 2.56%    | Peer Group E Private Psychiatric**           |          |          |
| Acadia Hospital Corporation             | 9.47%                   | 2.30%                   | 4.68%    | Acadia Hospital Corporation                  | 6.33%    | 19.82%   |
| Maine Behavioral Healthcare **          | †                       | †                       | 0.43%    | Maine Behavioral Healthcare **               | (1.63%)  | 2.26%    |
| Peer Group G Median Rehabilitation      | 24.29%                  | 25.20%                  |          | Peer Group F Rehabilitation**                | (2.00.0) | 2.2070   |
| New England Rehabilitation Hospital     | 24.29%                  | 25.20%                  | 22.61%   |                                              | 26.91%   | 28.55%   |
| New England Rehabilitation Hospital     | 2 1123 73               | 23.20 /0                | 22.3170  | New England Renabilitation Hospital          | 20.5170  | 20.55 /0 |
| All Maine Hospitals Median              | 0.07%                   | (0.93%)                 | 0.23%    | All Maine Hospitals Median                   | (0.54%)  | 0.78%    |
| * Northeast Median                      | t                       | Ť                       | t        | * Northeast Median                           | Ť        | +        |
| * U.S. Median                           | t                       | †                       | t        | * U.S. Median                                | †        | †        |
|                                         |                         |                         |          | *Data from 2019 INGENIX "Almanac of Hospital |          |          |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable

### Non-Operating Revenue Margin

#### **MHDO Hospital Financial Report Part I**

|                                         | FY 2013 | FY 2014 | FY 2015 | Peer Group effective April 2017 **   | FY 2016 | FY 2017 |
|-----------------------------------------|---------|---------|---------|--------------------------------------|---------|---------|
| Peer Group A Median                     | 27%     | 5%      | 5%      | Peer Group A                         |         |         |
| Central Maine Medical Center            | (5%)    | 3%      | 8%      | Central Maine Medical Center         | (6%)    | (20%)   |
| Eastern Maine Medical Center            | 39%     | 8%      | 5%      | Eastern Maine Medical Center         | 6%      | 36%     |
| MaineGeneral Medical Center             | 29%     | (79%)   | (16%)   | MaineGeneral Medical Center          | 56%     | (31%)   |
| Maine Medical Center                    | 26%     | 7%      | 5%      | Maine Medical Center                 | 7%      | 17%     |
| Peer Group B Median                     | 56%     | 35%     | 27%     | Peer Group B                         |         |         |
| Aroostook Medical Center, The (TAMC)    | 8%      | 1%      | 42%     | Aroostook Medical Center, The (TAMC) | 2%      | (4%)    |
| Mercy Hospital                          | (2%)    | 96%     | 1%      |                                      | (0%)    | (2%)    |
| Mid Coast Hospital                      | 51%     | 35%     | 50%     |                                      | 65%     | 40%     |
| Penobscot Bay Medical Center            | 128%    | 190%    | 10%     | Penobscot Bay Medical Center         | (10%)   | (3%)    |
| Southern Maine Health Care **           | †       | †       | (46%)   | Southern Maine Health Care **        | (69%)   | 112%    |
| St Joseph Hospital                      | 9%      | 14%     | 36%     | St Joseph Hospital                   | ` 10%   | 71%     |
| St Mary's Regional Medical Center       | 96%     | (86%)   | 18%     |                                      | 50%     | 162%    |
| York Hospital                           | 193%    | 325%    | 589%    |                                      | (390%)  | 161%    |
| Peer Group C Median                     | (1%)    | (18%)   |         | Peer Group C**                       |         |         |
| Cary Medical Center                     | (4%)    | 0%      | 4%      |                                      | (11%)   | (8%)    |
| Franklin Memorial Hospital              | 2%      | (18%)   | (3%)    | Franklin Memorial Hospital           | (3%)    | (34%)   |
| Maine Coast Memorial Hospital           | 228%    | (31%)   | (2%)    | Maine Coast Memorial Hospital        | 12%     | (28%)   |
| Peer Group D Median                     | 32%     | (0%)    | 37%     | Intentionally left blank             |         |         |
| Inland Hospital                         | 36%     | (10%)   | 42%     | Inland Hospital                      | (48%)   | 36%     |
| Northern Maine Medical Center           | 42%     | 10%     | 33%     |                                      | 29%     | 5%      |
| Peer Group E Median Critical Access     | (7%)    | (2%)    |         | Peer Group D Critical Access**       |         |         |
| Blue Hill Memorial Hospital             | 15%     | 14%     | 17%     | Blue Hill Memorial Hospital          | (13%)   | 60%     |
| Bridgton Hospital                       | 20%     | 6%      | 6%      |                                      | 49%     | 21%     |
| Calais Regional Hospital                | (3%)    | (2%)    | (7%)    | Calais Regional Hospital             | (4%)    | (3%)    |
| Charles A. Dean Memorial Hospital       | 3%      | (12%)   | (9%)    | Charles A. Dean Memorial Hospital    | (1%)    | 10%     |
| Down East Community Hospital            | (68%)   | (12%)   | (94%)   | Down East Community Hospital         | 23%     | 24%     |
| Houlton Regional Hospital               | (12%)   | (86%)   | (59%)   | Houlton Regional Hospital            | (14%)   | (65%)   |
| LincolnHealth **                        | †       | †       | 33%     | LincolnHealth **                     | 29%     | 32%     |
| Mayo Regional Hospital                  | (131%)  | 309%    | 95%     | Mayo Regional Hospital               | (130%)  | (682%)  |
| Millinocket Regional Hospital           | 383%    | (79%)   | (409%)  | Millinocket Regional Hospital        | (101%)  | (68%)   |
| Mount Desert Island Hospital            | (38%)   | (16%)   | 59%     | Mount Desert Island Hospital         | (116%)  | `(2%)   |
| Penobscot Valley Hospital               | (16%)   | (7%)    | (7%)    | Penobscot Valley Hospital            | (4%)    | (3%)    |
| Redington-Fairview General Hospital     | (159%)  | (117%)  | 320%    | Redington-Fairview General Hospital  | 100%    | 92%     |
| Rumford Community Hospital              | (76%)   | 43%     | 14%     |                                      | 1%      | 410%    |
| Sebasticook Valley Hospital             | 19%     | 21%     | 35%     |                                      | 22%     | 25%     |
| Stephens Memorial Hospital              | 15%     | 8%      | (7%)    | Stephens Memorial Hospital           | 10%     | 9%      |
| Waldo County General Hospital           | 65%     | 104%    | 7%      | Waldo County General Hospital        | 49%     | 49%     |
| Peer Group F Median Private Psychiatric | 5%      | 30%     |         | Peer Group E Private Psychiatric**   |         |         |
| Acadia Hospital Corporation             | 8%      | 30%     | 17%     |                                      | 12%     | (1%)    |
| Maine Behavioral Healthcare **          | †       | †       | 117%    |                                      | (60%)   | 15%     |
| Peer Group G Median Rehabilitation      | 0%      | 0%      |         | Peer Group F Rehabilitation**        | (00 70) | 1370    |
| New England Rehabilitation Hospital     | 0%      | 0%      | 0%      | New England Rehabilitation Hospital  | 0%      | 0%      |
| All Maine Hospitals Median              | 9%      | 2%      | 8%      | All Maine Hospitals Median           | 1%      | 10%     |
| * Northeast Median                      | †       | †       | t       | * Northeast Median                   | †       | 10 70   |
| * U.S. Median                           | †       | ÷       | +       | * U.S. Median                        | į.      | ÷       |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Total Margin**

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|                                         | Pilibo III | spitai i ilialiciai |          |                                              |           |         |
|-----------------------------------------|------------|---------------------|----------|----------------------------------------------|-----------|---------|
|                                         | FY 2013    | FY 2014             | FY 2015  | Peer Group effective April 2017 **           | FY 2016   | FY 2017 |
| Peer Group A Median                     | 5.22%      | 2.27%               |          |                                              |           |         |
| Central Maine Medical Center            | (4.14%)    | 1.82%               | 3.18%    |                                              | (1.74%)   | (2.71%) |
| Eastern Maine Medical Center            | 7.34%      | 2.72%               | 5.79%    | Eastern Maine Medical Center                 | 4.05%     | 4.99%   |
| MaineGeneral Medical Center             | 3.96%      | (1.98%)             | (5.09%)  | MaineGeneral Medical Center                  | 0.64%     | (3.22%) |
| Maine Medical Center                    | 6.48%      | 8.29%               | 8.08%    | Maine Medical Center                         | 9.66%     | 10.99%  |
| Peer Group B Median                     | 1.70%      | 0.82%               | (0.68%)  | Peer Group B                                 |           |         |
| Aroostook Medical Center, The (TAMC)    | 1.21%      | (3.18%)             | 0.25%    | Aroostook Medical Center, The (TAMC)         | (10.63%)  | 0.90%   |
| Mercy Hospital                          | (4.49%)    | 21.50%              | (10.29%) | Mercy Hospital                               | (7.90%)   | (1.82%) |
| Mid Coast Hospital                      | 2.79%      | 3.84%               | 3.73%    | Mid Coast Hospital                           | 1.87%     | 2.73%   |
| Penobscot Bay Medical Center            | 1.48%      | (0.39%)             | (3.97%)  | Penobscot Bay Medical Center                 | (5.90%)   | (3.82%) |
| Southern Maine Health Care **           | †          | †                   | (2.32%)  | Southern Maine Health Care **                | (1.65%)   | 1.42%   |
| St Joseph Hospital                      | 8.76%      | 10.33%              | 2.06%    | St Joseph Hospital                           | 3.15%     | 2.11%   |
| St Mary's Regional Medical Center       | 1.92%      | (0.89%)             | (1.47%)  | St Mary's Regional Medical Center            | 2.01%     | 0.82%   |
| York Hospital                           | 1.17%      | 0.82%               | 0.10%    | York Hospital                                | (0.29%)   | 2.53%   |
| Peer Group C Median                     | (2.00%)    | (3.82%)             | (0.88%)  | Peer Group C**                               |           |         |
| Cary Medical Center                     | (3.77%)    | 3.64%               | 3.30%    | Cary Medical Center                          | (0.92%)   | (1.25%) |
| Franklin Memorial Hospital              | (10.07%)   | (3.82%)             | (0.88%)  | Franklin Memorial Hospital                   | (6.57%)   | (4.85%) |
| Maine Coast Memorial Hospital           | 0.36%      | (4.89%)             | (9.51%)  | Maine Coast Memorial Hospital                | (8.51%)   | (5.79%) |
| Peer Group D Median                     | 3.40%      | (2.09%)             | 1.99%    | Intentionally left blank                     |           |         |
| Inland Hospital                         | 1.82%      | (2.09%)             | 0.53%    |                                              | (0.54%)   | 1.87%   |
| Northern Maine Medical Center           | 7.56%      | 3.51%               | 3.44%    |                                              | 1.25%     | 13.89%  |
| Peer Group E Median Critical Access     | (0.99%)    | (0.92%)             |          | Peer Group D Critical Access**               |           |         |
| Blue Hill Memorial Hospital             | 5.10%      | 6.10%               | 7.72%    | Blue Hill Memorial Hospital                  | 2.42%     | 5.58%   |
| Bridgton Hospital                       | 3.95%      | 7.66%               | 4.32%    |                                              | (0.54%)   | 1.43%   |
| Calais Regional Hospital                | (6.75%)    | (8.83%)             | (4.88%)  | Calais Regional Hospital                     | (3.34%)   | (6.39%) |
| Charles A. Dean Memorial Hospital       | 3.81%      | (1.42%)             | (1.10%)  | Charles A. Dean Memorial Hospital            | (10.79%)  | 6.88%   |
| Down East Community Hospital            | (2.64%)    | (4.77%)             | (0.29%)  | Down East Community Hospital                 | 2.03%     | 1.58%   |
| Houlton Regional Hospital               | (7.90%)    | (0.92%)             | (0.91%)  | Houlton Regional Hospital                    | (2.05%)   | (0.64%) |
| LincolnHealth **                        | †          | †                   | 5.83%    | LincolnHealth **                             | 3.61%     | 4.88%   |
| Mayo Regional Hospital                  | (1.85%)    | 0.88%               | (0.50%)  | Mayo Regional Hospital                       | (1.40%)   | (0.45%) |
| Millinocket Regional Hospital           | 0.56%      | (4.86%)             | (0.60%)  | Millinocket Regional Hospital                | (1.63%)   | (4.71%) |
| Mount Desert Island Hospital            | (1.65%)    | (2.61%)             | 1.19%    |                                              | 0.24%     | 3.84%   |
| Penobscot Valley Hospital               | (1.69%)    | (3.64%)             | (4.79%)  | Penobscot Valley Hospital                    | (9.28%)   | (8.22%) |
| Redington-Fairview General Hospital     | (1.09%)    | (1.65%)             | 1.58%    |                                              | 2.96%     | 1.58%   |
| Rumford Community Hospital              | (0.89%)    | 1.63%               | (1.44%)  | Rumford Community Hospital                   | (2.46%)   | 0.09%   |
| Sebasticook Valley Hospital             | 5.68%      | 8.05%               | 5.04%    |                                              | 5.00%     | 13.43%  |
| Stephens Memorial Hospital              | 5.48%      | 8.01%               | 5.98%    |                                              | 5.38%     | 5.59%   |
| Waldo County General Hospital           | 9.36%      | 5.48%               | 8.62%    |                                              | 12.52%    | 14.00%  |
| Peer Group F Median Private Psychiatric | 7.18%      | 3.24%               |          |                                              |           |         |
| Acadia Hospital Corporation             | 10.25%     | 3.24%               | 5.59%    | Acadia Hospital Corporation                  | 7.14%     | 19.70%  |
| Maine Behavioral Healthcare **          | †          | †                   | (2.68%)  | Maine Behavioral Healthcare **               | (1.01%)   | 2.66%   |
| Peer Group G Median Rehabilitation      | 24.29%     | 25,21%              |          | Peer Group F Rehabilitation**                | (2.02.70) | 2.0070  |
| New England Rehabilitation Hospital     | 24.29%     | 25.21%              | 22.62%   |                                              | 26.94%    | 28.59%  |
|                                         | ZT.Z370    | 23.2170             | 22.0290  | New England Rehabilitation Hospital          | 20.57 /0  | 20.3370 |
| All Maine Hospitals Median              | 1.48%      | 0.85%               | 0.39%    | All Maine Hospitals Median                   | (0.42%)   | 1.58%   |
| * Northeast Median                      | 2.90%      | 3.80%               |          | * Northeast Median                           | 1.60%     | *       |
| * U.S. Median                           | 3.00%      | 4.10%               | 3.80%    | * U.S. Median                                | 2.40%     | *       |
|                                         |            |                     |          | *Data from 2019 INGENIX "Almanac of Hospital |           |         |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable

### Return on Equity

#### **MHDO Hospital Financial Report Part I**

|                                         |             | - p       |          | -                                            |            |          |
|-----------------------------------------|-------------|-----------|----------|----------------------------------------------|------------|----------|
|                                         | FY 2013     | FY 2014   | FY 2015  |                                              | FY 2016    | FY 2017  |
| Peer Group A Median                     | 8.69%       | 8.16%     |          | Peer Group A                                 |            |          |
| Central Maine Medical Center            | (23.06%)    | 11.07%    | 18.80%   | Central Maine Medical Center                 | (11.91%)   | (22.62%) |
| Eastern Maine Medical Center            | 14.50%      | 5.25%     | 11.78%   | Eastern Maine Medical Center                 | 8.32%      | 17.50%   |
| MaineGeneral Medical Center             | 6.86%       | (3.32%)   | (9.69%)  | MaineGeneral Medical Center                  | 1.46%      | (7.29%)  |
| Maine Medical Center                    | 10.51%      | 13.58%    | 15.44%   | Maine Medical Center                         | 20.96%     | 20.96%   |
| Peer Group B Median                     | 3.82%       | 1.86%     | (1.40%)  | Peer Group B                                 |            |          |
| Aroostook Medical Center, The (TAMC)    | 3.68%       | (11.83%)  | 1.04%    | Aroostook Medical Center, The (TAMC)         | (86.02%)   | 7.92%    |
| Mercy Hospital                          | (18.52%)    | 104.60%   | (53.40%) | Mercy Hospital                               | (85.48%)   | (15.42%) |
| Mid Coast Hospital                      | 4.12%       | 5.63%     | 5.79%    | Mid Coast Hospital                           | 3.15%      | 4.58%    |
| Penobscot Bay Medical Center            | 3.97%       | (0.97%)   | (10.45%) | Penobscot Bay Medical Center                 | (20.61%)   | (16.45%) |
| Southern Maine Health Care **           | †           | ` †       | (4.83%)  | Southern Maine Health Care **                | (3.59%)    | 3.07%    |
| St Joseph Hospital                      | 30.49%      | 43.11%    | 10.70%   | St Joseph Hospital                           | 14.65%     | 8.22%    |
| St Mary's Regional Medical Center       | 3,39%       | (1.61%)   | (3.04%)  | St Mary's Regional Medical Center            | 4.25%      | 1.80%    |
| York Hospital                           | 2.88%       | 1.86%     | 0.24%    |                                              | (0.70%)    | 6.06%    |
| Peer Group C Median                     | (5.83%)     | (8.61%)   | (4.05%)  | Peer Group C**                               |            |          |
| Cary Medical Center                     | (11.17%)    | 10.39%    | 8.90%    | Cary Medical Center                          | (2.44%)    | (3.31%)  |
| Franklin Memorial Hospital              | (23.61%)    | (13.66%)  | (4.05%)  | Franklin Memorial Hospital                   | (36.71%)   | (25.80%) |
| Maine Coast Memorial Hospital           | 0.63%       | (8.61%)   | (19.12%) | Maine Coast Memorial Hospital                | (21.25%)   | (39.47%) |
| Peer Group D Median                     | 11.72%      | 6.38%     | 4.08%    |                                              |            |          |
| Inland Hospital                         | 4.98%       | (6.60%)   | 1.88%    |                                              | (2.16%)    | 14.12%   |
| Northern Maine Medical Center           | 14.07%      | 6.38%     | 6.28%    | Northern Maine Medical Center                | 2.32%      | 23.74%   |
| Peer Group E Median Critical Access     | (1.50%)     | 1.50%     |          | Peer Group D Critical Access**               |            |          |
| Blue Hill Memorial Hospital             | 8.56%       | 9.62%     | 12.60%   |                                              | 3.80%      | 53.41%   |
| Bridgton Hospital                       | 5.15%       | 9.77%     | 5.24%    |                                              | (0.66%)    | 1.70%    |
| Calais Regional Hospital                | (120.07%)   | 316.24%   | 70.52%   |                                              | 33.59%     | 37.81%   |
| Charles A. Dean Memorial Hospital       | 13.95%      | (6.77%)   | (7.23%)  | Charles A. Dean Memorial Hospital            | (358.76%)  | 107.29%  |
| Down East Community Hospital            | (8.88%)     | (24.28%)  | (1.52%)  | Down East Community Hospital                 | 9.70%      | 7.20%    |
| Houlton Regional Hospital               | (78.66%)    | (10.24%)  | (12.04%) | Houlton Regional Hospital                    | (31.18%)   | (9.64%)  |
| LincolnHealth **                        | (70.0070)   | (10.2770) | 10.01%   |                                              | 6.46%      | 9.17%    |
| Mayo Regional Hospital                  | (3.00%)     | 1.50%     | (0.85%)  | Mayo Regional Hospital                       | (2.58%)    | (0.84%)  |
| Millinocket Regional Hospital           | 1.05%       | (8.77%)   | (1.09%)  | Millinocket Regional Hospital                | (3.27%)    | (11.99%) |
| Mount Desert Island Hospital            | (5.83%)     | (8.64%)   | 3.65%    |                                              | 0.73%      | 10.98%   |
| Penobscot Valley Hospital               | (11.20%)    | (29.12%)  | (53.84%) | Penobscot Valley Hospital                    | (4901.90%) | 110.44%  |
| Redington-Fairview General Hospital     | (1.32%)     | (1.90%)   | 2.24%    |                                              | 4.52%      | 2.23%    |
| Rumford Community Hospital              | (1.68%)     | 3.14%     | (2.94%)  | Rumford Community Hospital                   | (5.59%)    | 0.22%    |
| Sebasticook Valley Hospital             | 9.43%       | 12.72%    | 7.92%    |                                              | 7.70%      | 27.70%   |
| Stephens Memorial Hospital              | 9.46%       | 12.75%    | 9.09%    | Stephens Memorial Hospital                   | 8.31%      | 8.67%    |
| Waldo County General Hospital           | 10.25%      | 5.91%     | 9.14%    | Waldo County General Hospital                | 13.36%     | 14.25%   |
| Peer Group F Median Private Psychiatric | 22.89%      | 10.54%    | 2.26%    |                                              | 13.30 /0   | 11.2570  |
| Acadia Hospital Corporation             | 33.03%      | 10.54%    | 18.24%   |                                              | 22.17%     | 239.68%  |
| Maine Behavioral Healthcare **          | 33.03%<br>† | 10.5470   | (13.72%) | Maine Behavioral Healthcare **               | (6.08%)    | 14.63%   |
| Peer Group G Median Rehabilitation      | 83.82%      | 102.50%   |          | Peer Group F Rehabilitation**                | (6.06%)    | 14.03%   |
| -                                       |             |           |          | •                                            | 121.20%    | 158.75%  |
| New England Rehabilitation Hospital     | 83.82%      | 102.50%   | 79.73%   | New England Rehabilitation Hospital          | 121.20%    | 150./5%  |
| All Maine Hospitals Median              | 3.97%       | 4.19%     | 2.06%    | All Maine Hospitals Median                   | 0.04%      | 7.56%    |
| * Northeast Median                      | 6.00%       | 8.00%     |          | * Northeast Median                           | 3.60%      | *        |
| * U.S. Median                           | 5.70%       | 7.30%     | 7.00%    | * U.S. Median                                | 5.00%      | *        |
|                                         |             |           |          | *Data from 2019 INGENIX "Almanac of Hospital |            |          |

\* Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

† Data not available or not applicable

### Net Operating Income (Operating Surplus/Loss)

**MHDO Hospital Financial Report Part I** 

|                                         |              | iospitai riiiaiici | <u> </u>     |                                              |              |              |
|-----------------------------------------|--------------|--------------------|--------------|----------------------------------------------|--------------|--------------|
|                                         | FY 2013      | FY 2014            | FY 2015      |                                              | FY 2016      | FY 2017      |
| Peer Group A Median                     | 20,199,344   | 11,260,961         |              | Peer Group A                                 |              |              |
| Central Maine Medical Center            | (12,904,142) | 5,794,015          | 10,671,726   |                                              | (7,027,065)  | (12,323,834) |
| Eastern Maine Medical Center            | 29,659,616   | 16,727,906         | 39,562,673   | Eastern Maine Medical Center                 | 29,747,185   | 27,815,541   |
| MaineGeneral Medical Center             | 10,739,071   | (14,312,531)       | (24,308,844) | MaineGeneral Medical Center                  | 1,282,149    | (19,120,071) |
| Maine Medical Center                    | 47,011,000   | 76,986,000         | 83,409,000   | Maine Medical Center                         | 111,332,000  | 125,477,000  |
| Peer Group B Median                     | 634,714      | (1,003,262)        | (1,472,136)  | Peer Group B                                 |              |              |
| Aroostook Medical Center, The (TAMC)    | 1,168,428    | (3,322,416)        | 167,492      | Aroostook Medical Center, The (TAMC)         | (11,890,340) | 1,250,152    |
| Mercy Hospital                          | (9,489,000)  | 2,581,893          | (22,239,371) | Mercy Hospital                               | (17,444,022) | (3,931,344)  |
| Mid Coast Hospital                      | 1,737,702    | 3,463,574          | 2,907,171    |                                              | 1,150,582    | 3,030,564    |
| Penobscot Bay Medical Center            | (512,125)    | 444,477            | (4,331,090)  | Penobscot Bay Medical Center                 | (8,099,233)  | (5,312,270)  |
| Southern Maine Health Care **           | †            | (6,052,542)        | (8,667,203)  | Southern Maine Health Care **                | (7,433,720)  | (486,333)    |
| St Joseph Hospital                      | 8,264,000    | 10,020,000         | 1,646,000    |                                              | 3,854,000    | 873,000      |
| St Mary's Regional Medical Center       | 101,000      | (2,451,000)        | (2,122,000)  | St Mary's Regional Medical Center            | 1,849,000    | (995,000)    |
| York Hospital                           | (1,699,316)  | (2,834,210)        | (822,272)    | York Hospital                                | (2,376,344)  | (2,654,507)  |
| Peer Group C Median                     | (1,687,690)  | (3,368,974)        | (703,948)    | Peer Group C**                               |              |              |
| Cary Medical Center                     | (1,910,489)  | 1,919,271          | 1,727,000    |                                              | (549,767)    | (701,366)    |
| Franklin Memorial Hospital              | (7,530,258)  | (3,368,974)        | (703,948)    | Franklin Memorial Hospital                   | (5,137,214)  | (5,013,015)  |
| Maine Coast Memorial Hospital           | (375,470)    | (4,923,904)        | (7,151,901)  | Maine Coast Memorial Hospital                | (6,037,083)  | (6,247,461)  |
| Peer Group D Median                     | 1,409,715    | (1,562,121)        | 667,342      |                                              |              |              |
| Inland Hospital                         | 789,295      | (1,562,121)        | 221,799      | Inland Hospital                              | (589,098)    | 940,904      |
| Northern Maine Medical Center           | 2,030,134    | 1,436,912          | 1,112,885    |                                              | 438,975      | 7,918,986    |
| Peer Group E Median Critical Access     | (521,093)    | (823,743)          |              | Peer Group D Critical Access**               |              |              |
| Blue Hill Memorial Hospital             | 1,628,196    | 1,956,483          | 2,557,911    | Blue Hill Memorial Hospital                  | 1,070,298    | 949,221      |
| Bridgton Hospital                       | 1,390,365    | 3,493,156          | 1,956,636    | Bridgton Hospital                            | (133,726)    | 549,912      |
| Calais Regional Hospital                | (2,176,774)  | (2,692,869)        | (1,811,723)  | Calais Regional Hospital                     | (1,268,279)  | (2,240,280)  |
| Charles A. Dean Memorial Hospital       | 547,255      | (251,339)          | (193,467)    | Charles A. Dean Memorial Hospital            | (1,636,595)  | 1,119,008    |
| Down East Community Hospital            | (1,493,922)  | (1,793,717)        | (203,923)    | Down East Community Hospital                 | 612,490      | 516,342      |
| Houlton Regional Hospital               | (3,696,027)  | (770,831)          | (658,620)    | Houlton Regional Hospital                    | (1,072,551)  | (505,627)    |
| LincolnHealth **                        | †            | (988,773)          | 2,989,916    |                                              | 1,999,342    | 2,785,125    |
| Mayo Regional Hospital                  | (1,916,577)  | (876,655)          | (11,133)     | Mayo Regional Hospital                       | (1,605,567)  | (1,786,973)  |
| Millinocket Regional Hospital           | (441,366)    | (2,257,739)        | (789,641)    | Millinocket Regional Hospital                | (872,958)    | (2,324,976)  |
| Mount Desert Island Hospital            | (1,145,886)  | (1,486,508)        | 246,905      |                                              | 263,572      | 2,262,366    |
| Penobscot Valley Hospital               | (513,373)    | (978,468)          | (1,173,630)  | Penobscot Valley Hospital                    | (2,062,260)  | (1,740,486)  |
| Redington-Fairview General Hospital     | (2,031,056)  | (2,642,901)        | (2,788,397)  | Redington-Fairview General Hospital          | 9,525        | 109,102      |
| Rumford Community Hospital              | (528,812)    | 337,548            | (461,793)    | Rumford Community Hospital                   | (970,931)    | (117,323)    |
| Sebasticook Valley Hospital             | 1,574,272    | 2,352,427          | 1,245,827    |                                              | 1,576,460    | 4,385,064    |
| Stephens Memorial Hospital              | 2,570,410    | 4,250,296          | 3,848,043    | Stephens Memorial Hospital                   | 3,099,933    | 3,446,739    |
| Waldo County General Hospital           | 2,530,863    | (192,814)          | 6,784,776    |                                              | 6,212,787    | 7,649,992    |
| Peer Group F Median Private Psychiatric | 3,024,734    | 724,385            |              | Peer Group E Private Psychiatric**           |              |              |
| Acadia Hospital Corporation             | 4,749,536    | 1,144,556          | 2,410,167    | Acadia Hospital Corporation                  | 3,554,438    | 13,559,872   |
| Maine Behavioral Healthcare **          |              | 304,213            | 336,872      |                                              | (1,355,078)  | 2,023,558    |
| Peer Group G Median Rehabilitation      | 8,497,911    | 9,181,929          |              | Peer Group F Rehabilitation**                |              |              |
| New England Rehabilitation Hospital     | 8,497,911    | 9,181,929          | 7,992,575    |                                              | 10,067,074   | 10,923,634   |
|                                         |              |                    |              | TOTAL ALL HOSPITALS                          | 100,557,979  | 152,085,216  |
| All Maine Hospitals Median              | 101,000      | (251,339)          | 194,646      | All Maine Hospitals Median                   | (341,747)    | 533,127      |
| * Northeast Median                      | †            | †                  | t            | * Northeast Median                           | †            | †            |
| * U.S. Median                           | †            | †                  | t            | * U.S. Median                                | †            | †            |
|                                         | <del>-</del> | -                  |              | *Data from 2019 INGENIX "Almanac of Hospital |              |              |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

# Total Surplus/Deficit (Total Surplus/Loss) MHDO Hospital Financial Report Part I

|                                         | MILEGIA          | iospitai riiiaiici | ат керогі ғат |                                              |                                         |              |
|-----------------------------------------|------------------|--------------------|---------------|----------------------------------------------|-----------------------------------------|--------------|
|                                         | FY 2013          | FY 2014            | FY 2015       | Peer Group effective April 2017 **           | FY 2016                                 | FY 2017      |
| Peer Group A Median                     | 32,100,019       | 10,325,737         | 24,635,858    | Peer Group A                                 |                                         |              |
| Central Maine Medical Center            | (12,862,669)     | 2,389,449          | 7,425,724     | Central Maine Medical Center                 | (6,624,210)                             | (10,793,895) |
| Eastern Maine Medical Center            | 49,021,150       | 18,262,024         | 41,845,992    | Eastern Maine Medical Center                 | 31,524,918                              | 43,538,841   |
| MaineGeneral Medical Center             | 15,178,887       | (5,524,571)        | (20,937,495)  | MaineGeneral Medical Center                  | 2,919,724                               | (14,569,619) |
| Maine Medical Center                    | 63,162,000       | 82,452,000         | 88,155,000    | Maine Medical Center                         | 119,118,000                             | 152,049,000  |
| Peer Group B Median                     | 2,360,211        | 383,630            | (1,206,943)   |                                              |                                         |              |
| Aroostook Medical Center, The (TAMC)    | 1,272,300        | (3,366,943)        | 288,414       | Aroostook Medical Center, The (TAMC)         | (12,087,186)                            | 1,200,281    |
| Mercy Hospital                          | (9,283,000)      | 60,564,441         | (22,367,611)  | Mercy Hospital                               | (17,401,983)                            | (3,860,048)  |
| Mid Coast Hospital                      | 5,447,042        | 6,348,794          | 6,389,309     |                                              | 3,556,917                               | 4,185,413    |
| Penobscot Bay Medical Center            | 1,835,421        | (491,543)          | (4,835,609)   | Penobscot Bay Medical Center                 | (7,349,068)                             | (5,137,711)  |
| Southern Maine Health Care **           | †                | (2,586,332)        | (5,949,825)   | Southern Maine Health Care **                | (4,181,290)                             | 4,065,038    |
| St Joseph Hospital                      | 9,080,000        | 11,716,000         | 2,561,000     | St Joseph Hospital                           | 4,281,000                               | 2,989,000    |
| St Mary's Regional Medical Center       | 2,885,000        | (1,315,000)        | (2,582,000)   | St Mary's Regional Medical Center            | 3,698,000                               | 1,593,000    |
| York Hospital                           | 1,824,458        | 1,258,803          | 168,114       | York Hospital                                | (484,480)                               | 4,368,395    |
| Peer Group C Median                     | (1,091,320)      | (2,852,173)        |               | Peer Group C**                               | , , , , , , , , , , , , , , , , , , , , | , ,          |
| Cary Medical Center                     | (1,843,667)      | 1,921,463          | 1,802,738     |                                              | (493,708)                               | (647,956)    |
| Franklin Memorial Hospital              | (7,687,087)      | (2,852,173)        | (684,049)     | Franklin Memorial Hospital                   | (4,995,228)                             | (3,754,733)  |
| Maine Coast Memorial Hospital           | 175,777          | (3,747,161)        | (7,036,445)   | Maine Coast Memorial Hospital                | 25,949,625                              | (4,888,010)  |
| Peer Group D Median                     | 2,015,713        | (1,417,442)        | 1,017,584     |                                              | 23/3 13/023                             | (1/000/010/  |
| Inland Hospital                         | 1,230,629        | (1,417,442)        | 382,181       |                                              | (397,627)                               | 1,471,941    |
| Northern Maine Medical Center           | 3,472,249        | 1,598,294          | 1,652,987     | Northern Maine Medical Center                | 619,914                                 | 8,301,542    |
| Peer Group E Median Critical Access     | (372,233)        | (284,644)          |               | Peer Group D Critical Access**               | 019,914                                 | 0,301,372    |
| Blue Hill Memorial Hospital             | 1,925,742        | 2,282,563          | 3,098,390     |                                              | 950,871                                 | 2,344,781    |
| Bridgton Hospital                       | 1,738,828        | 3,698,441          | 2,091,764     |                                              | (264,276)                               | 633,976      |
| Calais Regional Hospital                | (2,117,764)      | (2,642,155)        | (1,695,452)   | Calais Regional Hospital                     | (1,214,838)                             | (2,181,976)  |
| Charles A. Dean Memorial Hospital       | 565,775          | (224,293)          | (1,093,432)   | Charles A. Dean Memorial Hospital            | (1,618,250)                             | 1,238,653    |
| Down East Community Hospital            | (886,900)        | (1,606,873)        | (177,703)     | Down East Community Hospital                 | 791,236                                 | 677,378      |
| Houlton Regional Hospital               | (3,309,554)      | (413,788)          | (414,782)     | Houlton Regional Hospital                    | (943,065)                               | (305,685)    |
| LincolnHealth **                        | (J,JUJ,JJJ)<br>+ | (344,994)          | 4,437,851     |                                              | 2,815,216                               | 4,077,376    |
| Mayo Regional Hospital                  | (829,528)        | 420,033            | (237,480)     | Mayo Regional Hospital                       | (448,139)                               | (181,851)    |
| Millinocket Regional Hospital           | 156,089          | (1,262,364)        | (155,287)     | Millinocket Regional Hospital                | (433,645)                               | (1,383,756)  |
| Mount Desert Island Hospital            | (831,140)        | (1,284,105)        | 600,870       | Mount Desert Island Hospital                 | 122,077                                 | 2,207,609    |
| Penobscot Valley Hospital               | (444,197)        | (913,791)          | (1,096,437)   | Penobscot Valley Hospital                    | (1,992,477)                             | (1,692,007)  |
| Redington-Fairview General Hospital     | (785,659)        | (1,215,162)        | 1,267,540     |                                              | 2,606,763                               | 1,424,688    |
| Rumford Community Hospital              | (300,268)        | 588,463            | (538,991)     | Rumford Community Hospital                   | (980,060)                               | 37,854       |
| Sebasticook Valley Hospital             | 1,883,911        | 2,973,458          | 1,930,194     |                                              | 2,016,597                               | 5,863,249    |
| Stephens Memorial Hospital              | 3,034,455        | 4,633,910          | 3,603,686     |                                              | 2,010,397<br>3,446,426                  | 3,802,861    |
| Waldo County General Hospital           | 7,218,574        | 4,336,614          | 7,322,598     | Waldo County General Hospital                | 12,194,364                              | 15,080,788   |
| Peer Group F Median Private Psychiatric | 3,255,010        | 1,011,859          |               | Peer Group E Private Psychiatric**           | 12,194,304                              | 13,000,700   |
| Acadia Hospital Corporation             | 5,183,298        | 1,625,292          | 2,904,940     |                                              | 4,045,747                               | 13,453,942   |
|                                         | 5,183,298        |                    |               |                                              | 4,045,747<br>(848,352)                  |              |
| Maine Behavioral Healthcare **          | 9 E00 043        | 398,425            | (2,040,752)   | Maine Behavioral Healthcare **               | (040,332)                               | 2,383,274    |
| Peer Group G Median Rehabilitation      | 8,500,942        | 9,188,995          |               | Peer Group F Rehabilitation**                | 10.000 = 10                             | 100101-      |
| New England Rehabilitation Hospital     | 8,500,942        | 9,188,995          | 7,998,472     |                                              | 10,080,512                              | 10,940,460   |
|                                         |                  |                    |               | TOTAL ALL HOSPITALS                          | 167,980,025                             | 238,532,093  |
| All Maine Hospitals Median              | 1,272,300        | 398,425            | 335,298       | All Maine Hospitals Median                   | (71,100)                                | 1,448,315    |
| * Northeast Median                      | †                | †                  | +             | * Northeast Median                           | †                                       | +            |
| * U.S. Median                           | t                | †                  | +             | * U.S. Median                                | †                                       | †            |
|                                         |                  |                    |               | *Data from 2019 INGENIX "Almanac of Hospital |                                         |              |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable

#### **Liquidity Ratios**

Measures an organization's ability to meet short-term obligations, collect receivables, and maintain cash position. Most organizations that experience financial problems do so because of a liquidity crisis: they are unable to pay current obligations as they become due. Five measures of liquidity are included:

Current Ratio (without Board Designated and Undesignated Investments)

Days in Accounts Receivable

Days Cash on Hand (Current)

Days Cash on Hand (Including Board Designated and Undesignated Investments)

Average Payment Period (Current Liabilities)

### Current Ratio (Without Board Designated & Undesignated Investments)

|                                                  |              | opical i mancia     | •    |                                              |         |         |
|--------------------------------------------------|--------------|---------------------|------|----------------------------------------------|---------|---------|
|                                                  | FY 2013      | FY 2014             |      | Peer Group effective April 2017 **           | FY 2016 | FY 2017 |
| Peer Group A Median                              | 1.63         | 1.63                |      | Peer Group A                                 |         |         |
| Central Maine Medical Center                     | 1.00         | 0.99                | 1.12 |                                              | 0.86    | 0.75    |
| Eastern Maine Medical Center                     | 1.65         | 1.62                | 1.81 | Eastern Maine Medical Center                 | 2.17    | 2.46    |
| MaineGeneral Medical Center                      | 1.61         | 1.63                | 1.69 | MaineGeneral Medical Center                  | 1.91    | 1.86    |
| Maine Medical Center                             | 2.24         | 2.05                | 2.05 | Maine Medical Center                         | 2.23    | 2.15    |
| Peer Group B Median                              | 1.74         | 1.87                | 1.81 | Peer Group B                                 |         |         |
| Aroostook Medical Center, The (TAMC)             | 1.24         | 0.99                | 0.85 | Aroostook Medical Center, The (TAMC)         | 0.76    | 1.00    |
| Mercy Hospital                                   | 1.25         | 1.18                | 0.90 | Mercy Hospital                               | 0.72    | 0.72    |
| Mid Coast Hospital                               | 1.68         | 1.87                | 1.90 | Mid Coast Hospital                           | 1.91    | 2.04    |
| Penobscot Bay Medical Center                     | 1.81         | 2.91                | 1.90 | Penobscot Bay Medical Center                 | 0.73    | 0.75    |
| Southern Maine Health Care **                    | †            | †                   | 0.77 |                                              | 0.77    | 1.05    |
| St Joseph Hospital                               | 1.94         | 2.02                | 1.72 |                                              | 1.94    | 2.04    |
| St Mary's Regional Medical Center                | 3.19         | 3.10                | 2.13 |                                              | 2.47    | 2.33    |
| York Hospital                                    | 1.99         | 1.72                | 2.17 |                                              | 2.20    | 1.76    |
| Peer Group C Median                              | 1.71         | 1.73                |      | Peer Group C**                               |         |         |
| Cary Medical Center                              | 1.63         | 1.73                | 2.09 |                                              | 2.34    | 2.25    |
| Franklin Memorial Hospital                       | 3.65         | 2.24                | 1.49 |                                              | 1.30    | 1.47    |
| Maine Coast Memorial Hospital                    | 1.79         | 1.20                | 1.13 |                                              | 1.01    | 0.62    |
| Peer Group D Median                              | 1.37         | 0.78                |      | Intentionally left blank                     |         |         |
|                                                  |              | 0.78                | 0.74 |                                              | 1.08    | 1.53    |
| Inland Hospital<br>Northern Maine Medical Center | 1.01<br>1.73 | 2.08                | 1.74 | Northern Maine Medical Center                | 2.12    | 4.08    |
|                                                  | 1.73<br>1.36 | 2.06<br><b>1.22</b> |      |                                              | 2.12    | 1.00    |
| Peer Group E Median Critical Access              |              |                     |      | Peer Group D Critical Access**               | 1.27    | 1.08    |
| Blue Hill Memorial Hospital                      | 1.08         | 1.08                | 1.18 |                                              | 7.46    | 10.07   |
| Bridgton Hospital                                | 4.36         | 6.23                | 6.66 |                                              | 0.76    | 0.57    |
| Calais Regional Hospital                         | 0.66         | 0.98                | 0.85 |                                              |         |         |
| Charles A. Dean Memorial Hospital                | 1.38         | 1.25                | 1.08 |                                              | 1.10    | 1.93    |
| Down East Community Hospital                     | 1.15         | 0.91                | 1.33 |                                              | 1.44    | 1.27    |
| Houlton Regional Hospital                        | 0.81         | 0.79                | 1.09 |                                              | 0.90    | 0.83    |
| LincolnHealth **                                 | †            | †                   | 2.33 |                                              | 3.63    | 1.99    |
| Mayo Regional Hospital                           | 1.74         | 2.11                | 2.10 | . ,                                          | 1.94    | 1.72    |
| Millinocket Regional Hospital                    | 1.67         | 1.08                | 1.01 |                                              | 1.28    | 1.32    |
| Mount Desert Island Hospital                     | 0.58         | 0.50                | 0.52 |                                              | 0.56    | 0.76    |
| Penobscot Valley Hospital                        | 1.36         | 1.22                | 0.96 |                                              | 0.94    | 0.66    |
| Redington-Fairview General Hospital              | 5.51         | 3.89                | 2.80 |                                              | 2.64    | 2.95    |
| Rumford Community Hospital                       | 2.12         | 3.61                | 3.46 |                                              | 1.98    | 1.81    |
| Sebasticook Valley Hospital                      | 1.35         | 1.43                | 1.61 |                                              | 2.09    | 2.25    |
| Stephens Memorial Hospital                       | 1.74         | 1.86                | 1.78 |                                              | 1.94    | 2.16    |
| Waldo County General Hospital                    | 0.76         | 0.88                | 0.96 |                                              | 1.09    | 7.98    |
| Peer Group F Median Private Psychiatric          | 4.40         | 1.80                | 2.84 | Peer Group E Private Psychiatric**           |         |         |
| Acadia Hospital Corporation                      | 3.06         | 1.80                | 1.81 |                                              | 2.11    | 1.89    |
| Maine Behavioral Healthcare **                   | †            | †                   | 3.86 | Maine Behavioral Healthcare **               | 2.99    | 3.14    |
| Peer Group G Median Rehabilitation               | 3.87         | 2.70                | 3.56 | Peer Group F Rehabilitation**                |         |         |
| New England Rehabilitation Hospital              | 3.87         | 2.70                | 3.56 | <u>.</u>                                     | 3.18    | 2.12    |
| All Maine Hospitals Median                       | 1.65         | 1.63                | 1.70 | All Maine Hospitals Median                   | 1.91    | 1.83    |
| * Northeast Median                               | 1.52         | 1.61                | 1.61 | * Northeast Median                           | 1.64    | *       |
| * U.S. Median                                    | 2.03         | 2.13                |      | * U.S. Median                                | 2.17    | *       |
| * Alexandra (Harrist Floresis Land Occupios      |              |                     |      | *Data from 2019 INGENIX "Almanac of Hospital |         |         |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable

Financial and Operating \*\*See Release Notes Indicators", not yet available

### Days in Account Receivable

|                                         |         | spitai i illalitiai |      |                                              |         |         |
|-----------------------------------------|---------|---------------------|------|----------------------------------------------|---------|---------|
|                                         | FY 2013 | FY 2014             |      | Peer Group effective April 2017 **           | FY 2016 | FY 2017 |
| Peer Group A Median                     | 41.5    | 52.9                | 50.1 |                                              |         |         |
| Central Maine Medical Center            | 44.1    | 66.1                | 56.9 | Central Maine Medical Center                 | 51.2    | 44.0    |
| Eastern Maine Medical Center            | 38.8    | 39.8                | 43.3 | Eastern Maine Medical Center                 | 41.4    | 41.9    |
| MaineGeneral Medical Center             | 58.5    | 99.6                | 87.1 | MaineGeneral Medical Center                  | 74.1    | 70.1    |
| Maine Medical Center                    | 34.3    | 32.5                | 31.1 | Maine Medical Center                         | 36.6    | 39.4    |
| Peer Group B Median                     | 48.8    | 53.9                | 52.7 | Peer Group B                                 |         |         |
| Aroostook Medical Center, The (TAMC)    | 41.4    | 52.2                | 57.9 | Aroostook Medical Center, The (TAMC)         | 44.8    | 40.0    |
| Mercy Hospital                          | 60.8    | 58.5                | 52.2 | Mercy Hospital                               | 45.6    | 43.6    |
| Mid Coast Hospital                      | 48.3    | 53.9                | 62.0 | Mid Coast Hospital                           | 53.0    | 55.0    |
| Penobscot Bay Medical Center            | 59.3    | 65.2                | 53.2 | Penobscot Bay Medical Center                 | 58.6    | 53.6    |
| Southern Maine Health Care **           | †       | †                   | 58.8 |                                              | 52.3    | 52.4    |
| St Joseph Hospital                      | 33.6    | 39.3                | 47.9 | St Joseph Hospital                           | 53.2    | 44.2    |
| St Mary's Regional Medical Center       | 36.3    | 36.4                | 41.2 | St Mary's Regional Medical Center            | 40.2    | 42.7    |
| York Hospital                           | 56.7    | 56.1                | 51.1 | York Hospital                                | 49.7    | 49.3    |
| Peer Group C Median                     | 49.4    | 47.3                | 51.2 | Peer Group C**                               |         |         |
| Cary Medical Center                     | 50.3    | 47.3                | 51.6 | Cary Medical Center                          | 55.8    | 53.4    |
| Franklin Memorial Hospital              | 50.8    | 42.1                | 41.3 | Franklin Memorial Hospital                   | 39.8    | 40.1    |
| Maine Coast Memorial Hospital           | 41.6    | 50.7                | 51.2 | Maine Coast Memorial Hospital                | 50.2    | 69.1    |
| Peer Group D Median                     | 47.0    | 46.0                | 45.6 | Intentionally left blank                     |         |         |
| Inland Hospital                         | 45.8    | 46.0                | 39.6 |                                              | 40.6    | 43.4    |
| Northern Maine Medical Center           | 48.1    | 48.0                | 51.6 |                                              | 42.7    | 37.9    |
| Peer Group E Median Critical Access     | 41.0    | 48.5                |      | Peer Group D Critical Access**               | 12.7    | 37.3    |
| •                                       |         |                     |      |                                              | 54.6    | 40.4    |
| Blue Hill Memorial Hospital             | 28.7    | 39.5                | 47.8 | Blue Hill Memorial Hospital                  | 48.7    | 43.1    |
| Bridgton Hospital                       | 42.0    | 69.5                | 55.3 | Bridgton Hospital                            | 56.5    | 40.4    |
| Calais Regional Hospital                | 44.4    | 56.7                | 52.6 | Calais Regional Hospital                     | 52.7    | 36.1    |
| Charles A. Dean Memorial Hospital       | 69.1    | 68.8                | 46.5 | Charles A. Dean Memorial Hospital            | 36.6    | 36.3    |
| Down East Community Hospital            | 35.6    | 37.1                | 37.3 | Down East Community Hospital                 | 50.2    | 50.8    |
| Houlton Regional Hospital               | 59.8    | 62.8                | 59.6 |                                              | 47.7    | 45.1    |
| LincolnHealth **                        | †       | †                   | 47.1 | LincolnHealth **                             | 43.7    | 39.7    |
| Mayo Regional Hospital                  | 48.1    | 48.5                | 48.4 | Mayo Regional Hospital                       | 51.5    | 51.5    |
| Millinocket Regional Hospital           | 40.1    | 40.6                | 40.7 | Millinocket Regional Hospital                | 60.2    | 45.8    |
| Mount Desert Island Hospital            | 46.5    | 49.7                | 53.0 |                                              | 44.1    | 50.2    |
| Penobscot Valley Hospital               | 37.5    | 39.6                | 42.9 | Penobscot Valley Hospital                    |         |         |
| Redington-Fairview General Hospital     | 55.6    | 55.5                | 58.2 |                                              | 63.8    | 56.3    |
| Rumford Community Hospital              | 45.8    | 70.5                | 59.6 |                                              | 47.6    | 39.1    |
| Sebasticook Valley Hospital             | 25.2    | 32.1                | 33.0 |                                              | 30.6    | 25.8    |
| Stephens Memorial Hospital              | 35.6    | 36.4                | 37.2 | Stephens Memorial Hospital                   | 37.6    | 32.4    |
| Waldo County General Hospital           | 33.5    | 39.4                | 34.5 | Waldo County General Hospital                | 37.4    | 38.6    |
| Peer Group F Median Private Psychiatric | 15.4    | 23.0                |      | Peer Group E Private Psychiatric**           |         |         |
| Acadia Hospital Corporation             | 17.6    | 23.0                | 23.8 | Acadia Hospital Corporation                  | 20.2    | 18.1    |
| Maine Behavioral Healthcare **          | †       | †                   | 30.6 |                                              | 32.8    | 38.4    |
| Peer Group G Median Rehabilitation      | 47.2    | 52.5                | 64.6 | Peer Group F Rehabilitation**                |         |         |
| New England Rehabilitation Hospital     | 47.2    | 52.5                | 64.6 | -                                            | 58.6    | 59.7    |
| All Maine Hospitals Median              | 44.4    | 48.2                | 49.7 | All Maine Hospitals Median                   | 48.2    | 43.2    |
| * Northeast Median                      | +       | +                   | +    | * Northeast Median                           | +       | +       |
| * U.S. Median                           | +       | +                   | +    | * U.S. Median                                | +       | +       |
| J.J. Pleaters                           |         |                     |      | *Data from 2019 INGENIX "Almanac of Hospital |         |         |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable

### Days Cash on Hand (Current)

#### **MHDO Hospital Financial Report Part I**

|                                         |         | spitai i manciai | -                  | _                                            |         |         |
|-----------------------------------------|---------|------------------|--------------------|----------------------------------------------|---------|---------|
|                                         | FY 2013 | FY 2014          |                    | Peer Group effective April 2017 **           | FY 2016 | FY 2017 |
| Peer Group A Median                     | 18.5    | 26.7             |                    | Peer Group A                                 |         |         |
| Central Maine Medical Center            | 14.4    | 25.2             | 31.6               |                                              | 18.1    | 11.4    |
| Eastern Maine Medical Center            | 22.6    | 28.1             | 33.2               |                                              | 41.8    | 14.4    |
| MaineGeneral Medical Center             | 12.0    | 22.6             | 24.2               | MaineGeneral Medical Center                  | 13.3    | 19.6    |
| Maine Medical Center                    | 108.6   | 77.3             | 137.9              |                                              | 141.4   | 153.1   |
| Peer Group B Median                     | 22.8    | 18.6             | 12.5               | Peer Group B                                 |         |         |
| Aroostook Medical Center, The (TAMC)    | 12.5    | 10.7             | 9.9                | Aroostook Medical Center, The (TAMC)         | 4.0     | (38.6)  |
| Mercy Hospital                          | 9.5     | 18.6             | 16.9               |                                              | 7.3     | (14.3)  |
| Mid Coast Hospital                      | 21.9    | 19.4             | 15.1               | Mid Coast Hospital                           | 13.9    | 17.5    |
| Penobscot Bay Medical Center            | 62.3    | 44.9             | 38.5               | Penobscot Bay Medical Center                 | 34.2    | 18.8    |
| Southern Maine Health Care **           | †       | †                | 4.3                | Southern Maine Health Care **                | 8.1     | 8.8     |
| St Joseph Hospital                      | 79.5    | 62.2             | 36.1               | St Joseph Hospital                           | 37.2    | 26.5    |
| St Mary's Regional Medical Center       | 23.6    | 10.7             | 7.5                | St Mary's Regional Medical Center            | 13.7    | 10.5    |
| York Hospital                           | 5.0     | 7.2              | 3.8                | York Hospital                                | 11.3    | 3.1     |
| Peer Group C Median                     | 15.7    | 19.1             |                    | Peer Group C**                               |         |         |
| Cary Medical Center                     | 14.1    | 28.4             | 23.7               | Cary Medical Center                          | 16.8    | 19.3    |
| Franklin Memorial Hospital              | 17.2    | 19.1             | 8.8                |                                              | 1.8     | 9.0     |
| Maine Coast Memorial Hospital           | 28.7    | 13.6             | 7.9                | Maine Coast Memorial Hospital                | 13.4    | (51.6)  |
| Peer Group D Median                     | 30.5    | 26.5             | 7.9<br><b>27.8</b> |                                              | 15.1    | (31.0)  |
|                                         |         |                  |                    |                                              | (10.0)  | (18.2)  |
| Inland Hospital                         | 29.6    | 1.7              | 1.8                |                                              | 62.9    | 99.8    |
| Northern Maine Medical Center           | 97.2    | 71.4             | 53.7               |                                              | 02.9    | 99.0    |
| Peer Group E Median Critical Access     | 48.0    | 26.9             |                    | Peer Group D Critical Access**               | 26.2    | (2.0)   |
| Blue Hill Memorial Hospital             | 52.6    | 40.2             | 55.0               |                                              | 26.2    | (2.0)   |
| Bridgton Hospital                       | 226.7   | 165.1            | 190.0              |                                              | 163.3   | 169.7   |
| Calais Regional Hospital                | 0.3     | 4.1              | 8.7                |                                              | 5.1     | 10.6    |
| Charles A. Dean Memorial Hospital       | 12.9    | 4.0              | 8.5                |                                              | 17.9    | 55.0    |
| Down East Community Hospital            | 49.1    | 26.4             | 25.8               |                                              | 17.6    | 15.0    |
| Houlton Regional Hospital               | 3.5     | 5.2              | 8.8                |                                              | 2.6     | 3.1     |
| LincolnHealth **                        | †       | †                | 30.8               | LincolnHealth **                             | 21.5    | 26.1    |
| Mayo Regional Hospital                  | 54.2    | 39.1             | 43.1               | Mayo Regional Hospital                       | 21.1    | 19.2    |
| Millinocket Regional Hospital           | 9.6     | 11.9             | 4.4                | Millinocket Regional Hospital                | 6.7     | 3.0     |
| Mount Desert Island Hospital            | 4.0     | 4.3              | 4.5                | Mount Desert Island Hospital                 | 6.0     | 4.4     |
| Penobscot Valley Hospital               | 46.9    | 26.9             | 24.4               | Penobscot Valley Hospital                    | 19.5    | 13.4    |
| Redington-Fairview General Hospital     | 154.1   | 203.7            | 195.5              |                                              | 165.4   | 175.1   |
| Rumford Community Hospital              | 67.9    | 35.5             | 44.7               |                                              | 34.9    | 40.5    |
| Sebasticook Valley Hospital             | 68.3    | 71.9             | 64.1               |                                              | 64.1    | 96.2    |
| Stephens Memorial Hospital              | 110.8   | 111.6            | 114.9              |                                              | 91.6    | 87.8    |
| Waldo County General Hospital           | 30.2    | 17.5             | 39.2               | Waldo County General Hospital                | 32.5    | 288.8   |
| Peer Group F Median Private Psychiatric | 160.7   | 143.3            | 122.2              | · · · · · · · · · · · · · · · · · · ·        |         |         |
| Acadia Hospital Corporation             | 138.4   | 143.3            | 164.2              | Acadia Hospital Corporation                  | 151.7   | 59.1    |
| Maine Behavioral Healthcare **          | 150.4   | †                | 80.2               | Maine Behavioral Healthcare **               | 69.5    | 66.4    |
| Peer Group G Median Rehabilitation      | 91.0    | 93.8             |                    | Peer Group F Rehabilitation**                |         |         |
| •                                       |         |                  |                    |                                              | E0 1    | 07 E    |
| New England Rehabilitation Hospital     | 91.0    | 93.8             | 80.3               | New England Rehabilitation Hospital          | 59.1    | 87.5    |
| All Maine Hospitals Median              | 29.6    | 26.4             |                    | All Maine Hospitals Median                   | 18.8    | 18.2    |
| * Northeast Median                      | 36.3    | 37.4             | 29.3               | * Northeast Median                           | 27.7    | *       |
| * U.S. Median                           | 34.1    | 35.2             | 29.9               | * U.S. Median                                | 42.6    | *       |
|                                         |         |                  |                    | *Data from 2019 INGENIX "Almanac of Hospital |         |         |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable

### Days Cash on Hand (Inc. Board Designated & Undesignated Investments)

|                                         |         | Spicar i manciai | •     | D C                                          | EV 2016 | EV 2017      |
|-----------------------------------------|---------|------------------|-------|----------------------------------------------|---------|--------------|
|                                         | FY 2013 | FY 2014          |       | Peer Group effective April 2017 **           | FY 2016 | FY 2017      |
| Peer Group A Median                     | 127.2   | 110.2            |       | Peer Group A                                 | 10.1    | 11.4         |
| Central Maine Medical Center            | 14.4    | 25.2             | 31.6  |                                              | 18.1    | 11.4<br>37.0 |
| Eastern Maine Medical Center            | 154.5   | 150.6            | 148.1 |                                              | 139.6   |              |
| MaineGeneral Medical Center             | 99.8    | 69.8             | 72.2  |                                              | 65.3    | 68.6         |
| Maine Medical Center                    | 168.9   | 190.7            | 229.2 | Maine Medical Center                         | 228.2   | 237.1        |
| Peer Group B Median                     | 85.3    | 80.2             |       | Peer Group B                                 |         |              |
| Aroostook Medical Center, The (TAMC)    | 49.6    | 17.9             | 10.4  | Aroostook Medical Center, The (TAMC)         | 4.0     | (22.1)       |
| Mercy Hospital                          | 37.1    | 18.6             | 16.9  | Mercy Hospital                               | 7.3     | (7.9)        |
| Mid Coast Hospital                      | 173.0   | 167.9            | 140.9 | Mid Coast Hospital                           | 128.4   | 125.6        |
| Penobscot Bay Medical Center            | 62.3    | 44.9             | 38.5  | Penobscot Bay Medical Center                 | 34.2    | 18.8         |
| Southern Maine Health Care **           | †       | †                | 113.7 | Southern Maine Health Care **                | 108.2   | 98.0         |
| St Joseph Hospital                      | 109.9   | 91.6             | 60.3  | St Joseph Hospital                           | 60.7    | 69.5         |
| St Mary's Regional Medical Center       | 103.9   | 93.9             | 84.7  | St Mary's Regional Medical Center            | 82.7    | 69.1         |
| York Hospital                           | 66.8    | 80.2             | 78.6  | York Hospital                                | 87.6    | 82.1         |
| Peer Group C Median                     | 70.9    | 76.1             | 54.0  | Peer Group C**                               |         |              |
| Cary Medical Center                     | 59.9    | 76.1             | 54.0  |                                              | 44.6    | 48.4         |
| Franklin Memorial Hospital              | 17.2    | 19.1             | 8.8   |                                              | 1.8     | 9.0          |
| Maine Coast Memorial Hospital           | 81.9    | 107.1            | 87.2  | Maine Coast Memorial Hospital                | 91.7    | (26.0)       |
| Peer Group D Median                     | 56.5    | 47.8             | 62.9  | Intentionally left blank                     |         | , ,          |
| Inland Hospital                         | 70.3    | 47.8             | 47.6  |                                              | 36.2    | (1.6)        |
| Northern Maine Medical Center           | 103.6   | 77.6             | 78.2  | Northern Maine Medical Center                | 87.8    | 123.8        |
|                                         | 139.9   | 138.2            |       |                                              | 07.0    | 125.0        |
| Peer Group E Median Critical Access     |         |                  | 106.5 |                                              | 219.4   | (0.5)        |
| Blue Hill Memorial Hospital             | 229.6   | 231.8            | 241.5 |                                              | 198.9   | 209.8        |
| Bridgton Hospital                       | 262.9   | 204.7            | 228.1 | Bridgton Hospital                            | 7.7     | 13.3         |
| Calais Regional Hospital                | 33.9    | 24.5             | 15.1  | Calais Regional Hospital                     | 35.0    | 62.4         |
| Charles A. Dean Memorial Hospital       | 71.5    | 28.8             | 35.8  |                                              | 24.6    | 25.8         |
| Down East Community Hospital            | 71.6    | 51.1             | 47.2  | Down East Community Hospital                 | 38.5    | 25.6<br>38.4 |
| Houlton Regional Hospital               | 35.1    | 40.8             | 42.9  |                                              |         |              |
| LincolnHealth **                        | †       | †                | 78.3  | LincolnHealth **                             | 60.4    | 67.1         |
| Mayo Regional Hospital                  | 152.1   | 138.2            | 134.7 |                                              | 115.5   | 121.8        |
| Millinocket Regional Hospital           | 139.2   | 164.2            | 164.8 |                                              | 118.9   | 66.7         |
| Mount Desert Island Hospital            | 44.6    | 59.8             | 51.7  |                                              | 40.0    | 40.8         |
| Penobscot Valley Hospital               | 62.4    | 44.3             | 42.1  | Penobscot Valley Hospital                    | 30.3    | 18.5         |
| Redington-Fairview General Hospital     | 247.6   | 306.6            | 297.3 |                                              | 265.0   | 277.9        |
| Rumford Community Hospital              | 92.9    | 63.7             | 69.4  |                                              | 58.0    | 66.0         |
| Sebasticook Valley Hospital             | 158.0   | 164.8            | 150.3 | Sebasticook Valley Hospital                  | 153.9   | 101.4        |
| Stephens Memorial Hospital              | 140.6   | 146.4            | 165.4 |                                              | 136.6   | 126.0        |
| Waldo County General Hospital           | 299.8   | 272.5            | 318.2 | Waldo County General Hospital                | 304.4   | 310.1        |
| Peer Group F Median Private Psychiatric | 210.6   | 236.6            | 168.2 | Peer Group E Private Psychiatric**           |         |              |
| Acadia Hospital Corporation             | 238.0   | 236.6            | 253.9 | Acadia Hospital Corporation                  | 233.6   | 60.0         |
| Maine Behavioral Healthcare **          | †       | †                | 82.4  | Maine Behavioral Healthcare **               | 70.5    | 67.3         |
| Peer Group G Median Rehabilitation      | 91.0    | 93.8             |       | Peer Group F Rehabilitation**                |         |              |
| New England Rehabilitation Hospital     | 91.0    | 93.8             | 80.3  | New England Rehabilitation Hospital          | 59.1    | 87.5         |
| New England Rehabilitation Hospital     | 91.0    | 95.0             | 80.3  | New England Renabilitation Hospital          | 39.1    | 67.5         |
| All Maine Hospitals Median              | 92.9    | 78.9             |       | All Maine Hospitals Median                   | 67.9    | 66.4         |
| * Northeast Median                      | 79.9    | 91.5             |       | * Northeast Median                           | 83.5    | *            |
| * U.S. Median                           | 93.4    | 111.6            | 124.4 | * U.S. Median                                | 101.4   | *            |
|                                         |         |                  |       | *Data from 2019 INGENIX "Almanac of Hospital |         |              |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

Financial an

<sup>†</sup> Data not available or not applicable

### Average Payment Period (Current Liabilities)

|                                         |         | spitai i manciai | -       | _                                                           |         |         |
|-----------------------------------------|---------|------------------|---------|-------------------------------------------------------------|---------|---------|
|                                         | FY 2013 | FY 2014          | FY 2015 | Peer Group effective April 2017 **                          | FY 2016 | FY 2017 |
| Peer Group A Median                     | 76.7    | 73.0             | 81.3    | Peer Group A                                                |         |         |
| Central Maine Medical Center            | 111.3   | 110.1            | 92.7    | Central Maine Medical Center                                | 97.9    | 89.8    |
| Eastern Maine Medical Center            | 52.8    | 52.6             | 52.1    |                                                             | 45.0    | 36.7    |
| MaineGeneral Medical Center             | 79.7    | 82.3             | 69.9    |                                                             | 60.4    | 58.3    |
| Maine Medical Center                    | 73.6    | 63.7             | 94.0    |                                                             | 89.7    | 100.6   |
| Peer Group B Median                     | 66.2    | 51.2             | 59.7    | Peer Group B                                                |         |         |
| Aroostook Medical Center, The (TAMC)    | 67.5    | 87.5             | 117.3   | Aroostook Medical Center, The (TAMC)                        | 86.3    | 43.9    |
| Mercy Hospital                          | 74.9    | 80.9             | 95.0    | Mercy Hospital                                              | 91.5    | 59.5    |
| Mid Coast Hospital                      | 53.2    | 50.5             | 51.0    |                                                             | 44.0    | 43.8    |
| Penobscot Bay Medical Center            | 79.3    | 51.2             | 65.7    | Penobscot Bay Medical Center                                | 131.8   | 128.4   |
| Southern Maine Health Care **           | †       | †                | 94.9    | Southern Maine Health Care **                               | 92.4    | 76.4    |
| St Joseph Hospital                      | 64.8    | 57.2             | 53.6    | St Joseph Hospital                                          | 52.3    | 37.6    |
| St Mary's Regional Medical Center       | 40.1    | 36.8             | 44.3    | St Mary's Regional Medical Center                           | 44.4    | 45.4    |
| York Hospital                           | 38.9    | 43.1             | 30.5    | York Hospital                                               | 32.8    | 37.8    |
| Peer Group C Median                     | 60.9    | 56.5             | 53.4    |                                                             |         |         |
| Cary Medical Center                     | 51.7    | 56.5             | 45.6    | Cary Medical Center                                         | 37.4    | 42.8    |
| Franklin Memorial Hospital              | 36.5    | 33.5             | 53.4    | Franklin Memorial Hospital                                  | 44.1    | 46.0    |
| Maine Coast Memorial Hospital           | 76.5    | 61.4             | 64.2    | Maine Coast Memorial Hospital                               | 93.6    | 62.8    |
| Peer Group D Median                     | 108.8   | 87.1             | 93.5    | Intentionally left blank                                    | 33.3    | 02.0    |
| Inland Hospital                         | 99.8    | 87.1             | 90.4    | Inland Hospital                                             | 49.1    | 43.8    |
|                                         |         |                  |         |                                                             | 72.1    | 43.7    |
| Northern Maine Medical Center           | 117.7   | 82.1             | 96.6    |                                                             | 72.1    | 75.7    |
| Peer Group E Median Critical Access     | 86.1    | 81.5             |         | Peer Group D Critical Access**                              | 72.0    | F1 0    |
| Blue Hill Memorial Hospital             | 94.3    | 90.6             | 99.0    |                                                             | 73.9    | 51.0    |
| Bridgton Hospital                       | 67.9    | 42.7             | 39.1    |                                                             | 29.8    | 21.9    |
| Calais Regional Hospital                | 84.3    | 81.5             | 91.3    |                                                             | 93.5    | 105.0   |
| Charles A. Dean Memorial Hospital       | 80.3    | 87.2             | 79.8    |                                                             | 75.3    | 57.6    |
| Down East Community Hospital            | 89.8    | 78.6             | 63.5    |                                                             | 69.9    | 52.0    |
| Houlton Regional Hospital               | 87.9    | 100.9            | 74.7    | Houlton Regional Hospital                                   | 71.0    | 78.3    |
| LincolnHealth **                        | †       | †                | 53.1    |                                                             | 26.1    | 62.9    |
| Mayo Regional Hospital                  | 67.5    | 48.5             | 52.1    | Mayo Regional Hospital                                      | 42.1    | 42.4    |
| Millinocket Regional Hospital           | 43.9    | 74.4             | 78.1    | Millinocket Regional Hospital                               | 88.7    | 117.2   |
| Mount Desert Island Hospital            | 133.9   | 127.0            | 128.1   | Mount Desert Island Hospital                                | 126.9   | 97.6    |
| Penobscot Valley Hospital               | 72.4    | 66.3             | 84.9    | Penobscot Valley Hospital                                   | 76.8    | 109.3   |
| Redington-Fairview General Hospital     | 47.8    | 68.9             | 93.6    |                                                             | 90.3    | 81.5    |
| Rumford Community Hospital              | 65.2    | 28.8             | 27.7    | Rumford Community Hospital                                  | 42.9    | 56.9    |
| Sebasticook Valley Hospital             | 90.1    | 82.9             | 76.4    | Sebasticook Valley Hospital                                 | 59.6    | 72.2    |
| Stephens Memorial Hospital              | 92.7    | 89.2             | 93.6    | Stephens Memorial Hospital                                  | 73.9    | 61.9    |
| Waldo County General Hospital           | 107.4   | 84.5             | 98.3    | Waldo County General Hospital                               | 80.0    | 41.1    |
| Peer Group F Median Private Psychiatric | 45.0    | 104.1            | 73.7    | Peer Group E Private Psychiatric**                          |         |         |
| Acadia Hospital Corporation             | 54.2    | 104.1            | 118.1   |                                                             | 83.5    | 66.9    |
| Maine Behavioral Healthcare **          | †       | †                | 29.4    | Maine Behavioral Healthcare **                              | 35.3    | 32.8    |
| Peer Group G Median Rehabilitation      | 45.6    | 68.1             |         | Peer Group F Rehabilitation**                               |         |         |
| New England Rehabilitation Hospital     | 45.6    | 68.1             | 52.6    | -                                                           | 51.3    | 84.5    |
| All Maine Hospitals Median              | 73.6    | 76.5             | 75 5    | All Maine Hospitals Median                                  | 71.5    | 57.9    |
| * Northeast Median                      | 70.6    | 68.5             |         | * Northeast Median                                          | 67.3    | 37.5    |
|                                         |         |                  |         |                                                             |         | T.      |
| * U.S. Median                           | 52.5    | 55.3             | 54.1    | * U.S. Median  *Data from 2019 INGENIX "Almanac of Hospital | 56.4    | *       |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

### **Capital Structure Ratios**

Capital Structure Ratios - Measures how an organization's assets are financed, and its capacity to pay for new debt. Many longterm creditors and bond rating agencies carefully evaluate capital structure ratios to determine an entity's ability to increase its amount of debt financing. Four capital structure ratios are included:

Equity Financing
Debt Service Coverage Total
Cash Flow to Total Debt
Fixed Asset Financing

### **Equity Financing**

#### MHDO Hospital Financial Report Part I

|                                         |          | spitai i ilialiciai | •       |                                              |          |          |
|-----------------------------------------|----------|---------------------|---------|----------------------------------------------|----------|----------|
|                                         | FY 2013  | FY 2014             |         | Peer Group effective April 2017 **           | FY 2016  | FY 2017  |
| Peer Group A Median                     | 39.82%   | 41.38%              |         | Peer Group A                                 |          |          |
| Central Maine Medical Center            | 19.26%   | 19.71%              | 23.16%  | Central Maine Medical Center                 | 20.37%   | 18.65%   |
| Eastern Maine Medical Center            | 44.93%   | 46.24%              | 45.58%  |                                              | 40.50%   | 31.69%   |
| MaineGeneral Medical Center             | 34.71%   | 36.51%              | 34.41%  |                                              | 32.45%   | 33.49%   |
| Maine Medical Center                    | 57.39%   | 54.71%              | 44.45%  | Maine Medical Center                         | 40.42%   | 46.40%   |
| Peer Group B Median                     | 53.46%   | 42.07%              | 44.69%  |                                              |          |          |
| Aroostook Medical Center, The (TAMC)    | 48.14%   | 40.20%              | 34.76%  | Aroostook Medical Center, The (TAMC)         | 20.17%   | 26.59%   |
| Mercy Hospital                          | 28.64%   | 30.76%              | 22.87%  | Mercy Hospital                               | 13.09%   | 18.77%   |
| Mid Coast Hospital                      | 60.54%   | 62.31%              | 62.73%  |                                              | 63.62%   | 62.62%   |
| Penobscot Bay Medical Center            | 45.70%   | 42.07%              | 40.13%  |                                              | 32.79%   | 27.99%   |
| Southern Maine Health Care **           | †        | †                   | 49.26%  |                                              | 49.04%   | 50.91%   |
| St Joseph Hospital                      | 40.16%   | 37.54%              | 34.82%  | St Joseph Hospital                           | 40.19%   | 48.74%   |
| St Mary's Regional Medical Center       | 58.79%   | 58.43%              | 57.46%  |                                              | 57.61%   | 58.11%   |
| York Hospital                           | 59.56%   | 62.07%              | 64.65%  | York Hospital                                | 53.98%   | 55.28%   |
| Peer Group C Median                     | 56.62%   | 62.31%              | 58.36%  | Peer Group C**                               |          |          |
| Cary Medical Center                     | 59.43%   | 62.91%              | 69.50%  | Cary Medical Center                          | 74.06%   | 73.59%   |
| Franklin Memorial Hospital              | 49.53%   | 42.25%              | 35.13%  | Franklin Memorial Hospital                   | 31.57%   | 34.36%   |
| Maine Coast Memorial Hospital           | 60.61%   | 62.31%              | 58.36%  | Maine Coast Memorial Hospital                | 47.50%   | 30.40%   |
| Peer Group D Median                     | 49.06%   | 43.00%              | 48.54%  | Intentionally left blank                     |          |          |
| Inland Hospital                         | 44.75%   | 43.00%              | 40.13%  | Inland Hospital                              | 40.66%   | 30.26%   |
| Northern Maine Medical Center           | 53.36%   | 59.02%              | 56.95%  | Northern Maine Medical Center                | 59.85%   | 71.09%   |
| Peer Group E Median Critical Access     | 55.38%   | 58.58%              | 57.59%  |                                              |          |          |
| Blue Hill Memorial Hospital             | 62.29%   | 64.03%              | 63.30%  | Blue Hill Memorial Hospital                  | 67.41%   | 30.55%   |
| Bridgton Hospital                       | 63.00%   | 73.11%              | 75.12%  |                                              | 76.67%   | 79.95%   |
| Calais Regional Hospital                | 6.82%    | (3.22%)             | (9.99%) | Calais Regional Hospital                     | (15.93%) | (28.54%) |
| Charles A. Dean Memorial Hospital       | 39.78%   | 34.15%              | 28.74%  | Charles A. Dean Memorial Hospital            | 4.23%    | 11.00%   |
| Down East Community Hospital            | 43.38%   | 32.78%              | 33.84%  |                                              | 38.98%   | 42.10%   |
| Houlton Regional Hospital               | 16.16%   | 15.28%              | 13.42%  | Houlton Regional Hospital                    | 13.07%   | 13.70%   |
| LincolnHealth **                        | †        | †                   | 66.12%  | LincolnHealth **                             | 68.67%   | 61.62%   |
| Mayo Regional Hospital                  | 70.09%   | 74.69%              | 74.39%  | Mayo Regional Hospital                       | 76.83%   | 68.45%   |
| Millinocket Regional Hospital           | 64.09%   | 58.58%              | 59.37%  | Millinocket Regional Hospital                | 56.04%   | 46.10%   |
| Mount Desert Island Hospital            | 31.44%   | 33.92%              | 36.76%  |                                              | 37.75%   | 43.44%   |
| Penobscot Valley Hospital               | 27.06%   | 23.89%              | 16.55%  | Penobscot Valley Hospital                    | 0.38%    | (16.53%) |
| Redington-Fairview General Hospital     | 62.72%   | 63.54%              | 54.80%  |                                              | 52.77%   | 57.43%   |
| Rumford Community Hospital              | 63.37%   | 73.37%              | 73.94%  |                                              | 67.80%   | 62.48%   |
| Sebasticook Valley Hospital             | 47.91%   | 54.00%              | 55.82%  | Sebasticook Valley Hospital                  | 61.02%   | 57.99%   |
| Stephens Memorial Hospital              | 65.69%   | 70.71%              | 60.62%  |                                              | 66.62%   | 69.56%   |
| Waldo County General Hospital           | 70.44%   | 72.91%              | 71.58%  |                                              | 73.10%   | 82.56%   |
| Peer Group F Median Private Psychiatric | 32.03%   | 31.78%              |         | Peer Group E Private Psychiatric**           |          |          |
| Acadia Hospital Corporation             | 35.82%   | 31.78%              | 30.86%  |                                              | 37.08%   | 19.75%   |
| Maine Behavioral Healthcare **          | 75.02 70 | †                   | 28.46%  | Maine Behavioral Healthcare **               | 26.77%   | 31.78%   |
| Peer Group G Median Rehabilitation      | 46,34%   | 41.30%              |         | Peer Group F Rehabilitation**                | 20.77 70 | 31.7070  |
| •                                       |          |                     |         | -                                            | 45.28%   | 37.06%   |
| New England Rehabilitation Hospital     | 46.34%   | 41.30%              | 47.98%  | New England Rehabilitation Hospital          | TJ.2070  | 37.00%   |
| All Maine Hospitals Median              | 48.48%   | 44.62%              |         | All Maine Hospitals Median                   | 42.97%   | 42.77%   |
| * Northeast Median                      | 49.90%   | 49.50%              | 47.10%  |                                              | 43.00%   | *        |
| * U.S. Median                           | 55.70%   | 55.60%              | 55.20%  | * U.S. Median                                | 51.70%   | *        |
|                                         |          |                     |         | *Data from 2019 INGENIX "Almanac of Hospital |          |          |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable \*\*See Release

### Debt Service Coverage

MHDO Hospital Financial Report Part I

|                                         | мпро по | Spitai Filialiciai | кероп га |                                              |         |         |  |
|-----------------------------------------|---------|--------------------|----------|----------------------------------------------|---------|---------|--|
|                                         | FY 2013 | FY 2014            | FY 2015  | Peer Group effective April 2017 **           | FY 2016 | FY 2017 |  |
| Peer Group A Median                     | 7.09    | 5.19               | 7.50     | Peer Group A                                 |         |         |  |
| Central Maine Medical Center            | 1.27    | 2.96               | 3.02     |                                              | 1.41    | 0.99    |  |
| Eastern Maine Medical Center            | 13.34   | 7.42               | 11.98    | Eastern Maine Medical Center                 | 7.67    | 5.02    |  |
| MaineGeneral Medical Center             | 5.05    | 1.86               | 1.22     | MaineGeneral Medical Center                  | 2.23    | 1.45    |  |
| Maine Medical Center                    | 9.12    | 12.72              | 16.27    | Maine Medical Center                         | 21.26   | 27.97   |  |
| Peer Group B Median                     | 3.16    | 2.72               | 1.76     | Peer Group B                                 |         |         |  |
| Aroostook Medical Center, The (TAMC)    | 3.28    | 0.34               | 2.93     | Aroostook Medical Center, The (TAMC)         | (3.25)  | 6.76    |  |
| Mercy Hospital                          | 0.25    | 7.24               | (1.25)   | Mercy Hospital                               | (0.35)  | 1.06    |  |
| Mid Coast Hospital                      | 3.76    | 4.16               | 4.33     | Mid Coast Hospital                           | 3.58    | 4.60    |  |
| Penobscot Bay Medical Center            | 2.19    | 1.66               | 0.47     | Penobscot Bay Medical Center                 | (0.02)  | 0.76    |  |
| Southern Maine Health Care **           | †       | †                  | 1.21     | Southern Maine Health Care **                | 1.52    | 2.69    |  |
| St Joseph Hospital                      | 6.19    | 6.45               | 3.05     |                                              | 3.75    | 3.20    |  |
| St Mary's Regional Medical Center       | 2.45    | 1.36               | 1.19     | St Mary's Regional Medical Center            | 2.42    | 1.94    |  |
| York Hospital                           | 3.18    | 2.72               | 2.31     | York Hospital                                | 2.19    | 4.46    |  |
| Peer Group C Median                     | 0.92    | 1.25               | 2.51     | Peer Group C**                               |         |         |  |
| Cary Medical Center                     | 0.21    | 2.86               | 3.16     | Cary Medical Center                          | 1.79    | 1.82    |  |
| Franklin Memorial Hospital              | (0.96)  | 1.25               | 2.51     | •                                            | (0.29)  | 0.47    |  |
| Maine Coast Memorial Hospital           | 2.20    | 0.23               | (2.44)   | Maine Coast Memorial Hospital                | (2.93)  | (2.94)  |  |
| Peer Group D Median                     | 4.40    | 1.42               | 4.15     | Intentionally left blank                     |         |         |  |
| Inland Hospital                         | 2.90    | 1.42               | 3.48     | *                                            | 2.70    | 4.28    |  |
| Northern Maine Medical Center           | 5.90    | 4.54               | 4.82     |                                              | 3.57    | 11.57   |  |
| Peer Group E Median Critical Access     | 2.48    | 4.46               | -        | Peer Group D Critical Access**               |         |         |  |
| Blue Hill Memorial Hospital             | 17.34   | 18.55              | 22.96    |                                              | 13.28   | 43.82   |  |
| Bridgton Hospital                       | 3.27    | 5.51               | 4.13     | Bridgton Hospital                            | 1.73    | 2.84    |  |
| Calais Regional Hospital                | 0.33    | (0.03)             | 0.58     |                                              | 0.77    | 0.02    |  |
| Charles A. Dean Memorial Hospital       | 15.23   | 4.99               | 7.40     |                                              | (14.92) | 12.49   |  |
| Down East Community Hospital            | 0.87    | 0.16               | 1.90     |                                              | 2.69    | 2.46    |  |
| Houlton Regional Hospital               | (0.61)  | 1.19               | 1.10     | Houlton Regional Hospital                    | 0.72    | 1.06    |  |
| LincolnHealth **                        | †       | †                  | 5.07     | LincolnHealth **                             | 3.94    | 4.20    |  |
| Mayo Regional Hospital                  | 2.64    | 4.46               | 2.93     |                                              | 1.99    | 2.96    |  |
| Millinocket Regional Hospital           | 2.08    | (0.27)             | 1.99     |                                              | 1.39    | (1.19)  |  |
| Mount Desert Island Hospital            | 0.65    | 0.42               | 1.12     | Mount Desert Island Hospital                 | 1.13    | 2.13    |  |
| Penobscot Valley Hospital               | 1.28    | 0.25               | (0.01)   | Penobscot Valley Hospital                    | (1.21)  | (0.94)  |  |
| Redington-Fairview General Hospital     | 2.32    | 1.80               | 3.21     |                                              | 4.06    | 2.70    |  |
| Rumford Community Hospital              | 4.05    | 7.92               | 3.43     |                                              | 1.64    | 4.95    |  |
| Sebasticook Valley Hospital             | 6.59    | 5.68               | 4.13     |                                              | 4.38    | 7.57    |  |
| Stephens Memorial Hospital              | 12.69   | 18.94              | 20.00    |                                              | 10.75   | 11.65   |  |
| Waldo County General Hospital           | 14.38   | 9.61               | 18.38    |                                              | 28.99   | 29.19   |  |
| Peer Group F Median Private Psychiatric | 3.23    | 2,06               | 1.66     |                                              |         |         |  |
| Acadia Hospital Corporation             | 4.46    | 2.06               | 2.96     |                                              | 4.05    | 9.86    |  |
| Maine Behavioral Healthcare **          | †       | †                  | 0.35     | Maine Behavioral Healthcare **               | 0.96    | 2.43    |  |
| Peer Group G Median Rehabilitation      | 6.60    | 8.62               |          | Peer Group F Rehabilitation**                |         |         |  |
| New England Rehabilitation Hospital     | 6.60    | 8.62               | 7.78     | •                                            | 9.45    | 10.15   |  |
|                                         | 0.00    | 0.02               | 7.70     | New England Rehabilitation Hospital          | 5.15    |         |  |
| All Maine Hospitals Median              | 2.90    | 2.79               |          | All Maine Hospitals Median                   | 2.09    | 2.90    |  |
| * Northeast Median                      | 3.95    | 4.39               |          | * Northeast Median                           | 3.06    | *       |  |
| * U.S. Median                           | 2.64    | 2.68               | 3.37     | * U.S. Median                                | 3.06    | *       |  |
|                                         |         |                    |          | *Data from 2019 INGENIX "Almanac of Hospital |         |         |  |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

### Cash Flow to Total Debt

#### **MHDO Hospital Financial Report Part I**

|                                                                        | FY 2013                   | FY 2014          | FY 2015  | Peer Group effective April 2017 **                                | FY 2016          | FY 2017  |
|------------------------------------------------------------------------|---------------------------|------------------|----------|-------------------------------------------------------------------|------------------|----------|
| Peer Group A Median                                                    | 12.51%                    | 11.03%           | 15.14%   | Peer Group A                                                      |                  |          |
| Central Maine Medical Center                                           | 3.98%                     | 11.82%           | 14.81%   | Central Maine Medical Center                                      | 5.18%            | 3.98%    |
| Eastern Maine Medical Center                                           | 17.82%                    | 10.24%           | 15.46%   | Eastern Maine Medical Center                                      | 10.79%           | 11.88%   |
| MaineGeneral Medical Center                                            | 7.21%                     | 3.82%            | 1.94%    | MaineGeneral Medical Center                                       | 7.59%            | 3.53%    |
| Maine Medical Center                                                   | 26.95%                    | 27.66%           | 20.33%   | Maine Medical Center                                              | 21.40%           | 26.83%   |
| Peer Group B Median                                                    | 14.41%                    | 14.28%           |          | Peer Group B                                                      |                  |          |
| Aroostook Medical Center, The (TAMC)                                   | 12.71%                    | 0.64%            | 8.40%    | Aroostook Medical Center, The (TAMC)                              | (11.39%)         | 12.20%   |
| Mercy Hospital                                                         | 1.38%                     | 53.84%           | (6.04%)  | Mercy Hospital                                                    | (3.06%)          | 3.05%    |
| Mid Coast Hospital                                                     | 15.82%                    | 19.06%           | 19.28%   | Mid Coast Hospital                                                | 15.34%           | 16.97%   |
| Penobscot Bay Medical Center                                           | 12.93%                    | 6.88%            | 1.13%    | Penobscot Bay Medical Center                                      | (1.73%)          | 2.31%    |
| Southern Maine Health Care **                                          | †                         | †                | 4.65%    | Southern Maine Health Care **                                     | 5.82%            | 13.70%   |
| St Joseph Hospital                                                     | 29.12%                    | 35.01%           | 14.76%   |                                                                   | 19.29%           | 18.03%   |
| St Mary's Regional Medical Center                                      | 13.17%                    | 6.08%            | 4.56%    | St Mary's Regional Medical Center                                 | 14.15%           | 10.88%   |
| York Hospital                                                          | 15.64%                    | 14.28%           | 11.99%   | York Hospital                                                     | 6.69%            | 15.63%   |
| Peer Group C Median                                                    | 4.76%                     | 4.20%            |          | •                                                                 |                  |          |
| Cary Medical Center                                                    | (0.21%)                   | 33.13%           | 40.00%   | Cary Medical Center                                               | 20.44%           | 19.45%   |
| Franklin Memorial Hospital                                             | (9.57%)                   | 4.20%            | 9.82%    | Franklin Memorial Hospital                                        | (4.35%)          | (0.23%)  |
| Maine Coast Memorial Hospital                                          | 12.18%                    | (1.41%)          | (14.01%) | Maine Coast Memorial Hospital                                     | (9.68%)          | (8.35%)  |
| Peer Group D Median                                                    | 18.94%                    | 4.19%            | 15.77%   | Intentionally left blank                                          |                  |          |
| Inland Hospital                                                        | 11.88%                    | 4.19%            | 9.99%    | Inland Hospital                                                   | 8.86%            | 14.32%   |
| Northern Maine Medical Center                                          | 26.00%                    | 25.35%           | 21.54%   | Northern Maine Medical Center                                     | 19.43%           | 77.21%   |
| Peer Group E Median Critical Access                                    | 10.21%                    | 6.05%            |          | Peer Group D Critical Access**                                    |                  |          |
| Blue Hill Memorial Hospital                                            | 23.74%                    | 26.26%           | 30.72%   | Blue Hill Memorial Hospital                                       | 18.30%           | 31.56%   |
| Bridgton Hospital                                                      | 15.90%                    | 38.46%           | 27.50%   | Bridgton Hospital                                                 | 10.07%           | 23.19%   |
| Calais Regional Hospital                                               | (1.90%)                   | (3.86%)          | 0.01%    | Calais Regional Hospital                                          | 1.48%            | (3.48%)  |
| Charles A. Dean Memorial Hospital                                      | 17.61%                    | 5.45%            | 6.88%    | Charles A. Dean Memorial Hospital                                 | (10.00%)         | 18.11%   |
| Down East Community Hospital                                           | 4.82%                     | (0.22%)          | 10.28%   | Down East Community Hospital                                      | 16.22%           | 14.70%   |
| Houlton Regional Hospital                                              | (7.86%)                   | 5.23%            | 5.17%    | Houlton Regional Hospital                                         | 2.71%            | 4.74%    |
| LincolnHealth **                                                       | (7.0070)                  | 7.25 /0          | 32.62%   | LincolnHealth **                                                  |                  | 28.75%   |
| Mayo Regional Hospital                                                 | 11.56%                    | 25.02%           | 16.82%   | Mayo Regional Hospital                                            | 31.43%<br>12.53% | 12.90%   |
| Millinocket Regional Hospital                                          | 12.28%                    | (3.81%)          | 6.85%    | Millinocket Regional Hospital                                     | 3.42%            | (4.55%)  |
| Mount Desert Island Hospital                                           | 3.96%                     | 2.05%            | 8.25%    |                                                                   | 6.29%            | 14.63%   |
| Penobscot Valley Hospital                                              | 5.37%                     | (0.49%)          | (2.59%)  | Penobscot Valley Hospital                                         | (11.03%)         | (9.22%)  |
| Redington-Fairview General Hospital                                    | 8.87%                     | 6.05%            | 10.36%   | Redington-Fairview General Hospital                               | 12.46%           | 11.71%   |
|                                                                        | 7.88%                     | 29.97%           | 13.51%   | Rumford Community Hospital                                        | 4.58%            | 14.57%   |
| Rumford Community Hospital                                             | 16.16%                    | 29.97%<br>24.07% | 19.70%   |                                                                   | 23.57%           | 46.29%   |
| Sebasticook Valley Hospital                                            | 30.61%                    | 43.81%           | 21.83%   | Sebasticook Valley Hospital                                       | 28.34%           | 34.61%   |
| Stephens Memorial Hospital                                             |                           | 28.01%           | 36.19%   | Stephens Memorial Hospital                                        | 48.99%           | 89.04%   |
| Waldo County General Hospital  Peer Group F Median Private Psychiatric | 34.86%<br><b>15.62%</b>   | 7.89%            |          | Waldo County General Hospital  Peer Group E Private Psychiatric** | 10.55 /0         | 05.0170  |
| Acadia Hospital Corporation                                            | 22.14%                    | 7.89%            | 11.04%   | Acadia Hospital Corporation                                       | 16.86%           | 63.15%   |
| Maine Behavioral Healthcare **                                         | 22.1 <del>4</del> %0<br>+ | 7.09%            | (0.35%)  | Maine Behavioral Healthcare **                                    | 3.33%            | 13.17%   |
| Peer Group G Median Rehabilitation                                     | 81.45%                    | 81.41%           |          |                                                                   | 3.3370           | 13.17 70 |
| <u>-</u>                                                               |                           |                  |          | <u>-</u>                                                          | 111 000/         | 102.010/ |
| New England Rehabilitation Hospital                                    | 81.45%                    | 81.41%           | 84.44%   | New England Rehabilitation Hospital                               | 111.88%          | 102.91%  |
| All Maine Hospitals Median                                             | 12.28%                    | 9.07%            |          | All Maine Hospitals Median                                        | 9.46%            | 14.44%   |
| * Northeast Median                                                     | 20.10%                    | 20.20%           | 16.10%   | * Northeast Median                                                | 16.80%           | *        |
| * U.S. Median                                                          | 20.20%                    | 23.40%           | 22.40%   | * U.S. Median                                                     | 17.30%           | *        |
|                                                                        |                           |                  |          | *Data from 2019 INGENIX "Almanac of Hospital                      |                  |          |

\* Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

\*Data from 2019 INGENIX "Almanac of Hospital Financial and Operating

<sup>†</sup> Data not available or not applicable

<sup>\*\*</sup>See Release Notes Indicators", not yet available

### Fixed Asset Financing

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|-----------------------------------------|---------|------------------|---------|----------------------------------------------|---------|---------|
|                                         | FY 2013 | FY 2014          |         | Peer Group effective April 2017 **           | FY 2016 | FY 2017 |
| Peer Group A Median                     | 83.24%  | 77.77%           |         | Peer Group A                                 | 72.540/ | 75 000/ |
| Central Maine Medical Center            | 82.37%  | 83.10%           | 83.55%  | Central Maine Medical Center                 | 73.54%  | 75.89%  |
| Eastern Maine Medical Center            | 103.45% | 83.03%           | 63.35%  |                                              | 90.81%  | 78.12%  |
| MaineGeneral Medical Center             | 84.10%  | 72.52%           | 74.18%  |                                              | 75.79%  | 75.86%  |
| Maine Medical Center                    | 22.78%  | 21.62%           | 30.93%  |                                              | 30.43%  | 28.44%  |
| Peer Group B Median                     | 53.11%  | 52.80%           | 47.66%  |                                              |         |         |
| Aroostook Medical Center, The (TAMC)    | 28.75%  | 21.46%           | 13.96%  |                                              | 54.23%  | 58.58%  |
| Mercy Hospital                          | 69.57%  | 54.19%           | 55.21%  |                                              | 63.56%  | 63.65%  |
| Mid Coast Hospital                      | 55.39%  | 52.80%           | 46.18%  | Mid Coast Hospital                           | 43.38%  | 46.61%  |
| Penobscot Bay Medical Center            | 50.83%  | 48.23%           | 41.16%  | Penobscot Bay Medical Center                 | 36.99%  | 33.95%  |
| Southern Maine Health Care **           | †       | †                | 49.14%  |                                              | 45.81%  | 47.21%  |
| St Joseph Hospital                      | 100.68% | 69.79%           | 67.68%  | St Joseph Hospital                           | 68.65%  | 77.29%  |
| St Mary's Regional Medical Center       | 77.64%  | 75.32%           | 65.75%  | St Mary's Regional Medical Center            | 63.26%  | 67.93%  |
| York Hospital                           | 38.78%  | 35.71%           | 31.53%  |                                              | 31.74%  | 27.32%  |
| Peer Group C Median                     | 47.77%  | 38.50%           | 39.45%  |                                              |         |         |
| Cary Medical Center                     | 39.09%  | 30.47%           | 22.40%  | Cary Medical Center                          | 13.80%  | 9.46%   |
| Franklin Memorial Hospital              | 68.38%  | 60.96%           | 60.72%  |                                              | 59.85%  | 62.06%  |
| Maine Coast Memorial Hospital           | 38.34%  | 38.50%           | 39.45%  | Maine Coast Memorial Hospital                | 45.84%  | 47.41%  |
| Peer Group D Median                     | 22.39%  | 26.31%           | 31.27%  | Intentionally left blank                     |         |         |
| Inland Hospital                         | 20.48%  | 26.31%           | 26.60%  | Inland Hospital                              | 63.37%  | 66.78%  |
| Northern Maine Medical Center           | 40.96%  | 37.06%           | 35.93%  |                                              | 39.95%  | 37.84%  |
| Peer Group E Median Critical Access     | 46.39%  | 41.01%           | 38.31%  |                                              |         |         |
| Blue Hill Memorial Hospital             | 22.30%  | 21.03%           | 20.92%  | Blue Hill Memorial Hospital                  | 26.02%  | 24.32%  |
| Bridgton Hospital                       | 56.52%  | 55.09%           | 51.70%  |                                              | 44.34%  | 43.04%  |
| Calais Regional Hospital                | 96.02%  | 96.39%           | 101.05% |                                              | 112.00% | 119.07% |
| Charles A. Dean Memorial Hospital       | 7.56%   | 6.53%            | 7.52%   |                                              | 105.39% | 72.73%  |
| Down East Community Hospital            | 31.55%  | 27.89%           | 23.21%  | Down East Community Hospital                 | 16.67%  | 33.30%  |
| Houlton Regional Hospital               | 78.19%  | 77.87%           | 72.30%  |                                              | 71.14%  | 66.91%  |
| LincolnHealth **                        | 70.1370 | 77.0770          | 38.42%  |                                              | 35.82%  | 31.28%  |
| Mayo Regional Hospital                  | 27.42%  | 28.24%           | 25.37%  | Mayo Regional Hospital                       | 22.11%  | 43.32%  |
| Millinocket Regional Hospital           | 78.28%  | 80.17%           | 76.05%  |                                              | 69.89%  | 72.07%  |
| Mount Desert Island Hospital            | 48.28%  | 41.47%           | 38.20%  |                                              | 33.51%  | 34.24%  |
| Penobscot Valley Hospital               | 84.87%  | 85.85%           | 82.02%  | Penobscot Valley Hospital                    | 83.82%  | 84.75%  |
| Redington-Fairview General Hospital     | 85.09%  | 79.65%           | 77.34%  |                                              | 87.21%  | 84.51%  |
| Rumford Community Hospital              | 11.05%  | 9.65%            | 8.32%   | Rumford Community Hospital                   | 8.17%   | 6.16%   |
| Sebasticook Valley Hospital             | 44.49%  | 41.01%           | 39.26%  |                                              | 37.54%  | 35.88%  |
| Stephens Memorial Hospital              | 21.87%  | 0.48%            | 36.39%  |                                              | 25.93%  | 22.99%  |
| Waldo County General Hospital           | 23.88%  | 23.33%           | 22.25%  | Waldo County General Hospital                | 16.84%  | 14.35%  |
| Peer Group F Median Private Psychiatric | 89.66%  | <b>62.61%</b>    | 65.64%  | , i                                          | 20.0.70 | 2       |
| Acadia Hospital Corporation             | 78.89%  | 62.61%           | 53.47%  | Acadia Hospital Corporation                  | 41.21%  | 30,37%  |
| Maine Behavioral Healthcare **          | 70.09%  | 02.01%           | 77.82%  | Maine Behavioral Healthcare **               | 73.65%  | 71.46%  |
|                                         | 00 530/ | 04 730/          |         |                                              | 73.05%  | 71.40%  |
| Peer Group G Median Rehabilitation      | 89.52%  | 91.72%           |         | Peer Group F Rehabilitation**                | 04.000  | 05.600/ |
| New England Rehabilitation Hospital     | 89.52%  | 91.72%           | 95.02%  | New England Rehabilitation Hospital          | 94.66%  | 95.68%  |
| All Maine Hospitals Median              | 50.83%  | 44.85%           |         | All Maine Hospitals Median                   | 45.83%  | 47.31%  |
| * Northeast Median                      | 57.40%  | 62.80%           |         | * Northeast Median                           | 55.60%  | *       |
| * U.S. Median                           | 55.10%  | 54.20%           | 43.80%  | * U.S. Median                                | 51.30%  | *       |
|                                         |         |                  |         | *Data from 2019 INGENIX "Almanac of Hospital |         |         |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable

#### **Asset Efficiency Ratios**

Measures the relationship between revenue and assets. The numerator is always revenue that may be thought of as a surrogate measure for output. The denominator is investment in some category of assets that may be thought of as a measure of output. Two asset efficiency ratios are included:

Total Asset Turnover Fixed Asset Turnover

### **Total Asset Turnover**

#### **MHDO Hospital Financial Report Part I**

|                                         |         | spitai i manciai | -       | _                                            |              |         |
|-----------------------------------------|---------|------------------|---------|----------------------------------------------|--------------|---------|
|                                         | FY 2013 | FY 2014          | FY 2015 | Peer Group effective April 2017 **           | FY 2016      | FY 2017 |
| Peer Group A Median                     | 0.91    | 0.89             |         | Peer Group A                                 |              |         |
| Central Maine Medical Center            | 1.07    | 1.20             | 1.37    |                                              | 1.39         | 1.55    |
| Eastern Maine Medical Center            | 0.89    | 0.89             | 0.93    |                                              | 0.83         | 1.11    |
| MaineGeneral Medical Center             | 0.60    | 0.61             | 0.65    | MaineGeneral Medical Center                  | 0.74         | 0.76    |
| Maine Medical Center                    | 0.93    | 0.90             | 0.85    |                                              | 0.88         | 0.88    |
| Peer Group B Median                     | 1.20    | 1.40             | 1.19    | Peer Group B                                 |              |         |
| Aroostook Medical Center, The (TAMC)    | 1.47    | 1.49             | 1.46    | Aroostook Medical Center, The (TAMC)         | 1.63         | 2.33    |
| Mercy Hospital                          | 1.18    | 1.50             | 1.19    |                                              | 1.42         | 1.59    |
| Mid Coast Hospital                      | 0.89    | 0.91             | 0.97    | Mid Coast Hospital                           | 1.07         | 1.05    |
| Penobscot Bay Medical Center            | 1.22    | 1.04             | 1.06    | Penobscot Bay Medical Center                 | 1.15         | 1.21    |
| Southern Maine Health Care **           | †       | †                | 1.03    | Southern Maine Health Care **                | 1.06         | 1.10    |
| St Joseph Hospital                      | 1.40    | 1.57             | 1.81    | St Joseph Hospital                           | 1.87         | 1.89    |
| St Mary's Regional Medical Center       | 1.04    | 1.06             | 1.19    |                                              | 1.22         | 1.28    |
| York Hospital                           | 1.46    | 1.40             | 1.50    | York Hospital                                | 1.29         | 1.33    |
| Peer Group C Median                     | 1.15    | 1.51             |         | Peer Group C**                               |              |         |
| Cary Medical Center                     | 1.76    | 1.80             | 1.87    |                                              | 1.96         | 1.95    |
| Franklin Memorial Hospital              | 1.16    | 1.51             | 1.63    |                                              | 1.76         | 1.83    |
| Maine Coast Memorial Hospital           | 1.06    | 1.10             | 1.17    | Maine Coast Memorial Hospital                | 1.19         | 2.07    |
| Peer Group D Median                     | 1.26    | 1.36             | 1.23    |                                              | 2.25         | 2.07    |
| Inland Hospital                         | 1.23    | 1.36             | 1.42    |                                              | 1.63         | 2.29    |
| Northern Maine Medical Center           | 0.99    | 1.07             | 1.04    |                                              | 1.11         | 1.21    |
|                                         |         |                  |         |                                              | 1.11         | 1,21    |
| Peer Group E Median Critical Access     | 1.14    | 1.13             | 1.13    |                                              | 1.06         | 2.92    |
| Blue Hill Memorial Hospital             | 1.05    | 1.01             | 1.03    |                                              | 0.93         | 0.95    |
| Bridgton Hospital                       | 0.82    | 0.93             | 0.91    |                                              | 1.60         | 1.69    |
| Calais Regional Hospital                | 1.21    | 1.15             | 1.44    |                                              | 1.41         | 1.71    |
| Charles A. Dean Memorial Hospital       | 1.46    | 1.63             | 1.89    |                                              | 1.41         | 1.71    |
| Down East Community Hospital            | 1.46    | 1.67             | 1.77    |                                              |              | 2.06    |
| Houlton Regional Hospital               | 1.61    | 1.70             | 1.77    |                                              | 1.99<br>1.23 |         |
| LincolnHealth **                        | †       | †                | 1.13    |                                              | 1.23<br>1.41 | 1.16    |
| Mayo Regional Hospital                  | 1.14    | 1.28             | 1.28    |                                              |              | 1.29    |
| Millinocket Regional Hospital           | 1.19    | 1.06             | 1.08    |                                              | 1.12         | 1.17    |
| Mount Desert Island Hospital            | 1.11    | 1.12             | 1.12    |                                              | 1.16         | 1.24    |
| Penobscot Valley Hospital               | 1.79    | 1.91             | 1.86    |                                              | 2.03         | 2.22    |
| Redington-Fairview General Hospital     | 0.76    | 0.73             | 0.78    |                                              | 0.81         | 0.81    |
| Rumford Community Hospital              | 1.19    | 1.42             | 1.51    |                                              | 1.54         | 1.50    |
| Sebasticook Valley Hospital             | 0.80    | 0.85             | 0.88    |                                              | 0.94         | 1.20    |
| Stephens Memorial Hospital              | 1.13    | 1.13             | 0.92    |                                              | 1.03         | 1.08    |
| Waldo County General Hospital           | 0.77    | 0.79             | 0.76    |                                              | 0.78         | 0.84    |
| Peer Group F Median Private Psychiatric | 1.01    | 1.03             | 1.23    |                                              |              |         |
| Acadia Hospital Corporation             | 1.15    | 1.03             | 1.01    | Acadia Hospital Corporation                  | 1.15         | 2.40    |
| Maine Behavioral Healthcare **          | †       | †                | 1.46    | Maine Behavioral Healthcare **               | 1.61         | 1.75    |
| Peer Group G Median Rehabilitation      | 1.60    | 1.68             | 1.69    | Peer Group F Rehabilitation**                |              |         |
| New England Rehabilitation Hospital     | 1.60    | 1.68             | 1.69    | New England Rehabilitation Hospital          | 2.04         | 2.06    |
| All Maine Hospitals Median              | 1.14    | 1.14             | 1.18    | All Maine Hospitals Median                   | 1.22         | 1.41    |
| * Northeast Median                      | 1.03    | 1.00             | 1.03    | * Northeast Median                           | 1.06         | *       |
| * U.S. Median                           | 1.00    | 0.98             | 0.99    | * U.S. Median                                | 0.98         | *       |
|                                         |         |                  |         | *Data from 2019 INGENIX "Almanac of Hospital |              |         |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable

### Fixed Asset Turnover

#### **MHDO Hospital Financial Report Part I**

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|-----------------------------------------|-----------|---------------------|--------------|----------------------------------------------|---------|---------|
|                                         | FY 2013   | FY 2014             |              | Peer Group effective April 2017 **           | FY 2016 | FY 2017 |
| Peer Group A Median                     | 2.07      | 2.28                | 2.33         | Peer Group A                                 |         |         |
| Central Maine Medical Center            | 1.93      | 2.27                | 2.67         | Central Maine Medical Center                 | 2.56    | 2.82    |
| Eastern Maine Medical Center            | 3.13      | 2.63                | 2.19         | Eastern Maine Medical Center                 | 1.98    | 1.90    |
| MaineGeneral Medical Center             | 1.02      | 0.94                | 0.99         | MaineGeneral Medical Center                  | 1.15    | 1.18    |
| Maine Medical Center                    | 2.21      | 2.28                | 2.47         |                                              | 2.75    | 2.87    |
| Peer Group B Median                     | 2.86      | 2.70                | 2.76         | Peer Group B                                 |         |         |
| Aroostook Medical Center, The (TAMC)    | 3.78      | 3.44                | 3.17         | Aroostook Medical Center, The (TAMC)         | 3.02    | 3.83    |
| Mercy Hospital                          | 2.16      | 1.83                | 1.89         | Mercy Hospital                               | 2.11    | 2.14    |
| Mid Coast Hospital                      | 2.32      | 2.51                | 2.59         | Mid Coast Hospital                           | 2.96    | 2.91    |
| Penobscot Bay Medical Center            | 3.07      | 2.36                | 2.18         |                                              | 2.26    | 2.56    |
| Southern Maine Health Care **           | †         | †                   | 2.57         | Southern Maine Health Care **                | 2.76    | 3.08    |
| St Joseph Hospital                      | 4.39      | 3.54                | 4.12         | St Joseph Hospital                           | 4.97    | 5.25    |
| St Mary's Regional Medical Center       | 2.64      | 2.70                | 2.94         | St Mary's Regional Medical Center            | 3.17    | 3.24    |
| York Hospital                           | 3.15      | 3.10                | 3.52         | York Hospital                                | 3.27    | 3.11    |
| Peer Group C Median                     | 2.47      | 2.37                |              | Peer Group C**                               |         |         |
| Cary Medical Center                     | 4.73      | 5.38                | 5.47         | Cary Medical Center                          | 4.91    | 5.57    |
| Franklin Memorial Hospital              | 2.18      | 2.29                | 2.62         |                                              | 2.64    | 2.89    |
| Maine Coast Memorial Hospital           | 2.38      | 2.37                | 2.51         | Maine Coast Memorial Hospital                | 3.07    | 3.32    |
| Peer Group D Median                     | 3.30      | 3.35                | 3.05         |                                              |         |         |
| Inland Hospital                         | 3.23      | 3.35                | 3.82         |                                              | 4.01    | 4.68    |
| Northern Maine Medical Center           | 2.31      | 2.30                | 2.27         | Northern Maine Medical Center                | 2.50    | 3.09    |
| Peer Group E Median Critical Access     | 2.83      | 3.18                |              | Peer Group D Critical Access**               |         |         |
| Blue Hill Memorial Hospital             | 4.37      | 4.35                | 4.94         |                                              | 5.27    | 5.09    |
| Bridgton Hospital                       | 2.80      | 3.18                | 3.21         |                                              | 2.84    | 3.02    |
| Calais Regional Hospital                | 1.80      | 3.16<br>1.79        | 3.21<br>2.27 |                                              | 2.58    | 2.64    |
|                                         | 3.97      | 4.21                |              |                                              | 4.13    | 3.46    |
| Charles A. Dean Memorial Hospital       |           |                     | 4.82         |                                              | 4.00    | 3.18    |
| Down East Community Hospital            | 2.86      | 3.00                | 3.51         |                                              | 4.53    | 4.91    |
| Houlton Regional Hospital               | 3.19<br>† | 3.74                | 4.05         |                                              | 2.22    | 2.33    |
| LincolnHealth **                        | · ·       | 2.02                | 2.30         | LincolnHealth **                             | 4.25    | 3.17    |
| Mayo Regional Hospital                  | 3.22      | 3.83                | 4.07         |                                              | 4.56    | 5.30    |
| Millinocket Regional Hospital           | 4.13      | 4.17                | 4.43         |                                              | 2.40    | 2.68    |
| Mount Desert Island Hospital            | 2.21      | 2.11                | 2.21         |                                              | 4.13    | 4.45    |
| Penobscot Valley Hospital               | 4.02      | 4.04                | 3.90         |                                              | 2.77    | 2.95    |
| Redington-Fairview General Hospital     | 2.71      | 2.67                | 2.85         |                                              | 2.77    | 3.28    |
| Rumford Community Hospital              | 2.59      | 2.84                | 3.08         |                                              |         | 2.19    |
| Sebasticook Valley Hospital             | 1.54      | 1.64                | 1.76         |                                              | 1.97    |         |
| Stephens Memorial Hospital              | 4.18      | 4.66                | 3.96         |                                              | 3.15    | 3.16    |
| Waldo County General Hospital           | 2.80      | 2.87                | 3.36         |                                              | 3.05    | 3.13    |
| Peer Group F Median Private Psychiatric | 3.36      | 4.71                |              | Peer Group E Private Psychiatric**           |         |         |
| Acadia Hospital Corporation             | 5.07      | 4.71                | 4.89         |                                              | 5.43    | 7.19    |
| Maine Behavioral Healthcare **          | †         | †                   | 2.97         | Maine Behavioral Healthcare **               | 3.19    | 3.54    |
| Peer Group G Median Rehabilitation      | 3.66      | 4.24                | 4.73         | Peer Group F Rehabilitation**                |         |         |
| New England Rehabilitation Hospital     | 3.66      | 4.24                | 4.73         | New England Rehabilitation Hospital          | 5.61    | 6.72    |
| All Maine Hospitals Median              | 2.80      | 2.94                | 3.02         | All Maine Hospitals Median                   | 3.04    | 3.15    |
| * Northeast Median                      | +         | +                   | +            | * Northeast Median                           | †       | +       |
| * U.S. Median                           | +         | +                   | +            | * U.S. Median                                | +       | +       |
|                                         |           |                     |              | *Data from 2019 INGENIX "Almanac of Hospital |         |         |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable

#### Other

These are other select ratios/data elements of interest to financial data users. These ratios/data elements are included but cannot be classified into the other categories of financial ratios. One ratio and fourteen data elements from the financial data template are included:

Average Age of Plant (Depreciation Only)

Net Plant, Property, Equipment

Cash & Investments (Current Assets)

Current Assets Whose Use is Limited

Trustee-held Investments

Board-Designated & Undesignated Investments

Fund Balance-Unrestricted

Temporarily Restricted Net Assets

Permanently Restricted Net Assets

Total Gross Patient Service Revenue

Net Patient Service Revenue

Total Non-operating Revenues

Bad Debt (Provision for Bad Debt)

Free Care (Charity Care)

**Total Operating Expenses** 

**Total Advertising Expenses** 

Salaries and Benefits

### Average Age of Plant (Depreciation Only)

**MHDO Hospital Financial Report Part I** 

|                                         |             | Spitai rinanciai |             |                                              |              |              |  |
|-----------------------------------------|-------------|------------------|-------------|----------------------------------------------|--------------|--------------|--|
|                                         | FY 2013     | FY 2014          | FY 2015     | Peer Group effective April 2017 **           | FY 2016      | FY 2017      |  |
| Peer Group A Median                     | 10.3        | 10.0             | 11.2        | Peer Group A                                 |              |              |  |
| Central Maine Medical Center            | 9.5         | 10.8             | 12.4        | Central Maine Medical Center                 | 14.0         | 14.5         |  |
| Eastern Maine Medical Center            | 11.6        | 13.3             | 13.8        | Eastern Maine Medical Center                 | 12.3         | 16.9         |  |
| MaineGeneral Medical Center             | 11.1        | 7.1              | 6.4         | MaineGeneral Medical Center                  | 7.2          | 7.8          |  |
| Maine Medical Center                    | 8.9         | 9.1              | 10.0        |                                              | 10.4         | 9.3          |  |
| Peer Group B Median                     | 12.3        | 12.1             | 14.3        | Peer Group B                                 |              |              |  |
| Aroostook Medical Center, The (TAMC)    | 15.5        | 15.2             | 14.3        | Aroostook Medical Center, The (TAMC)         | 10.8         | 14.8         |  |
| Mercy Hospital                          | 9.1         | 1.0              | 1.7         | Mercy Hospital                               | 2.7          | 6.0          |  |
| Mid Coast Hospital                      | 10.1        | 10.6             | 11.2        | Mid Coast Hospital                           | 11.7         | 11.8         |  |
| Penobscot Bay Medical Center            | 15.9        | 16.8             | 16.9        | Penobscot Bay Medical Center                 | 15.9         | 12.4         |  |
| Southern Maine Health Care **           | †           | †                | 14.7        | Southern Maine Health Care **                | 15.7         | 14.7         |  |
| St Joseph Hospital                      | 12.0        | 11.9             | 12.6        |                                              | 13.4         | 14.9         |  |
| St Mary's Regional Medical Center       | 10.8        | 12.1             | 14.2        | St Mary's Regional Medical Center            | 15.5         | 16.5         |  |
| York Hospital                           | 13.4        | 14.9             | 16.5        | York Hospital                                | 17.3         | 17.0         |  |
| Peer Group C Median                     | 12.2        | 13.5             |             | Peer Group C**                               |              |              |  |
| Cary Medical Center                     | 13.7        | 15.3             | 15.2        | Cary Medical Center                          | 14.3         | 14.7         |  |
| Franklin Memorial Hospital              | 11.2        | 13.5             | 15.6        |                                              | 16.6         | 17.5         |  |
| Maine Coast Memorial Hospital           | 9.3         | 10.0             | 11.1        | Maine Coast Memorial Hospital                | 1.0          | 2.3          |  |
| Peer Group D Median                     | 12.5        | 9.5              | 9.9         | Intentionally left blank                     | 2.10         | 0            |  |
| Inland Hospital                         | 9.3         | 9.5              |             |                                              | 10.5         | 14.7         |  |
|                                         | 9.3<br>11.5 | 9.5<br>8.7       | 10.3<br>9.5 | Inland Hospital                              | 9.7          | 11.3         |  |
| Northern Maine Medical Center           |             |                  |             | Northern Maine Medical Center                | 5.7          | 11.5         |  |
| Peer Group E Median Critical Access     | 12.4        | 13.4             |             | Peer Group D Critical Access**               | 17.7         | 27.5         |  |
| Blue Hill Memorial Hospital             | 14.7        | 16.5             | 16.6        |                                              | 17.7<br>15.4 | 27.5<br>14.3 |  |
| Bridgton Hospital                       | 13.7        | 12.4             | 14.2        | Bridgton Hospital                            |              |              |  |
| Calais Regional Hospital                | 7.6         | 8.5              | 9.0         |                                              | 10.3         | 13.9         |  |
| Charles A. Dean Memorial Hospital       | 12.2        | 11.9             | 12.3        | Charles A. Dean Memorial Hospital            | 13.3         | 13.4         |  |
| Down East Community Hospital            | 11.6        | 11.6             | 13.2        | Down East Community Hospital                 | 16.1         | 17.8         |  |
| Houlton Regional Hospital               | 17.5        | 18.4             | 19.5        | Houlton Regional Hospital                    | 21.2         | 26.0         |  |
| LincolnHealth **                        | †           | †                | 15.9        | LincolnHealth **                             | 14.3         | 13.5         |  |
| Mayo Regional Hospital                  | 11.1        | 13.4             | 15.2        | Mayo Regional Hospital                       | 17.2         | 16.9         |  |
| Millinocket Regional Hospital           | 14.4        | 15.2             | 17.0        | Millinocket Regional Hospital                | 18.8         | 20.2         |  |
| Mount Desert Island Hospital            | 11.4        | 13.5             | 15.6        |                                              | 17.5         | 18.4         |  |
| Penobscot Valley Hospital               | 11.5        | 14.5             | 15.8        | Penobscot Valley Hospital                    | 16.8         | 20.9         |  |
| Redington-Fairview General Hospital     | 10.5        | 13.0             | 13.5        | Redington-Fairview General Hospital          | 13.6         | 13.7         |  |
| Rumford Community Hospital              | 16.6        | 13.5             | 14.7        | Rumford Community Hospital                   | 16.1         | 15.9         |  |
| Sebasticook Valley Hospital             | 11.0        | 11.0             | 11.6        |                                              | 12.1         | 16.9         |  |
| Stephens Memorial Hospital              | 14.8        | 16.6             | 16.1        | Stephens Memorial Hospital                   | 14.0         | 12.7         |  |
| Waldo County General Hospital           | 12.8        | 12.8             | 10.9        | Waldo County General Hospital                | 11.2         | 10.1         |  |
| Peer Group F Median Private Psychiatric | 21.0        | 23.2             | 16.7        | Peer Group E Private Psychiatric**           |              |              |  |
| Acadia Hospital Corporation             | 21.0        | 23.2             | 23.1        |                                              | 21.2         | 24.3         |  |
| Maine Behavioral Healthcare **          | †           | †                | 10.4        | Maine Behavioral Healthcare **               | 10.0         | 9.0          |  |
| Peer Group G Median Rehabilitation      | 8.7         | 8.8              | 9.7         | Peer Group F Rehabilitation**                |              |              |  |
| New England Rehabilitation Hospital     | 8.7         | 8.8              | 9.7         | New England Rehabilitation Hospital          | 10.7         | 12.3         |  |
| Test England Rendomation Hospital       | 0.7         | 0.0              | 3.7         | Terr England Renabilitation Hospital         | 10.7         |              |  |
| All Maine Hospitals Median              | 11.8        | 12.9             |             | All Maine Hospitals Median                   | 14.0         | 14.7         |  |
| * Northeast Median                      | 11.3        | 11.7             | 12.3        | * Northeast Median                           | 12.5         | *            |  |
| * U.S. Median                           | 10.2        | 10.9             | 11.5        | * U.S. Median                                | 11.8         | *            |  |
|                                         |             |                  |             | *Data from 2019 INGENIX "Almanac of Hospital |              |              |  |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable \*\*See Relea

<sup>\*\*</sup>See Release Notes Indicators", not yet available

### Net Plant Property and Equipment (PP&E)

MHDO Hospital Financial Report Part I

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|-----------------------------------------|--------------|---------------------|-------------|----------------------------------------------|---------------|---------------|
|                                         | FY 2013      | FY 2014             | FY 2015     | ·                                            | FY 2016       | FY 2017       |
| Peer Group A Median                     | 289,188,189  | 340,275,302         |             | Peer Group A                                 |               |               |
| Central Maine Medical Center            | 153,615,865  | 144,999,530         | 136,363,163 |                                              | 148,728,172   | 134,261,246   |
| Eastern Maine Medical Center            | 207,143,572  | 254,044,104         | 328,464,249 |                                              | 391,977,504   | 450,060,522   |
| MaineGeneral Medical Center             | 371,232,805  | 426,506,499         | 412,803,852 |                                              | 395,607,852   | 381,241,966   |
| Maine Medical Center                    | 433,107,000  | 433,160,000         | 439,606,000 |                                              | 445,197,000   | 472,184,000   |
| Peer Group B Median                     | 51,305,544   | 54,062,620          |             | Peer Group B                                 |               |               |
| Aroostook Medical Center, The (TAMC)    | 27,857,079   | 30,734,617          | 36,665,289  |                                              | 37,772,987    | 34,790,766    |
| Mercy Hospital                          | 95,581,000   | 122,339,675         | 115,409,016 |                                              | 104,200,298   | 99,264,589    |
| Mid Coast Hospital                      | 54,373,248   | 54,361,087          | 58,961,072  |                                              | 59,235,873    | 63,162,326    |
| Penobscot Bay Medical Center            | 39,487,403   | 53,764,152          | 56,143,133  | Penobscot Bay Medical Center                 | 54,792,301    | 52,491,280    |
| Southern Maine Health Care **           | †            | 100,375,451         | 99,024,846  |                                              | 95,388,769    | 91,409,523    |
| St Joseph Hospital                      | 23,421,000   | 31,602,000          | 29,942,000  | St Joseph Hospital                           | 27,279,000    | 26,511,000    |
| St Mary's Regional Medical Center       | 55,829,000   | 54,498,000          | 59,848,000  | St Mary's Regional Medical Center            | 57,647,000    | 59,510,000    |
| York Hospital                           | 48,237,840   | 47,957,652          | 46,118,192  | York Hospital                                | 50,162,962    | 53,288,517    |
| Peer Group C Median                     | 32,843,889   | 31,916,149          | 29,451,321  | Peer Group C**                               |               |               |
| Cary Medical Center                     | 10,325,805   | 9,824,424           | 9,969,261   | Cary Medical Center                          | 10,892,451    | 9,300,530     |
| Franklin Memorial Hospital              | 35,101,893   | 32,438,543          | 29,778,604  |                                              | 28,764,906    | 26,356,776    |
| Maine Coast Memorial Hospital           | 33,674,252   | 31,916,149          | 29,451,321  | Maine Coast Memorial Hospital                | 26,447,735    | 25,024,060    |
| Peer Group D Median                     | 17,851,032   | 19,695,317          | 19,802,124  | Intentionally left blank                     |               |               |
| Inland Hospital                         | 20,820,289   | 20,168,642          | 18,698,298  | Inland Hospital                              | 18,348,124    | 16,747,218    |
| Northern Maine Medical Center           | 19,241,023   | 19,695,317          | 20,905,950  | Northern Maine Medical Center                | 19,797,236    | 19,243,933    |
| Peer Group E Median Critical Access     | 13,383,353   | 12,494,366          |             | Peer Group D Critical Access**               |               |               |
| Blue Hill Memorial Hospital             | 8,570,199    | 8,536,478           | 8,006,020   |                                              | 7,481,806     | 7,975,207     |
| Bridgton Hospital                       | 15,592,798   | 15,091,090          | 15,073,913  |                                              | 17,250,001    | 16,100,235    |
| Calais Regional Hospital                | 17,424,865   | 16,726,183          | 15,277,587  |                                              | 14,103,996    | 12,915,206    |
| Charles A. Dean Memorial Hospital       | 3,738,690    | 3,749,670           | 3,345,171   | Charles A. Dean Memorial Hospital            | 3,626,935     | 5,166,004     |
| Down East Community Hospital            | 11,548,213   | 11,188,152          | 10,270,399  | Down East Community Hospital                 | 9,673,468     | 13,460,449    |
| Houlton Regional Hospital               | 13,016,510   | 11,921,629          | 11,164,133  | Houlton Regional Hospital                    | 10,116,552    | 9,641,761     |
| LincolnHealth **                        | †            | 32,345,934          | 32,417,420  | LincolnHealth **                             | 34,724,835    | 35,305,055    |
| Mayo Regional Hospital                  | 13,623,030   | 12,184,452          | 11,811,610  |                                              | 11,537,608    | 15,675,544    |
| Millinocket Regional Hospital           | 6,576,623    | 5,983,969           | 5,716,545   | Millinocket Regional Hospital                | 5,743,951     | 5,367,371     |
| Mount Desert Island Hospital            | 22,720,683   | 23,169,840          | 22,661,093  | Mount Desert Island Hospital                 | 21,569,633    | 21,495,333    |
| Penobscot Valley Hospital               | 6,508,900    | 6,193,248           | 5,858,790   | Penobscot Valley Hospital                    | 5,183,227     | 4,617,407     |
| Redington-Fairview General Hospital     | 26,306,933   | 27,087,478          | 26,800,024  | Redington-Fairview General Hospital          | 30,788,640    | 30,098,999    |
| Rumford Community Hospital              | 12,914,898   | 12,666,546          | 12,172,027  | Rumford Community Hospital                   | 13,603,289    | 12,412,713    |
| Sebasticook Valley Hospital             | 21,921,366   | 22,107,358          | 21,373,859  | Sebasticook Valley Hospital                  | 20,281,225    | 19,221,521    |
| Stephens Memorial Hospital              | 13,143,675   | 12,322,186          | 15,285,363  | Stephens Memorial Hospital                   | 20,206,112    | 21,389,797    |
| Waldo County General Hospital           | 25,874,170   | 25,935,888          | 25,093,849  | Waldo County General Hospital                | 29,921,709    | 31,984,134    |
| Peer Group F Median Private Psychiatric | 14,722,821   | 19,579,941          | 18,506,387  | Peer Group E Private Psychiatric**           |               |               |
| Acadia Hospital Corporation             | 9,891,636    | 10,557,217          | 10,531,790  | Acadia Hospital Corporation                  | 10,343,394    | 9,520,858     |
| Maine Behavioral Healthcare **          | <i>,</i> , † | 28,602,664          | 26,480,983  |                                              | 26,119,737    | 25,264,006    |
| Peer Group G Median Rehabilitation      | 9,568,921    | 8,588,251           |             | Peer Group F Rehabilitation**                |               |               |
| New England Rehabilitation Hospital     | 9,568,921    | 8,588,251           | 7,479,941   | -                                            | 6,663,347     | 5,690,740     |
| -                                       |              | , ,                 | • •         | TOTAL ALL HOSPITALS                          | 2,271,179,635 | 2,318,150,592 |
| All Maine Hospitals Median              | 20,820,289   | 23,169,840          | 23,877,471  | All Maine Hospitals Median                   | 23,844,685    | 23,259,697    |
| * Northeast Median                      | †            | †                   | +           | * Northeast Median                           | †             | +             |
| * U.S. Median                           |              |                     | +           | * U.S. Median                                | t             | t             |
|                                         |              |                     |             | *Data from 2019 INGENIX "Almanac of Hospital |               |               |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

### Cash & Investments (Current Assets)

#### **MHDO Hospital Financial Report Part I**

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | а кероп Раг                           |             |                        |                                              |                                         |                        |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|-------------|------------------------|----------------------------------------------|-----------------------------------------|------------------------|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | FY 2013                               | FY 2014     | FY 2015                | Peer Group effective April 2017 **           | FY 2016                                 | FY 2017                |
| Peer Group A Median                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 17,909,161                            | 29,282,822  |                        | Peer Group A                                 |                                         |                        |
| Central Maine Medical Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 5,287,028                             | 14,547,603  | 22,562,420             | Central Maine Medical Center                 | 12,406,161                              | 7,712,672              |
| Eastern Maine Medical Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 24,192,002                            | 34,522,884  | 47,762,234             | Eastern Maine Medical Center                 | 65,576,104                              | 28,125,022             |
| MaineGeneral Medical Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 11,626,319                            | 24,042,759  | 26,706,884             | MaineGeneral Medical Center                  | 15,378,900                              | 23,566,859             |
| Maine Medical Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 248,286,000                           | 176,899,000 | 337,509,000            |                                              | 403,628,000                             | 480,836,000            |
| Peer Group B Median                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 7,823,584                             | 5,526,286   | 4,388,815              |                                              |                                         |                        |
| Aroostook Medical Center, The (TAMC)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 3,040,654                             | 2,697,143   | 2,624,292              |                                              | (1,871,709)                             | (13,600,972)           |
| Mercy Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 4,548,000                             | 10,742,480  | 10,461,867             |                                              | 4,328,335                               | (8,364,781)            |
| Mid Coast Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 6,434,167                             | 6,036,991   | 5,236,629              |                                              | 5,691,528                               | 8,390,997              |
| Penobscot Bay Medical Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 19,136,042                            | 11,657,921  | 12,147,267             |                                              | 11,142,372                              | 6,305,876              |
| Southern Maine Health Care **                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | †                                     | 5,015,580   | 2,200,871              | Southern Maine Health Care **                | 5,004,707                               | 5,122,596              |
| St Joseph Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 19,037,000                            | 15,942,000  | 10,932,000             | St Joseph Hospital                           | 12,336,000                              | 9,057,000              |
| St Mary's Regional Medical Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 9,213,000                             | 4,262,000   | 3,541,000              |                                              | 6,605,000                               | 2,860,000              |
| York Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 238,890                               | 1,218,578   | 841,340                | York Hospital                                | 4,209,245                               | 619,967                |
| Peer Group C Median                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>2,536,529</b>                      | 2,718,765   |                        | Peer Group C**                               | 7,203,273                               | 019,907                |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1,885,261                             | 3,831,348   | 3,308,194              |                                              | 2 207 700                               | 2,665,357              |
| Cary Medical Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 2,612,381                             |             | 3,308,194<br>1,414,900 | Franklin Memorial Hospital                   | 2,397,708                               | 2,005,357<br>1,526,555 |
| Franklin Memorial Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                       | 2,718,765   |                        |                                              | 13,278                                  |                        |
| Maine Coast Memorial Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 5,574,101                             | 2,158,158   | 934,010                |                                              | 3,048,744                               | (12,315,018)           |
| Peer Group D Median                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 3,723,418                             | 2,004,556   | 3,354,875              |                                              | (2.24.22)                               | (0.004.00)             |
| Inland Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 5,108,976                             | 239,013     | 276,979                | Inland Hospital                              | (2,064,986)                             | (3,864,709)            |
| Northern Maine Medical Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 10,736,559                            | 8,034,453   | 6,432,770              |                                              | 7,962,082                               | 13,340,044             |
| Peer Group E Median Critical Access                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 4,210,713                             | 2,653,108   | 4,881,365              |                                              |                                         |                        |
| Blue Hill Memorial Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 4,930,494                             | 3,687,814   | 5,336,940              |                                              | 2,634,934                               | (244,361)              |
| Bridgton Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 24,919,923                            | 18,967,605  | 22,881,555             | Bridgton Hospital                            | 20,839,133                              | 21,519,014             |
| Calais Regional Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 27,115                                | 350,137     | 825,887                |                                              | 505,439                                 | 1,018,314              |
| Charles A. Dean Memorial Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 485,378                               | 168,912     | 365,677                |                                              | 237,076                                 | 2,446,345              |
| Down East Community Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 4,026,350                             | 2,032,597   | 2,040,832              | Down East Community Hospital                 | 1,351,479                               | 1,259,123              |
| Houlton Regional Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 121,080                               | 309,910     | 776,889                | Houlton Regional Hospital                    | 23,261                                  | 109,560                |
| LincolnHealth **                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | †                                     | 1,712,786   | 5,403,789              | LincolnHealth **                             | 3,808,523                               | 4,986,941              |
| Mayo Regional Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 6,469,098                             | 4,887,847   | 5,455,837              | Mayo Regional Hospital                       | 2,830,057                               | 2,608,175              |
| Millinocket Regional Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 702,598                               | 858,385     | 303,888                | Millinocket Regional Hospital                | 480,312                                 | 249,516                |
| Mount Desert Island Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 41,553                                | 76,474      | 86,417                 |                                              | 281,522                                 | 198,347                |
| Penobscot Valley Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 3,233,896                             | 1,791,125   | 1,484,094              |                                              | 1,147,317                               | 728,549                |
| Redington-Fairview General Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 29,232,237                            | 39,920,209  | 40,506,832             |                                              | 36,957,338                              | 40,563,193             |
| Rumford Community Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 6,065,943                             | 3,273,619   | 4,425,790              | Rumford Community Hospital                   | 3,719,539                               | 4,314,334              |
| Sebasticook Valley Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 4,395,076                             | 6,332,243   | 6,057,496              |                                              | 6,372,169                               | 9,612,304              |
| Stephens Memorial Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 14,231,199                            | 14,698,307  | 15,333,609             |                                              | 13,579,927                              | 13,699,915             |
| Waldo County General Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 5,368,040                             | 3,340,388   | 7,735,031              | Waldo County General Hospital                | 7,053,727                               | 69,306,700             |
| Peer Group F Median Private Psychiatric                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 15,482,995                            | 17,675,316  |                        | Peer Group E Private Psychiatric**           | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 23,233,733             |
| Acadia Hospital Corporation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 16,435,229                            | 18,298,204  | 21,261,811             |                                              | 20,937,756                              | 8,310,290              |
| Maine Behavioral Healthcare **                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | +                                     | 17,052,428  | 16,375,736             |                                              | 15,321,421                              | 15,067,187             |
| Peer Group G Median Rehabilitation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 6,335,796                             | 6,696,523   | 5 757 111              | Peer Group F Rehabilitation**                | 13,321,121                              | 13,007,107             |
| <u> </u>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                       |             |                        |                                              | 4 240 047                               | C 200 FC0              |
| New England Rehabilitation Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 6,335,796                             | 6,696,523   | 5,757,111              |                                              | 4,240,947                               | 6,290,560              |
| all and the state of the state | <b>-</b>                              | 4.862.222   |                        | TOTAL ALL HOSPITALS                          | 698,113,346                             | 754,027,471            |
| All Maine Hospitals Median                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 5,287,028                             | 4,262,000   | 5,370,365              | All Maine Hospitals Median                   | 4,284,641                               | 4,650,638              |
| * Northeast Median                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | †                                     | †           | +                      | * Northeast Median                           | <u>†</u>                                | +                      |
| * U.S. Median                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | †                                     | †           | †                      | * U.S. Median                                | +                                       | †                      |
| · · · · · · · · · · · · · · · · · · ·                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | · · · · · · · · · · · · · · · · · · · |             | ·                      | *Data from 2019 INGENIX "Almanac of Hospital | ·                                       |                        |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

\*Data from 2019 INGENIX "Almanac of Hospital Financial and Operating

\*\*See Release Notes Indicators", not yet available

<sup>†</sup> Data not available or not applicable \*\*See Releas

### Current Assets Whose Use is Limited

#### **MHDO Hospital Financial Report Part I**

| Peer Group A Median                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                         |            | ospitai i manen         | -                        |                                       |            |            |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|------------|-------------------------|--------------------------|---------------------------------------|------------|------------|
| Central Maine Medical Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         | FY 2013    | FY 2014                 |                          |                                       | FY 2016    | FY 2017    |
| Eastern Maine Medical Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         |            | 6,446,320               |                          |                                       |            |            |
| Maine Medical Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                         |            |                         | 6,475,224                |                                       |            | 3,954,481  |
| Maine Medical Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                         | 12,627,077 | 13,897,156              | 11,986,674               |                                       | 16,663,619 | 3,789,260  |
| Peer Group B Median                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                         | †          | †                       | †                        |                                       | †          | †          |
| Aroostook Medical Center, The (TAMC)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                         |            |                         |                          |                                       | 4,688,000  | 5,026,000  |
| Mercy Hospital   Mill                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Peer Group B Median                     | 726,000    | 695,000                 | 693,000                  |                                       |            |            |
| Mid Coast Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Aroostook Medical Center, The (TAMC)    | 416,331    | 405,813                 |                          | Aroostook Medical Center, The (TAMC)  | 3,171,287  | 73,576     |
| Penotsoct Bay Medical Center   773,955   3,232,172   639,818   Penotsoct Bay Medical Center   652,437   538,965   Southern Maine Health Care **   755,638   1,372,872   51 Joseph Hospital   726,000   695,000   695,000   693,000   St Joseph Hospital   687,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,  | Mercy Hospital                          | 810,000    | 21,728                  | 19,917                   |                                       |            | 165,282    |
| Penobscot Bay Medical Center   773,965   3,232,172   639,818   Penobscot Bay Medical Center   652,437   538,965   500thern Minier Health Care **   755,638   1,372,872   51 Joseph Hospital   726,000   695,000   695,000   693,000   51 Joseph Hospital   687,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710,000   710  | Mid Coast Hospital                      | 710,072    | 711,479                 | 711,121                  | Mid Coast Hospital                    | 711,123    | †          |
| Southern Maine Heatht Care **   f   678,731   757,000   Southern Maine Heatht Care **   755,638   1,372,872   1,572,872   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,572,972   1,  |                                         |            |                         |                          |                                       |            | 538,962    |
| St Joseph Hospital 726,000 695,000 693,000 St Joseph Hospital 687,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 710,000 |                                         | †          | 678,731                 | 757,200                  |                                       | 755,638    |            |
| St Mary's Regional Medical Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                         | 726,000    | 695,000                 |                          |                                       |            |            |
| York Hospital         1,784,753         1,685,735         823,035         York Hospital         816,189         785,562           Cary Medical Center         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                         | †          | †                       | †                        |                                       | †          |            |
| Peer Group C Median                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                         | 1.784.753  | 1.685.735               | 823.036                  |                                       | 816.189    |            |
| Cary Medical Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                         |            |                         |                          |                                       | 020,203    | 7 00,002   |
| Franklin Memorial Hospital   1,132,652   1,131,163   494,076   Franklin Memorial Hospital   361,998   391,810   Maine Coast Memorial Hospital   22,895   45,205     Peer Group D Median   121,029   98,837   69,043   Inland Hospital   102,306   99,107     Northern Maine Medical Center   1   1   1   1     Peer Group E Median Critical Access   302,696   308,787   336,039   336,139   846,704   48,657   818   Memorial Hospital   433,756   438,187   447,188   876,001   433,756   438,187   447,188   876,001   433,756   438,187   447,188   876,001   433,756   438,187   447,188   876,001   433,756   438,187   447,188   876,001   433,402   438,405   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,407   438,4     |                                         | •          | •                       | +                        |                                       | +          | +          |
| Maine Coast Memorial Hospital   489,278   718,255   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   747,009   74  |                                         | '          |                         | 404 076                  |                                       | 361 008    | 301 810    |
| Peer Group D Median                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                         |            |                         |                          |                                       |            |            |
| Inland Hospital   89,688   75,364   69,043   Northern Maine Medical Center   1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                         |            |                         |                          | Intentionally left hlank              | 22,093     | 73,203     |
| Northern Maine Medical Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                         |            |                         |                          | · · · · · · · · · · · · · · · · · · · | 102 206    | 00 107     |
| Blue Hill Memorial Hospital   48,416   48,704   48,657   Blue Hill Memorial Hospital   433,756   438,187   447,188   Blue Hill Memorial Hospital   433,756   438,187   447,188   Blue Hill Memorial Hospital   450,231   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700   13,700     |                                         | 09,000     | /5,30 <del>4</del><br>+ | 69,0 <del>4</del> 3<br>+ |                                       | 102,306    | 99,107     |
| Blue Hill Memorial Hospital   48,416   48,704   48,657   Blue Hill Memorial Hospital   22,727   30,953   Blue Hill Memorial Hospital   433,756   438,187   447,188   Bridgton Hospital   450,231   13,700   Calais Regional Hospital   7                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                         | 202.606    | 200 707                 | 226 020                  |                                       |            | ı          |
| Bridgton Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                         |            |                         |                          |                                       | 22.727     | 20.052     |
| Calais Regional Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                         |            |                         |                          |                                       |            |            |
| Charles A Dean Memorial Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                         | 433,/56    | 438,18/                 | 447,188                  |                                       | 450,231    | 13,/00     |
| Down East Community Hospital   409,986   410,366   413,342   Down East Community Hospital   423,954   432,185   Houlton Regional Hospital   302,696   308,787   287,572   Houlton Regional Hospital   297,456   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,565   284,56  |                                         | †          | †                       | Ť                        |                                       | Ť          | Ť          |
| Houlton Regional Hospital 302,696 308,787 287,572 Houlton Regional Hospital 297,456 284,565 LincolnHealth ** 418,071 417,862                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                         | †          | †                       | †                        |                                       |            |            |
| LincolnHealth ** Mayo Regional Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                         |            |                         |                          |                                       | 423,954    |            |
| Mayo Regional Hospital         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Houlton Regional Hospital               | 302,696    |                         |                          |                                       |            |            |
| Millinocket Regional Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | LincolnHealth **                        | †          | 395,758                 | 384,487                  |                                       | 418,071    | 417,862    |
| Mount Desert Island Hospital         493,887         499,805         509,432         Mount Desert Island Hospital         532,152         449,444           Penobscot Valley Hospital         63,975         61,424         62,023         62,023         62,436           Redington-Fairview General Hospital         1         1         1         4         4         48,522         Redington-Fairview General Hospital         1         1         1         48,541         Redington-Fairview General Hospital         48,531         48,541         48,541         Sebasticook Valley Hospital         48,541         19,477         Stephens Memorial Hospital         18,774         19,477         Stephens Memorial Hospital         1,020,383         1,049,345         Waldo County General Hospital         1,020,383         1,049,345         Waldo County General Hospital         146,791         150,117         Peer Group F Median Private Psychiatric **         424,244         416,646         Acadia Hospital Corporation         424,244         416,646         Acadia Hospital C                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                         | †          | †                       | †                        |                                       | †          | †          |
| Penobscot Valley Hospital         63,975         61,424         62,023         Penobscot Valley Hospital         62,023         62,436           Redington-Fairview General Hospital         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         <                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                         | †          | †                       | †                        |                                       | †          | †          |
| Redington-Fairview General Hospital         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †         †                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                         |            | 499,805                 |                          | Mount Desert Island Hospital          |            |            |
| Rumford Community Hospital         48,502         48,512         48,522         Rumford Community Hospital         48,531         48,541           Sebasticook Valley Hospital         1,292,574         421         †         5ebasticook Valley Hospital         18,774         19,477           Stephens Memorial Hospital         1,022,963         979,959         1,871,561         Stephens Memorial Hospital         1,020,383         1,049,345           Waldo County General Hospital         153,486         92,751         150,005         Waldo County General Hospital         146,791         150,117           Peer Group F Median Private Psychiatric         410,282         392,321         375,949         Peer Group E Private Psychiatric**           Acadia Hospital Corporation         377,033         377,377         344,933         Acadia Hospital Corporation         424,244         416,646           Maine Behavioral Healthcare **         406,840         407,634         406,965         Maine Behavioral Healthcare **         406,840         407,634           Peer Group G Median Rehabilitation         †         †         †         * Peer Group F Rehabilitation Hospital         †         †         †           New England Rehabilitation Hospitals         †         †         †         †         †         †         <                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                         | 63,975     | 61,424                  | 62,023                   |                                       | 62,023     | 62,436     |
| Sebasticook Valley Hospital         1,292,574         421         †         Sebasticook Valley Hospital         18,774         19,477           Stephens Memorial Hospital         1,022,963         979,959         1,871,561         Stephens Memorial Hospital         1,020,383         1,049,345           Waldo County General Hospital         153,486         92,751         150,005         Waldo County General Hospital         146,791         150,117           Peer Group F Median Private Psychiatric         410,282         392,321         375,949         Peer Group E Private Psychiatric**           Acadia Hospital Corporation         377,033         377,377         344,933         Acadia Hospital Corporation         424,244         416,646           Maine Behavioral Healthcare **         407,264         406,965         Maine Behavioral Healthcare **         406,840         407,634           Peer Group G Median Rehabilitation         †         †         †         Peer Group F Rehabilitation **           New England Rehabilitation Hospital         †         †         †         †         †           All Maine Hospitals Median         443,530         410,366         413,342         All Maine Hospitals Median         424,244         407,634           * Northeast Median         †         †         †                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                         | †          |                         | †                        |                                       | †          | †          |
| Stephens Memorial Hospital         1,022,963         979,959         1,871,561         Stephens Memorial Hospital         1,020,383         1,049,345           Waldo County General Hospital         153,486         92,751         150,005         Waldo County General Hospital         146,791         150,117           Peer Group F Median Private Psychiatric         410,282         392,321         375,949         Peer Group E Private Psychiatric**           Acadia Hospital Corporation Maine Behavioral Healthcare **         †         407,264         406,965         406,965         Maine Behavioral Healthcare **         406,840         407,634           Peer Group G Median Rehabilitation Hospital         †         †         †         Peer Group F Rehabilitation Hospital         †         †         †           New England Rehabilitation Hospitals Median         443,530         410,366         413,342         All Maine Hospitals Median         424,244         407,634           * Northeast Median         †         †         †         †         *         Northeast Median         †         *         407,634                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                         |            | 48,512                  | 48,522                   |                                       |            | 48,541     |
| Waldo County General Hospital         153,486         92,751         150,005         Waldo County General Hospital         146,791         150,117           Peer Group F Median Private Psychiatric         410,282         392,321         375,949         Peer Group E Private Psychiatric**           Acadia Hospital Corporation Maine Behavioral Healthcare **         1         407,264         406,965         406,965         406,840         407,634           Peer Group G Median Rehabilitation Hospital         1         1         1         Peer Group F Rehabilitation Hospital         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Sebasticook Valley Hospital             | 1,292,574  | 421                     | †                        | Sebasticook Valley Hospital           | 18,774     | 19,477     |
| Waldo County General Hospital         153,486         92,751         150,005         Waldo County General Hospital         146,791         150,117           Peer Group F Median Private Psychiatric         410,282         392,321         375,949         Peer Group E Private Psychiatric**           Acadia Hospital Corporation Maine Behavioral Healthcare **         1         407,264         406,965         406,965         406,840         407,634           Peer Group G Median Rehabilitation Hospital         1         1         1         Peer Group F Rehabilitation Hospital         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Stephens Memorial Hospital              | 1,022,963  | 979,959                 | 1,871,561                | Stephens Memorial Hospital            | 1,020,383  | 1,049,345  |
| Peer Group F Median Private Psychiatric         410,282         392,321         375,949         Peer Group E Private Psychiatric**           Acadia Hospital Corporation         377,033         377,377         344,933         Acadia Hospital Corporation         424,244         416,646           Maine Behavioral Healthcare **         †         407,264         406,965         Maine Behavioral Healthcare **         406,840         407,634           Peer Group G Median Rehabilitation         †         †         †         Peer Group F Rehabilitation **           New England Rehabilitation Hospital         †         †         †         TOTAL ALL HOSPITALS         39,520,576         23,295,479           All Maine Hospitals Median         †         †         †         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         * <td>Waldo County General Hospital</td> <td></td> <td></td> <td></td> <td></td> <td>146,791</td> <td></td>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Waldo County General Hospital           |            |                         |                          |                                       | 146,791    |            |
| Acadia Hospital Corporation       377,033       377,377       344,933       Acadia Hospital Corporation       424,244       416,646         Maine Behavioral Healthcare **       †       407,264       406,965       Maine Behavioral Healthcare **       406,840       407,634         Peer Group G Median Rehabilitation       †       †       †       Peer Group F Rehabilitation **         New England Rehabilitation Hospital       †       †       †       TOTAL ALL HOSPITALS       39,520,576       23,295,479         All Maine Hospitals Median       443,530       410,366       413,342       All Maine Hospitals Median       424,244       407,634         * Northeast Median       †       †       †       *       Northeast Median       †       †       †                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Peer Group F Median Private Psychiatric | 410,282    | 392,321                 | 375,949                  | Peer Group E Private Psychiatric**    |            |            |
| Maine Behavioral Healthcare ** † 407,264 406,965 Maine Behavioral Healthcare ** 406,840 407,634  Peer Group G Median Rehabilitation † † † Peer Group F Rehabilitation **  New England Rehabilitation Hospital † † † New England Rehabilitation Hospital † † † † † † † † † † † † † † † † † † †                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                         |            |                         |                          |                                       | 424,244    | 416,646    |
| Peer Group G Median Rehabilitation†††Peer Group F Rehabilitation**New England Rehabilitation Hospital††††All Maine Hospitals Median443,530410,366413,342All Maine Hospitals Median424,244407,634* Northeast Median†††* Northeast Median††* Northeast Median                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                         |            | 407.264                 |                          |                                       |            |            |
| New England Rehabilitation Hospital † † † New England Rehabilitation Hospital † † † TOTAL ALL HOSPITALS 39,520,576 23,295,479  All Maine Hospitals Median 443,530 410,366 413,342 All Maine Hospitals Median 424,244 407,634  * Northeast Median † † † Northeast Median † †                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                         | +          |                         | +                        |                                       | .00,0.0    | 107,001    |
| All Maine Hospitals Median 443,530 410,366 413,342 All Maine Hospitals Median 424,244 407,634  * Northeast Median † † * Northeast Median † †                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | •                                       | +          |                         | +                        | •                                     | +          | +          |
| All Maine Hospitals Median 443,530 410,366 413,342 <mark>All Maine Hospitals Median 424,244 407,634</mark> * Northeast Median † † * Northeast Median † †                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | New England Rehabilitation Hospital     | '          | 1                       | '                        |                                       | 30 E20 E76 | 22 205 470 |
| * Northeast Median † † * Northeast Median † †                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | All Maine Hespitals Median              | 442 E20    | <i>4</i> 10 266         | 412 242                  |                                       |            |            |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                         | 443,530    | 410,300                 | 413,342                  |                                       | 424,244    | 407,034    |
| I*    C Modian                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                         | Ţ          | Ţ                       | Т                        |                                       | Ţ          | Ţ          |
| *Dist from 2010 INCENITY "Almanac of Hornital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | * U.S. Median                           | †          | †                       | †                        | * U.S. Median                         | †          | †          |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable \*\*See Releas

### Trustee Held Investments

|                                         |             | ospitai i manet | •          |                                              |             |             |
|-----------------------------------------|-------------|-----------------|------------|----------------------------------------------|-------------|-------------|
|                                         | FY 2013     | FY 2014         |            | Peer Group effective April 2017 **           | FY 2016     | FY 2017     |
| Peer Group A Median                     | 35,188,286  | 27,373,221      | 22,954,728 | Peer Group A                                 |             |             |
| Central Maine Medical Center            | 11,315,245  | 13,355,790      | 13,106,308 | Central Maine Medical Center                 | 14,791,138  | 13,728,149  |
| Eastern Maine Medical Center            | 150,170,267 | 106,988,457     | 41,474,869 |                                              | 144,090,612 | 82,738,154  |
| MaineGeneral Medical Center             | 47,248,572  | 33,593,442      | 24,516,455 |                                              | 24,263,341  | 24,294,245  |
| Maine Medical Center                    | 23,128,000  | 21,153,000      | 21,393,000 |                                              | 21,920,000  | 23,282,000  |
| Peer Group B Median                     | 1,861,000   | 2,435,423       |            | Peer Group B                                 |             |             |
| Aroostook Medical Center, The (TAMC)    | 4,972,115   | 5,459,595       | 5,447,925  |                                              | 5,366,168   | †           |
| Mercy Hospital                          | 715,000     | 3,095,845       | 5,050,184  |                                              | 4,108,072   | 391,691     |
| Mid Coast Hospital                      | †           | †               | †          | Mid Coast Hospital                           | †           | 3,340,690   |
| Penobscot Bay Medical Center            | †           | †               | †          | Penobscot Bay Medical Center                 | †           | †           |
| Southern Maine Health Care **           | †           | †               | †          | Southern Maine Health Care **                | †           | †           |
| St Joseph Hospital                      | 10,728,000  | 422,000         | †          | St Joseph Hospital                           | †           | 3,260,000   |
| St Mary's Regional Medical Center       | 1,861,000   | 1,775,000       | 2,099,000  |                                              | †           | 5,466,000   |
| York Hospital                           | †           |                 | Ť          | York Hospital                                | †           | †           |
| Peer Group C Median                     | †           | (107,604)       | (350,765)  | Peer Group C**                               |             |             |
| Cary Medical Center                     | †           | †               | †          | Cary Medical Center                          | †           | †           |
| Franklin Memorial Hospital              | †           | (107,604)       | (350,765)  | Franklin Memorial Hospital                   | (376,304)   | †           |
| Maine Coast Memorial Hospital           | †           | †               | +          | Maine Coast Memorial Hospital                | 1,127,274   | †           |
| Peer Group D Median                     | 357,169     | 377,422         | 1,334,235  | Intentionally left blank                     |             |             |
| Inland Hospital                         | 2,046,983   | 2,533,897       | 2,570,795  |                                              | 2,873,260   | †           |
| Northern Maine Medical Center           | 357,169     | 377,422         | 97,674     |                                              | 135,349     | 158,506     |
| Peer Group E Median Critical Access     | 369,496     | 264,194         |            | Peer Group D Critical Access**               |             |             |
| Blue Hill Memorial Hospital             | 60,379      | 63,884          | 74,982     | Blue Hill Memorial Hospital                  | 96,285      | †           |
| Bridgton Hospital                       | 832,860     | 852,461         | 872,062    | Bridgton Hospital                            | 883,496     | 786,166     |
| Calais Regional Hospital                | 607,175     | 689,287         | 771,378    | Calais Regional Hospital                     | 852,830     | 793,841     |
| Charles A. Dean Memorial Hospital       | 12,337      | 4,151           | 12,465     | Charles A. Dean Memorial Hospital            | 2,605,947   | 30,066      |
| Down East Community Hospital            | †           | †               | †          | Down East Community Hospital                 | †           | †           |
| Houlton Regional Hospital               | †           | †               | †          | Houlton Regional Hospital                    | †           | †           |
| LincolnHealth **                        | †           | †               | †          | LincolnHealth **                             | †           | †           |
| Mayo Regional Hospital                  | †           | †               | †          | Mayo Regional Hospital                       | †           | †           |
| Millinocket Regional Hospital           | 369,496     | 369,496         | 369,496    |                                              | 220,122     | 220,122     |
| Mount Desert Island Hospital            | †           | †               | †          | Mount Desert Island Hospital                 | †           | †           |
| Penobscot Valley Hospital               | †           | †               | †          | Penobscot Valley Hospital                    | †           | †           |
| Redington-Fairview General Hospital     | 140,823     | 158,891         | 141,062    |                                              | 2,246,311   | 788,657     |
| Rumford Community Hospital              | †           | †               | †          | Rumford Community Hospital                   | †           | †           |
| Sebasticook Valley Hospital             | †           | †               | 390,579    |                                              | 494,569     | †           |
| Stephens Memorial Hospital              | 407,302     | †               | 3,472,631  |                                              | 15,411      | 94,280      |
| Waldo County General Hospital           | †           | †               | +          | Waldo County General Hospital                | †           | †           |
| Peer Group F Median Private Psychiatric | 30,646      | 61,525          |            | Peer Group E Private Psychiatric**           |             |             |
| Acadia Hospital Corporation             | 30,646      | 25,156          | 34,776     |                                              | 19,248      | †           |
| Maine Behavioral Healthcare **          | †           | 97,893          | 106,229    | Maine Behavioral Healthcare **               | 113,823     | 121,773     |
| Peer Group G Median Rehabilitation      | +           | †               | +          | Peer Group F Rehabilitation**                |             |             |
| New England Rehabilitation Hospital     | †           | †               | †          | New England Rehabilitation Hospital          | †           | †           |
|                                         |             |                 |            | TOTAL ALL HOSPITALS                          | 225,846,952 | 159,494,340 |
| All Maine Hospitals Median              | 661,088     | 555,644         | 821,720    | All Maine Hospitals Median                   | 1,005,385   | 791,249     |
| * Northeast Median                      | †           | †               | †          | * Northeast Median                           | †           | †           |
| * U.S. Median                           | +           | +               | +          | * U.S. Median                                | +           | +           |
| Oldi Ficaluli                           |             |                 |            | *Data from 2010 INCENIX "Almanac of Hospital | -           |             |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable

### Board Designated and Undesignated Investments

MHDO Hospital Financial Report Part I

|                                         |                                       | iospitai i ilialici | -           |                                              |             |                  |
|-----------------------------------------|---------------------------------------|---------------------|-------------|----------------------------------------------|-------------|------------------|
|                                         | FY 2013                               | FY 2014             |             | Peer Group effective April 2017 **           | FY 2016     | FY 2017          |
| Peer Group A Median                     | 141,259,000                           | 211,145,028         | 206,846,016 | Peer Group A                                 |             |                  |
| Central Maine Medical Center            | †                                     | †                   | +           | Central Maine Medical Center                 | †           | †                |
| Eastern Maine Medical Center            | 214,415,264                           | 211,145,028         | 206,846,016 |                                              | 192,417,920 | 49,889,759       |
| MaineGeneral Medical Center             | 84,984,886                            | 50,399,562          | 52,953,883  | MaineGeneral Medical Center                  | 60,257,746  | 58,920,821       |
| Maine Medical Center                    | 141,259,000                           | 265,801,000         | 236,789,000 |                                              | 250,883,000 | 266,688,000      |
| Peer Group B Median                     | 25,174,008                            | 31,168,503          | 34,506,895  | Peer Group B                                 |             |                  |
| Aroostook Medical Center, The (TAMC)    | 10,252,838                            | 2,063,796           | 167,399     | Aroostook Medical Center, The (TAMC)         | 7,500       | 5,796,355        |
| Mercy Hospital                          | 15,475,000                            | †                   | †           | Mercy Hospital                               | 16,867      | 3,679,352        |
| Mid Coast Hospital                      | 49,198,567                            | 51,763,753          | 49,641,007  | Mid Coast Hospital                           | 52,808,487  | 51,686,382       |
| Penobscot Bay Medical Center            | †                                     | †                   | †           | Penobscot Bay Medical Center                 | †           | †                |
| Southern Maine Health Care **           | †                                     | 78,322,115          | 75,228,476  |                                              | 70,876,400  | 65,555,992       |
| St Joseph Hospital                      | 7,544,000                             | 7,872,000           | 7,802,000   | St Joseph Hospital                           | 8,199,000   | 15,826,000       |
| St Mary's Regional Medical Center       | 31,377,000                            | 32,950,000          | 36,490,000  |                                              | 33,151,000  | 30,232,000       |
| York Hospital                           | 25,174,008                            | 29,387,005          | 32,523,790  |                                              | 33,830,257  | 35,446,422       |
| Peer Group C Median                     | 11,260,995                            | 13,081,432          |             | Peer Group C**                               |             |                  |
| Cary Medical Center                     | 6,144,633                             | 6,424,553           | 4,241,458   | Cary Medical Center                          | 3,976,793   | 4,025,508        |
| Franklin Memorial Hospital              | †                                     | †                   | †           | Franklin Memorial Hospital                   | †           | †                |
| Maine Coast Memorial Hospital           | 11,260,995                            | 19,738,310          | 16,868,511  | Maine Coast Memorial Hospital                | 18,005,720  | 6,096,904        |
| Peer Group D Median                     | 2,240,232                             | 700,684             | 5.767.619   | Intentionally left blank                     | 10,000,120  | 0,000,00         |
| Inland Hospital                         | 7,138,817                             | 8,410,597           | 8,595,495   | Inland Hospital                              | 9,046,379   | 3,440,875        |
| Northern Maine Medical Center           | 699,890                               | 700,684             | 2,939,743   | Northern Maine Medical Center                | 3,141,055   | 3,208,935        |
| Peer Group E Median Critical Access     | 4,754,149                             | 6,127,446           |             | Peer Group D Critical Access**               | 3,111,033   | 3,200,333        |
| Blue Hill Memorial Hospital             | 16,748,565                            | 17,801,883          | 18,263,411  |                                              | 19,620,640  | 157,430          |
| Bridgton Hospital                       | 4,052,922                             | 4,645,729           | 4,675,518   |                                              | 4,632,553   | 5,087,911        |
| Calais Regional Hospital                | 2,929,864                             | 1,730,774           | 606,943     | Calais Regional Hospital                     | 258,546     | 259,507          |
| Charles A. Dean Memorial Hospital       | 2,215,826                             | 1,052,281           | 1,172,832   | Charles A. Dean Memorial Hospital            | 750,455     | 329,230          |
| Down East Community Hospital            | 2,029,449                             | 2,284,630           | 2,042,913   | Down East Community Hospital                 | 705,767     | 1,212,691        |
| Houlton Regional Hospital               | 3,766,885                             | 4,270,809           | 4,141,212   | Houlton Regional Hospital                    | 4,474,278   | 4,517,757        |
| LincolnHealth **                        | 5,700,005                             | 9,576,443           | 8,947,031   |                                              | 7,626,999   | 8,477,561        |
| Mayo Regional Hospital                  | 11,689,862                            | 12,383,075          | 11,585,367  |                                              | 12,660,431  | 13,936,755       |
| Millinocket Regional Hospital           | 9,492,579                             | 11,005,739          | 11,110,283  |                                              | 8,072,483   | 5,229,132        |
| Mount Desert Island Hospital            | 5,487,802                             | 7,367,584           | 6,200,608   |                                              | 4,648,144   | 5,351,378        |
| Penobscot Valley Hospital               | 1,088,788                             | 1,197,824           | 1,124,609   |                                              | 670,323     | 304,658          |
| Redington-Fairview General Hospital     | 17,753,455                            | 20,167,166          | 21,075,117  | Redington-Fairview General Hospital          | 22,256,034  | 23,811,076       |
| Rumford Community Hospital              | 2,247,860                             | 2,635,830           | 2,470,201   |                                              | 2,501,604   | 2,753,966        |
| Sebasticook Valley Hospital             | 7,475,858                             | 8,188,902           | 8,145,997   | Sebasticook Valley Hospital                  | 8,939,111   | 529,594          |
| Stephens Memorial Hospital              | 4,097,710                             | 4,887,307           | 7,550,976   | Stephens Memorial Hospital                   | 7,171,507   | 6,422,306        |
| Waldo County General Hospital           | 49,336,807                            | 49,894,030          | 56,153,459  | Waldo County General Hospital                | 60,292,845  | 5,144,665        |
|                                         | 12,104,283                            |                     |             |                                              | 00,292,643  | 3,144,003        |
| Peer Group F Median Private Psychiatric |                                       | 6,379,831           |             | Peer Group E Private Psychiatric**           | 11 542 205  | 140.772          |
| Acadia Hospital Corporation             | 12,104,283                            | 12,158,641          | 11,813,820  |                                              | 11,543,285  | 140,773          |
| Maine Behavioral Healthcare **          | , , , , , , , , , , , , , , , , , , , | 601,021<br>+        | 454,395     |                                              | 225,927     | 206,890          |
| Peer Group G Median Rehabilitation      | •                                     | •                   | Ţ           | Peer Group F Rehabilitation**                |             |                  |
| New England Rehabilitation Hospital     | †                                     | †                   | Ť           | New England Rehabilitation Hospital          | 913,669,056 | †<br>604 366 F0F |
| All Maine Hespitale Median              | 0.510.202                             | 0.200.750           | 0 505 405   | TOTAL ALL HOSPITALS                          |             | 684,366,585      |
| All Maine Hospitals Median              | 8,518,290                             | 8,299,750           | 8,595,495   | All Maine Hospitals Median                   | 8,135,742   | 5,186,899        |
| * Northeast Median                      | †                                     | †                   | †           | * Northeast Median                           | †           | †                |
| * U.S. Median                           | †                                     | †                   | †           | * U.S. Median                                | Ť           | †                |
|                                         |                                       | -                   |             | *Data from 2019 INGENIX "Almanac of Hospital |             |                  |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

\*\*See Release Notes Financial and Operating Indicators", not yet available

\*Data from 2019 INGENIX "Almanac of Hospital

<sup>†</sup> Data not available or not applicable \*\*See

### Fund Balance-Unrestricted

|                                         |             | iospitai i manci | •           | _                                            |               |               |
|-----------------------------------------|-------------|------------------|-------------|----------------------------------------------|---------------|---------------|
|                                         | FY 2013     | FY 2014          | FY 2015     | Peer Group effective April 2017 **           | FY 2016       | FY 2017       |
| Peer Group A Median                     | 279,586,541 | 294,825,627      |             | Peer Group A                                 |               |               |
| Central Maine Medical Center            | 53,243,108  | 54,120,105       | 61,924,864  | Central Maine Medical Center                 | 55,605,831    | 45,597,518    |
| Eastern Maine Medical Center            | 337,989,824 | 347,963,358      | 355,379,877 |                                              | 378,847,334   | 248,842,926   |
| MaineGeneral Medical Center             | 221,183,257 | 241,687,895      | 216,127,768 | MaineGeneral Medical Center                  | 200,097,762   | 199,791,947   |
| Maine Medical Center                    | 600,706,000 | 607,064,000      | 570,905,000 |                                              | 568,194,000   | 725,371,000   |
| Peer Group B Median                     | 56,731,896  | 62,737,907       | 58,324,496  | Peer Group B                                 |               |               |
| Aroostook Medical Center, The (TAMC)    | 34,572,693  | 28,470,477       | 27,738,678  |                                              | 14,051,974    | 15,158,148    |
| Mercy Hospital                          | 50,120,000  | 57,899,218       | 41,889,730  |                                              | 20,358,614    | 25,039,330    |
| Mid Coast Hospital                      | 86,576,067  | 94,074,915       | 100,031,294 | Mid Coast Hospital                           | 105,089,953   | 110,947,899   |
| Penobscot Bay Medical Center            | 46,233,941  | 50,900,876       | 46,287,573  |                                              | 35,656,193    | 31,231,174    |
| Southern Maine Health Care **           | †           | 135,146,197      | 123,284,035 |                                              | 122,547,684   | 132,323,198   |
| St Joseph Hospital                      | 29,783,000  | 27,175,000       | 23,942,000  |                                              | 29,221,000    | 36,380,000    |
| St Mary's Regional Medical Center       | 85,025,000  | 81,672,000       | 85,033,000  | St Mary's Regional Medical Center            | 87,019,000    | 88,584,000    |
| York Hospital                           | 63,343,791  | 67,576,596       | 70,361,418  |                                              | 69,329,947    | 72,129,790    |
| Peer Group C Median                     | 36,146,702  | 20,886,957       |             | Peer Group C**                               |               |               |
| Cary Medical Center                     | 16,501,754  | 18,498,289       | 20,248,392  | Cary Medical Center                          | 20,251,744    | 19,595,745    |
| Franklin Memorial Hospital              | 32,562,079  | 20,886,957       | 16,876,392  | Franklin Memorial Hospital                   | 13,608,548    | 14,555,198    |
| Maine Coast Memorial Hospital           | 46,193,661  | 43,529,851       | 36,810,212  | Maine Coast Memorial Hospital                | 32,206,391    | 12,384,233    |
| Peer Group D Median                     | 24,681,413  | 21,463,745       | 23,301,544  | Intentionally left blank                     |               |               |
| Inland Hospital                         | 24,688,221  | 21,463,745       | 20,300,385  | Inland Hospital                              | 18,446,438    | 10,421,431    |
| Northern Maine Medical Center           | 24,674,605  | 25,056,693       | 26,302,703  |                                              | 26,724,435    | 34,974,068    |
| Peer Group E Median Critical Access     | 16,410,345  | 21,055,372       |             | Peer Group D Critical Access**               |               |               |
| Blue Hill Memorial Hospital             | 22,505,639  | 23,738,464       | 24,596,611  |                                              | 25,027,072    | 4,390,379     |
| Bridgton Hospital                       | 33,764,744  | 37,868,851       | 39,941,506  |                                              | 40,089,287    | 40,978,693    |
| Calais Regional Hospital                | 1,763,732   | (835,479)        | (2,404,096) | Calais Regional Hospital                     | (3,617,040)   | (5,771,026)   |
| Charles A. Dean Memorial Hospital       | 4,056,966   | 3,315,444        | 2,457,421   | Charles A. Dean Memorial Hospital            | 451,071       | 1,154,494     |
| Down East Community Hospital            | 9,993,201   | 6,618,377        | 6,922,584   | Down East Community Hospital                 | 8,155,256     | 9,406,005     |
| Houlton Regional Hospital               | 4,207,331   | 4,040,977        | 3,445,903   | Houlton Regional Hospital                    | 3,024,699     | 3,170,290     |
| LincolnHealth **                        | †           | 43,262,648       | 44,353,743  | LincolnHealth **                             | 43,568,742    | 44,464,292    |
| Mayo Regional Hospital                  | 27,632,858  | 28,050,380       | 27,846,066  | Mayo Regional Hospital                       | 27,155,277    | 27,233,245    |
| Millinocket Regional Hospital           | 14,928,628  | 14,388,442       | 14,252,582  | Millinocket Regional Hospital                | 13,257,285    | 11,544,459    |
| Mount Desert Island Hospital            | 14,265,803  | 14,865,588       | 16,473,244  | Mount Desert Island Hospital                 | 16,702,491    | 20,110,961    |
| Penobscot Valley Hospital               | 3,967,287   | 3,138,413        | 2,036,640   | Penobscot Valley Hospital                    | 40,647        | (1,532,062)   |
| Redington-Fairview General Hospital     | 59,687,418  | 64,116,694       | 56,566,045  | Redington-Fairview General Hospital          | 57,659,711    | 63,799,035    |
| Rumford Community Hospital              | 17,892,062  | 18,737,272       | 18,316,579  | Rumford Community Hospital                   | 17,522,074    | 16,993,055    |
| Sebasticook Valley Hospital             | 20,495,307  | 23,373,472       | 24,368,658  |                                              | 26,196,160    | 21,163,453    |
| Stephens Memorial Hospital              | 32,065,296  | 36,344,644       | 39,625,276  | Stephens Memorial Hospital                   | 41,462,693    | 43,863,760    |
| Waldo County General Hospital           | 70,415,447  | 73,397,334       | 80,074,877  | Waldo County General Hospital                | 91,279,634    | 105,798,415   |
| Peer Group F Median Private Psychiatric | 13,051,570  | 16,198,445       |             | Peer Group E Private Psychiatric**           |               |               |
| Acadia Hospital Corporation             | 15,690,601  | 15,421,026       | 15,925,451  | Acadia Hospital Corporation                  | 18,252,507    | 5,613,299     |
| Maine Behavioral Healthcare **          | †           | 16,975,863       | 14,873,111  | Maine Behavioral Healthcare **               | 13,960,759    | 16,292,033    |
| Peer Group G Median Rehabilitation      | 10,142,244  | 8,965,238        | 10,031,710  | Peer Group F Rehabilitation**                |               |               |
| New England Rehabilitation Hospital     | 10,142,244  | 8,965,238        | 10,031,710  | New England Rehabilitation Hospital          | 8,317,148     | 6,891,608     |
|                                         | · ·         | <u> </u>         |             | TOTAL ALL HOSPITALS                          | 2,245,762,321 | 2,258,891,993 |
| All Maine Hospitals Median              | 29,783,000  | 27,175,000       | 27,020,691  | All Maine Hospitals Median                   | 26,460,298    | 23,101,392    |
| * Northeast Median                      | †           | †                | +           | * Northeast Median                           | †             | +             |
| * U.S. Median                           | +           | +                | +           | * U.S. Median                                | t             | +             |
| O.S. Picalali                           |             |                  |             | *Data from 2019 INGENIX "Almanac of Hospital |               |               |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable

### Temporarily Restricted Net Assets

MHDO Hospital Financial Report Part I

|                                         |            | iospitai i ilialici | •          | _                                            |             |             |
|-----------------------------------------|------------|---------------------|------------|----------------------------------------------|-------------|-------------|
|                                         | FY 2013    | FY 2014             |            | Peer Group effective April 2017 **           | FY 2016     | FY 2017     |
| Peer Group A Median                     | 26,315,869 | 18,101,694          | 20,578,009 | Peer Group A                                 |             |             |
| Central Maine Medical Center            | 5,898,492  | 8,979,161           | 8,328,679  | Central Maine Medical Center                 | 8,481,827   | 9,091,763   |
| Eastern Maine Medical Center            | 23,279,271 | 27,224,227          | 32,827,338 |                                              | 31,867,125  | 34,858,924  |
| MaineGeneral Medical Center             | 29,352,466 | 7,440,626           | 5,707,308  | MaineGeneral Medical Center                  | 4,454,112   | 4,568,545   |
| Maine Medical Center                    | 82,892,000 | 90,066,000          | 75,246,000 | Maine Medical Center                         | 73,753,000  | 85,854,000  |
| Peer Group B Median                     | 1,657,000  | 2,661,528           | 2,574,754  | Peer Group B                                 |             |             |
| Aroostook Medical Center, The (TAMC)    | 1,423,583  | 2,661,528           | 4,331,167  | Aroostook Medical Center, The (TAMC)         | 4,299,974   | 4,512,573   |
| Mercy Hospital                          | 1,657,000  | 1,993,819           | 1,649,546  |                                              | 6,776,487   | 7,212,788   |
| Mid Coast Hospital                      | 9,960,251  | 10,910,349          | 10,036,160 |                                              | 11,076,041  | 13,284,181  |
| Penobscot Bay Medical Center            | 3,377,428  | 3,029,435           | 2,574,754  |                                              | 2,681,902   | 3,319,462   |
| Southern Maine Health Care **           | †          | 2,101,816           | 2,075,869  | Southern Maine Health Care **                | 2,284,471   | 2,893,180   |
| St Joseph Hospital                      | †          | †                   | +          | St Joseph Hospital                           | _, ;, ;; _  | +           |
| St Mary's Regional Medical Center       | 992,000    | 1,309,000           | 1,329,000  |                                              | 5,140,000   | 6,201,000   |
| York Hospital                           | 6,507,861  | 7,621,004           | 8,193,544  | York Hospital                                | 8,354,947   | 9,573,340   |
| Peer Group C Median                     | 887,739    | 491,325             |            | Peer Group C**                               | 0,551,517   | 3,373,310   |
| Cary Medical Center                     | 32,304     | 33,604              | 195,085    | Cary Medical Center                          | 94,878      | 84,705      |
| Franklin Memorial Hospital              | 1,387,990  | 1,705,323           | 1,525,940  |                                              | 1,679,687   | 2,149,809   |
| Maine Coast Memorial Hospital           | 387,488    | 491,325             | 945,390    |                                              | 1,094,082   | 1,623,504   |
|                                         |            |                     |            |                                              | 1,094,062   | 1,023,304   |
| Peer Group D Median                     | 364,099    | 358,058             | 520,497    | •                                            | FOF 276     | 600.063     |
| Inland Hospital                         | 1,225,808  | 1,077,940           | 694,587    | Inland Hospital                              | 505,376     | 689,863     |
| Northern Maine Medical Center           | 375,432    | 358,058             | 346,407    |                                              | 453,573     | 480,812     |
| Peer Group E Median Critical Access     | 490,955    | 533,542             |            | Peer Group D Critical Access**               |             |             |
| Blue Hill Memorial Hospital             | 426,683    | 484,177             | 474,150    |                                              | 488,957     | 688,759     |
| Bridgton Hospital                       | 2,504,659  | 2,702,704           | 3,067,445  | Bridgton Hospital                            | 3,143,120   | 3,223,052   |
| Calais Regional Hospital                | 1,064,380  | 1,115,463           | 956,478    |                                              | 1,021,098   | 1,194,847   |
| Charles A. Dean Memorial Hospital       | 346,652    | 389,055             | 380,048    | Charles A. Dean Memorial Hospital            | 394,716     | 576,307     |
| Down East Community Hospital            | 39,485     | 55,731              | 363,500    |                                              | 1,247,217   | 1,140,508   |
| Houlton Regional Hospital               | 14,633     | 84,367              | 14,387     | Houlton Regional Hospital                    | 15,173      | 13,301      |
| LincolnHealth **                        | †          | 413,611             | 1,408,755  |                                              | 1,609,291   | 2,605,029   |
| Mayo Regional Hospital                  | 555,227    | 582,907             | 540,872    | Mayo Regional Hospital                       | 811,101     | 601,404     |
| Millinocket Regional Hospital           | 108,458    | 111,180             | 108,899    |                                              | †           | †           |
| Mount Desert Island Hospital            | 5,141,021  | 3,674,156           | 2,450,152  |                                              | 1,831,059   | 3,485,084   |
| Penobscot Valley Hospital               | 170,035    | 165,361             | 164,587    |                                              | 162,447     | 84,449      |
| Redington-Fairview General Hospital     | 812,435    | 1,079,545           | 1,077,667  | Redington-Fairview General Hospital          | 862,928     | 1,144,892   |
| Rumford Community Hospital              | 237,935    | 246,970             | 251,404    | Rumford Community Hospital                   | 251,434     | 321,715     |
| Sebasticook Valley Hospital             | 851,186    | 688,598             | 527,320    | Sebasticook Valley Hospital                  | 409,871     | 401,432     |
| Stephens Memorial Hospital              | 667,283    | 1,024,489           | 746,416    | Stephens Memorial Hospital                   | 774,156     | 955,533     |
| Waldo County General Hospital           | 1,654,134  | 1,730,569           | 1,702,855  | Waldo County General Hospital                | 1,829,229   | 2,036,036   |
| Peer Group F Median Private Psychiatric | 322,919    | 538,800             |            | Peer Group E Private Psychiatric**           |             |             |
| Acadia Hospital Corporation             | 345,507    | 318,766             | 149,093    | Acadia Hospital Corporation                  | 173,201     | 190,404     |
| Maine Behavioral Healthcare **          | †          | 758,834             | 1,145,640  |                                              | 1,255,140   | 1,491,572   |
| Peer Group G Median Rehabilitation      | †          | †                   | +          | Peer Group F Rehabilitation**                |             | 2, .52,572  |
| New England Rehabilitation Hospital     | †          | †                   | +          | New England Rehabilitation Hospital          | +           | +           |
| Terr England Rendomation Hospital       | •          | '                   | ']         | TOTAL ALL HOSPITALS                          | 179,277,620 | 206,552,773 |
| All Maine Hospitals Median              | 812,435    | 1,077,940           | 1,111.654  | All Maine Hospitals Median                   | 1,255,140   | 1,623,504   |
| * Northeast Median                      | +          | +                   | +          | * Northeast Median                           | +           | +           |
| * U.S. Median                           |            | +                   | +          | * U.S. Median                                | +           | <u>.</u>    |
| U.S. Piculali                           |            |                     |            | *Data from 2019 INGENIX "Almanac of Hospital | •           |             |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable

### Permanently Restricted Net Assets

|                                         | мпро п           | ospitai rinancia | аі кероі і Раі | <b>.</b> .                                   |             |                |
|-----------------------------------------|------------------|------------------|----------------|----------------------------------------------|-------------|----------------|
|                                         | FY 2013          | FY 2014          | FY 2015        | Peer Group effective April 2017 **           | FY 2016     | FY 2017        |
| Peer Group A Median                     | 16,732,664       | 17,739,157       | 18,353,147     | Peer Group A                                 |             |                |
| Central Maine Medical Center            | 18,773,293       | 19,143,621       | 19,926,476     | Central Maine Medical Center                 | 20,776,245  | 21,036,152     |
| Eastern Maine Medical Center            | 10,893,832       | 11,813,709       | 11,643,600     | Eastern Maine Medical Center                 | 11,838,711  | 12,028,892     |
| MaineGeneral Medical Center             | 14,692,035       | 16,334,692       | 16,779,818     | MaineGeneral Medical Center                  | 17,353,326  | 18,659,861     |
| Maine Medical Center                    | 26,485,000       | 26,972,000       | 28,165,000     |                                              | 28,375,000  | 28,629,000     |
| Peer Group B Median                     | 2,132,000        | 2,829,236        |                | Peer Group B                                 |             |                |
| Aroostook Medical Center, The (TAMC)    | 686,328          | 1,690,328        | 2,724,173      | Aroostook Medical Center, The (TAMC)         | 2,724,173   | 2,724,173      |
| Mercy Hospital                          | 1,836,000        | 1,889,542        | 1,857,178      | Mercy Hospital                               | 1,926,567   | 1,997,798      |
| Mid Coast Hospital                      | 7,779,124        | 8,038,240        | 8,092,519      |                                              | 8,155,134   | 8,213,037      |
| Penobscot Bay Medical Center            | 5,400,541        | 6,022,956        | 5,983,601      |                                              | 6,141,089   | 6,405,415      |
| Southern Maine Health Care **           | , , <sub>†</sub> | 12,998,310       | 12,178,293     | Southern Maine Health Care **                | 12,506,995  | 13,480,192     |
| St Joseph Hospital                      | 2,428,000        | 2,383,000        | 2,235,000      | St Joseph Hospital                           | 2,247,000   | 2,446,000      |
| St Mary's Regional Medical Center       | 697,000          | 697,000          | 707,000        |                                              | 707,000     | 23,797,000     |
| York Hospital                           | 2,879,524        | 3,275,471        | 3,202,391      | York Hospital                                | 3,348,396   | 3,764,361      |
| Peer Group C Median                     | 1,449,649        | 989,202          |                | Peer Group C**                               |             |                |
| Cary Medical Center                     | †                | †                | †              | Cary Medical Center                          | †           | †              |
| Franklin Memorial Hospital              | 1,449,649        | 1,276,755        | 1,236,570      |                                              | 1,239,697   | 1,158,134      |
| Maine Coast Memorial Hospital           | 689,877          | 701,648          | 701,260        |                                              | 2,621,258   | 2,776,886      |
| Peer Group D Median                     | 2,508,737        | 746,427          | 2,090,863      |                                              | _,,         | _//            |
| Inland Hospital                         | 713,495          | 746,427          | 2,090,863      |                                              | 2,228,610   | 2,257,941      |
| Northern Maine Medical Center           | †                | †                | ±,050,005<br>† | Northern Maine Medical Center                | †           | †              |
| Peer Group E Median Critical Access     | 512,487          | 501,624          | 475,194        | Peer Group D Critical Access**               |             |                |
| Blue Hill Memorial Hospital             | 1,548,672        | 1,774,079        | 1,734,280      |                                              | 1,772,968   | 1,906,894      |
| Bridgton Hospital                       | 1,139,644        | 1,201,559        | 1,196,436      |                                              | 1,153,223   | 1,198,070      |
| Calais Regional Hospital                | 512,487          | 501,624          | 475,194        |                                              | 478,925     | 523,138        |
| Charles A. Dean Memorial Hospital       | 359,853          | 360,203          | 360,483        |                                              | 360,483     | 360,483        |
| Down East Community Hospital            | 1,343,235        | 1,393,596        | 1,393,596      | Down East Community Hospital                 | 1,393,596   | 1,393,596      |
| Houlton Regional Hospital               | 51,664           | 51,664           | 51,664         |                                              | 51,664      | 51,664         |
| LincolnHealth **                        | †                | 5,248,438        | 5,068,634      | LincolnHealth **                             | 5,259,169   | 5,564,752      |
| Mayo Regional Hospital                  | 428,173          | 436,456          | 424,683        | Mayo Regional Hospital                       | 428,312     | 445,276        |
| Millinocket Regional Hospital           | 5,000            | 5,000            | 5,000          |                                              | 5,000       | 5,000          |
| Mount Desert Island Hospital            | 1,934,689        | 2,041,578        | 2,066,276      |                                              | 2,004,800   | 2,187,305      |
| Penobscot Valley Hospital               | 76,549           | 76,549           | 76,549         | Penobscot Valley Hospital                    | 76,549      | 76,549         |
| Redington-Fairview General Hospital     | †                | †                | †              | Redington-Fairview General Hospital          | †           | †              |
| Rumford Community Hospital              | 253,739          | 257,257          | 256,628        | Rumford Community Hospital                   | 252,875     | 254,028        |
| Sebasticook Valley Hospital             | 369,857          | 373,698          | 358,547        |                                              | 371,046     | 389,256        |
| Stephens Memorial Hospital              | 552,154          | 558,411          | 558,411        |                                              | 558,411     | 558,411        |
| Waldo County General Hospital           | 16,761,959       | 19,181,806       | 17,818,643     | Waldo County General Hospital                | 18,457,040  | 20,638,882     |
| Peer Group F Median Private Psychiatric | 220,666          | 390,624          |                | Peer Group E Private Psychiatric**           |             |                |
| Acadia Hospital Corporation             | 91,332           | 113,002          | 152,202        | Acadia Hospital Corporation                  | 262,002     | 266,102        |
| Maine Behavioral Healthcare **          | †                | 668,245          | 659,629        |                                              | 665,379     | 671,154        |
| Peer Group G Median Rehabilitation      | †                | †                | †              | Peer Group F Rehabilitation**                |             |                |
| New England Rehabilitation Hospital     | †                | †                | +              | New England Rehabilitation Hospital          | †           | †              |
| =g                                      |                  |                  |                | TOTAL ALL HOSPITALS                          | 155,740,643 | 185,865,402    |
| All Maine Hospitals Median              | 1,241,440        | 1,335,176        | 1,563,938      | All Maine Hospitals Median                   | 1,849,768   | 2,092,552      |
| * Northeast Median                      | †                | †                | +              | * Northeast Median                           | †           | , <u>. ,</u> † |
| * U.S. Median                           | +                | +                | +              | * U.S. Median                                | †           | +              |
| VIO. FIGHIGH                            |                  |                  |                | *Data from 2019 INGENIX "Almanac of Hospital |             |                |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable

### **Total Gross Patient Service Revenue**

#### **MHDO Hospital Financial Report Part I**

|                                         |                         | i iospitai i ilialit     | -             |                                              |                |                |
|-----------------------------------------|-------------------------|--------------------------|---------------|----------------------------------------------|----------------|----------------|
|                                         | FY 2013                 | FY 2014                  |               | Peer Group effective April 2017 **           | FY 2016        | FY 2017        |
| Peer Group A Median                     | 1,019,054,336           | 1,080,498,347            | 1,174,048,433 |                                              |                |                |
| Central Maine Medical Center            | 651,308,553             | 729,396,764              | 761,776,048   |                                              | 827,203,148    | 887,546,190    |
| Eastern Maine Medical Center            | 1,249,578,962           | 1,370,595,051            | 1,505,053,654 |                                              | 1,631,943,865  | 1,803,509,897  |
| MaineGeneral Medical Center             | 788,529,710             | 790,401,643              | 843,043,211   |                                              | 910,123,283    | 956,756,011    |
| Maine Medical Center                    | 1,575,221,000           | 1,717,205,000            | 1,884,986,000 |                                              | 2,048,650,000  | 2,332,726,000  |
| Peer Group B Median                     | 284,952,202             | 299,898,333              |               | Peer Group B                                 |                |                |
| Aroostook Medical Center, The (TAMC)    | 218,236,186             | 232,162,794              | 246,341,520   | Aroostook Medical Center, The (TAMC)         | 274,295,361    | 303,285,308    |
| Mercy Hospital                          | 429,298,000             | 496,471,288              | 529,496,481   | Mercy Hospital                               | 534,217,130    | 510,518,758    |
| Mid Coast Hospital                      | 239,103,885             | 266,052,795              | 299,702,726   | Mid Coast Hospital                           | 352,852,401    | 392,512,328    |
| Penobscot Bay Medical Center            | 205,357,796             | 215,318,937              | 226,923,377   | Penobscot Bay Medical Center                 | 238,740,430    | 260,493,748    |
| Southern Maine Health Care **           | . , †                   | 532,264,602              | 555,310,345   | Southern Maine Health Care **                | 580,059,913    | 606,234,800    |
| St Joseph Hospital                      | 220,110,000             | 245,592,000              | 278,683,000   |                                              | 300,091,000    | 317,576,000    |
| St Mary's Regional Medical Center       | 387,305,000             | 395,000,000              | 419,311,000   |                                              | 455,790,000    | 485,206,000    |
| York Hospital                           | 330,800,519             | 333,743,870              | 357,634,220   | York Hospital                                | 363,395,355    | 375,801,795    |
| Peer Group C Median                     | 168,246,237             | 159,246,278              | 160.333.325   | Peer Group C**                               | 232,222,222    | 3.3,232=1.23   |
| Cary Medical Center                     | 101,981,181             | 113,333,294              | 118,438,735   |                                              | 114,411,169    | 113,168,858    |
| Franklin Memorial Hospital              | 166,927,198             | 159,246,278              | 162,078,200   |                                              | 164,675,383    | 166,744,449    |
| Maine Coast Memorial Hospital           | 169,565,275             | 164,281,145              | 160,333,325   |                                              | 169,647,096    | 177,665,113    |
| Peer Group D Median                     | 88,046,715              | 74,971,806               | 102,361,615   |                                              | 105,017,050    | 177,003,113    |
| Inland Hospital                         | 116,565,585             | 121,011,300              | 127,144,903   | Inland Hospital                              | 140,236,728    | 151,209,307    |
| Northern Maine Medical Center           | 71,911,300              | 74,971,806               | 77,578,327    | Northern Maine Medical Center                | 78,556,870     | 86,101,456     |
| Peer Group E Median Critical Access     | 63,014,868              | 70,572,173               |               | Peer Group D Critical Access**               | 70,550,670     | 00,101,730     |
| Blue Hill Memorial Hospital             | 54,174,150              | 52,020,236               | 57,050,584    | Blue Hill Memorial Hospital                  | 58,794,908     | 63,412,452     |
|                                         | 82,042,333              | 52,020,236<br>88,473,274 |               |                                              | 93,025,765     | 96,867,857     |
| Bridgton Hospital                       | 82,0 <del>4</del> 2,333 |                          | 89,679,294    |                                              |                | 90,807,857     |
| Calais Regional Hospital                | 54,558,409              | 55,900,161               | 67,874,593    |                                              | 73,271,493     | 65,278,976     |
| Charles A. Dean Memorial Hospital       | 18,295,981              | 18,845,102               | 18,871,508    |                                              | 18,108,391     | 20,897,144     |
| Down East Community Hospital            | 59,956,628              | 65,112,818               | 73,261,912    | Down East Community Hospital                 | 77,520,878     | 85,445,795     |
| Houlton Regional Hospital               | 76,679,949              | 79,679,662               | 79,878,764    |                                              | 84,679,351     | 85,685,025     |
| LincolnHealth **                        | †                       | 114,576,670              | 113,193,499   |                                              | 121,327,052    | 129,542,115    |
| Mayo Regional Hospital                  | 78,146,952              | 81,357,828               | 80,185,539    | Mayo Regional Hospital                       | 84,504,336     | 86,622,311     |
| Millinocket Regional Hospital           | 44,531,709              | 42,142,128               | 42,466,562    |                                              | 45,220,271     | 49,793,640     |
| Mount Desert Island Hospital            | 70,392,951              | 70,829,984               | 74,473,100    | Mount Desert Island Hospital                 | 75,749,794     | 82,865,645     |
| Penobscot Valley Hospital               | 37,579,347              | 36,695,215               | 36,313,289    |                                              | 35,453,703     | 33,791,647     |
| Redington-Fairview General Hospital     | 107,480,916             | 112,484,591              | 120,180,687   | Redington-Fairview General Hospital          | 131,710,753    | 140,654,411    |
| Rumford Community Hospital              | 66,073,107              | 70,314,362               | 72,578,268    |                                              | 76,813,223     | 84,079,222     |
| Sebasticook Valley Hospital             | 53,566,747              | 58,775,933               | 61,849,523    |                                              | 65,361,672     | 66,155,660     |
| Stephens Memorial Hospital              | 96,228,351              | 95,345,120               | 99,220,072    | Stephens Memorial Hospital                   | 105,653,334    | 113,502,664    |
| Waldo County General Hospital           | 118,984,918             | 120,536,536              | 134,257,478   |                                              | 145,865,101    | 155,961,875    |
| Peer Group F Median Private Psychiatric | 64,810,134              | 88,947,449               |               | Peer Group E Private Psychiatric**           |                |                |
| Acadia Hospital Corporation             | 76,606,357              | 81,776,993               | 91,170,014    | Acadia Hospital Corporation                  | 101,468,427    | 109,546,583    |
| Maine Behavioral Healthcare **          | †                       | 96,117,904               | 98,933,210    |                                              | 100,244,282    | 112,906,596    |
| Peer Group G Median Rehabilitation      | 50,271,637              | 56,131,187               | 53,518,873    | Peer Group F Rehabilitation**                |                |                |
| New England Rehabilitation Hospital     | 50,271,637              | 56,131,187               | 53,518,873    | New England Rehabilitation Hospital          | 52,446,432     | 53,963,882     |
| • · · · · · · · · · · · · · · · · · · · | , ,                     | , - ,                    | ,,            | TOTAL ALL HOSPITALS                          | 10,732,108,298 | 11,564,029,518 |
| All Maine Hospitals Median              | 101,981,181             | 112,484,591              | 115,816,117   | All Maine Hospitals Median                   | 117,869,111    | 121,522,390    |
| * Northeast Median                      | +                       | †                        | +             | * Northeast Median                           | +              | +              |
| * U.S. Median                           |                         | +                        | +             | * U.S. Median                                | +              | +              |
| U.S. Piculali                           |                         |                          |               | *Data from 2019 INGENIX "Almanac of Hospital | •              |                |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable

### Net Patient Service Revenue

#### **MHDO Hospital Financial Report Part I**

|                                         |                | 103pitai i ilialici | •           |                                                            |               |               |
|-----------------------------------------|----------------|---------------------|-------------|------------------------------------------------------------|---------------|---------------|
|                                         | FY 2013        | FY 2014             | FY 2015     |                                                            | FY 2016       | FY 2017       |
| Peer Group A Median                     | 487,715,506    | 506,394,406         |             | Peer Group A                                               |               |               |
| Central Maine Medical Center            | 277,937,582    | 306,690,763         | 328,074,949 |                                                            | 345,081,835   | 352,358,425   |
| Eastern Maine Medical Center            | 620,291,325    | 638,912,243         | 690,619,665 |                                                            | 742,503,234   | 815,807,993   |
| MaineGeneral Medical Center             | 355,139,686    | 373,876,568         | 377,748,273 | MaineGeneral Medical Center                                | 421,904,417   | 417,512,026   |
| Maine Medical Center                    | 819,734,000    | 854,624,000         | 925,689,000 |                                                            | 1,019,294,000 | 1,118,172,000 |
| Peer Group B Median                     | 129,937,863    | 134,982,851         |             | Peer Group B                                               |               |               |
| Aroostook Medical Center, The (TAMC)    | 101,293,107    | 100,873,213         | 111,394,882 |                                                            | 110,709,573   | 125,610,228   |
| Mercy Hospital                          | 200,776,000    | 217,827,302         | 213,693,780 | Mercy Hospital                                             | 215,240,345   | 208,460,634   |
| Mid Coast Hospital                      | 121,022,725    | 131,114,701         | 147,373,319 | Mid Coast Hospital                                         | 169,448,620   | 178,440,156   |
| Penobscot Bay Medical Center            | 111,675,505    | 112,795,668         | 111,770,164 | Penobscot Bay Medical Center                               | 114,568,773   | 124,149,197   |
| Southern Maine Health Care **           | †              | 235,329,317         | 245,295,581 | Southern Maine Health Care **                              | 255,353,822   | 273,735,784   |
| St Joseph Hospital                      | 99,686,000     | 108,976,000         | 120,117,000 | St Joseph Hospital                                         | 133,819,000   | 137,033,000   |
| St Mary's Regional Medical Center       | 138,853,000    | 138,851,000         | 158,593,000 | St Mary's Regional Medical Center                          | 170,855,000   | 178,940,000   |
| York Hospital                           | 146,971,368    | 144,780,825         | 159,170,053 | York Hospital                                              | 160,665,378   | 162,910,701   |
| Peer Group C Median                     | 76,060,323     | 70,521,724          | 71,062,538  | Peer Group C**                                             |               |               |
| Cary Medical Center                     | 44,962,946     | 48,848,774          | 50,872,287  |                                                            | 49,414,118    | 47,306,641    |
| Franklin Memorial Hospital              | 74,243,822     | 70,521,724          | 74,208,501  | Franklin Memorial Hospital                                 | 72,502,612    | 73,391,700    |
| Maine Coast Memorial Hospital           | 77,876,823     | 71,881,223          | 71,062,538  |                                                            | 77,316,621    | 80,508,574    |
| Peer Group D Median                     | 48,057,785     | 43,445,267          | 56,351,185  |                                                            |               |               |
| Inland Hospital                         | 64,737,951     | 65,467,945          | 67,837,557  |                                                            | 70,579,396    | 74,898,544    |
| Northern Maine Medical Center           | 43,145,312     | 43,445,267          | 44,864,813  | Northern Maine Medical Center                              | 47,226,294    | 56,415,186    |
| Peer Group E Median Critical Access     | 34,160,807     | 39,639,959          |             | Peer Group D Critical Access**                             |               |               |
| Blue Hill Memorial Hospital             | 35,971,443     | 34,914,655          | 36,738,199  |                                                            | 36,990,497    | 38,071,838    |
| Bridgton Hospital                       | 42,790,588     | 47,076,662          | 46,071,257  |                                                            | 45,965,555    | 46,306,811    |
| Calais Regional Hospital                | 30,594,640     | 28,517,096          | 33,208,679  |                                                            | 35,323,409    | 32,869,608    |
| Charles A. Dean Memorial Hospital       | 14,340,624     | 15,043,115          | 14,882,641  | Charles A. Dean Memorial Hospital                          | 13,807,009    | 16,378,402    |
| Down East Community Hospital            | 32,081,423     | 33,144,393          | 34,994,329  | Down East Community Hospital                               | 38,123,866    | 42,143,323    |
| Houlton Regional Hospital               | 40,149,544     | 44,190,290          | 42,987,010  |                                                            | 43,713,642    | 45,052,936    |
| LincolnHealth **                        | †              | 67,940,639          | 73,160,941  | LincolnHealth **                                           | 72,805,680    | 79,470,135    |
| Mayo Regional Hospital                  | 42,305,038     | 44,764,699          | 44,703,497  |                                                            | 45,906,378    | 46,440,411    |
| Millinocket Regional Hospital           | 26,694,399     | 24,365,878          | 25,123,283  | Millinocket Regional Hospital                              | 25,740,054    | 28,040,890    |
| Mount Desert Island Hospital            | 47,520,943     | 45,127,799          | 46,804,428  |                                                            | 46,706,485    | 52,418,979    |
| Penobscot Valley Hospital               | 25,633,443     | 24,769,402          | 22,435,798  | Penobscot Valley Hospital                                  | 21,125,199    | 20,118,416    |
| Redington-Fairview General Hospital     | 69,030,350     | 70,512,765          | 74,096,327  | Redington-Fairview General Hospital                        | 81,485,749    | 85,127,872    |
| Rumford Community Hospital              | 32,264,718     | 34,914,540          | 35,989,646  | Rumford Community Hospital                                 | 37,680,538    | 38,790,525    |
| Sebasticook Valley Hospital             | 32,350,171     | 35,089,628          | 35,653,993  |                                                            | 37,665,046    | 40,277,049    |
| Stephens Memorial Hospital              | 54,199,842     | 56,391,245          | 59,320,307  | Stephens Memorial Hospital                                 | 62,301,596    | 65,658,121    |
| Waldo County General Hospital           | 70,715,502     | 71,875,902          | 81,340,605  |                                                            | 87,155,092    | 94,723,946    |
| Peer Group F Median Private Psychiatric | 39,430,738     | 55,417,347          | 58,241,098  | Peer Group E Private Psychiatric**                         |               |               |
| Acadia Hospital Corporation             | 47,458,223     | 46,716,618          | 48,702,332  |                                                            | 53,093,567    | 65,056,806    |
| Maine Behavioral Healthcare **          | , , †          | 64,118,076          | 67,779,864  |                                                            | 69,690,249    | 75,185,162    |
| Peer Group G Median Rehabilitation      | 34,404,646     | 35,749,811          |             | Peer Group F Rehabilitation**                              |               | -,,           |
| New England Rehabilitation Hospital     | 34,404,646     | 35,749,811          | 34,661,718  |                                                            | 36,700,579    | 37,738,007    |
| New England Renabilitation (105) fical  | 3 1, 10 1,0 10 | 33,7 13,011         | 51,001,710  | TOTAL ALL HOSPITALS                                        | 5,068,463,228 | 5,375,520,026 |
| All Maine Hospitals Median              | 52,970,258     | 64,118,076          | 67,808,711  | All Maine Hospitals Median                                 | 70,134,823    | 74,145,122    |
| * Northeast Median                      | 72,970,230     | †                   | +           | * Northeast Median                                         | 70,134,023    | †             |
|                                         |                |                     | <u>'</u>    | * U.S. Median                                              | <u></u>       | <u>.</u>      |
| * U.S. Median                           | T              | Ť                   | Т           | * U.S. Median *Data from 2019 INGENIX "Almanac of Hospital | '             | Т             |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable \*

<sup>\*\*</sup>See Release Notes

### **Total Non-Operating Revenues**

|                                         |                             | ospitai i illalicia | <u> </u>              | <u>-                                      </u> |                      |            |
|-----------------------------------------|-----------------------------|---------------------|-----------------------|------------------------------------------------|----------------------|------------|
|                                         | FY 2013                     | FY 2014             |                       | Peer Group effective April 2017 **             | FY 2016              | FY 2017    |
| Peer Group A Median                     | 10,295,408                  | 3,500,059           |                       | Peer Group A                                   |                      |            |
| Central Maine Medical Center            | 628,938                     | 195,434             | 968,138               | Central Maine Medical Center                   | 402,855              | 2,011,664  |
| Eastern Maine Medical Center            | 19,361,534                  | 1,534,118           | 2,283,319             |                                                | 1,777,733            | 15,723,300 |
| MaineGeneral Medical Center             | 4,439,816                   | 6,299,665           | 3,371,349             |                                                | 1,637,575            | 4,550,452  |
| Maine Medical Center                    | 16,151,000                  | 5,466,000           | 4,746,000             |                                                | 7,786,000            | 26,572,000 |
| Peer Group B Median                     | 2,088,053                   | 1,763,618           | 517,961               | Peer Group B                                   |                      |            |
| Aroostook Medical Center, The (TAMC)    | 103,872                     | (44,527)            | 120,922               | Aroostook Medical Center, The (TAMC)           | (196,846)            | (49,871)   |
| Mercy Hospital                          | 206,000                     | 57,982,548          | (128,240)             | Mercy Hospital                                 | 42,039               | 71,296     |
| Mid Coast Hospital                      | 1,828,559                   | 1,831,235           | 2,888,273             | Mid Coast Hospital                             | 2,163,445            | 2,050,388  |
| Penobscot Bay Medical Center            | 2,347,546                   | (936,020)           | (504,519)             | Penobscot Bay Medical Center                   | 750,165              | 174,559    |
| Southern Maine Health Care **           | †                           | 3,466,210           | 2,717,378             | Southern Maine Health Care **                  | 3,039,063            | 4,551,371  |
| St Joseph Hospital                      | 816,000                     | 1,696,000           | 915,000               | St Joseph Hospital                             | 427,000              | 2,116,000  |
| St Mary's Regional Medical Center       | 2,784,000                   | 1,136,000           | (460,000)             | St Mary's Regional Medical Center              | 1,849,000            | 2,588,000  |
| York Hospital                           | 3,523,774                   | 4,093,013           | 990,386               | York Hospital                                  | 1,891,864            | 7,022,902  |
| Peer Group C Median                     | 367,507                     | 516,801             | 75,738                | Peer Group C**                                 |                      |            |
| Cary Medical Center                     | 66,822                      | 2,192               | 75,738                |                                                | 56,059               | 53,410     |
| Franklin Memorial Hospital              | (156,829)                   | 516,801             | 19,899                | Franklin Memorial Hospital                     | 141,986              | 1,258,282  |
| Maine Coast Memorial Hospital           | 668,192                     | 1,176,743           | 115,456               | Maine Coast Memorial Hospital                  | (807,726)            | 1,359,451  |
| Peer Group D Median                     | 539,575                     | 144,679             | 350,242               | Intentionally left blank                       | (33)                 | ,,         |
| Inland Hospital                         | 441,334                     | 144,679             | 160,382               | Inland Hospital                                | 191,471              | 531,037    |
| Northern Maine Medical Center           | 1,442,115                   | 161,382             | 540,102               | Northern Maine Medical Center                  | 180,939              | 382,556    |
| Peer Group E Median Critical Access     | 372,118                     | 341,562             |                       | Peer Group D Critical Access**                 | 100/303              | 302,330    |
| Blue Hill Memorial Hospital             | 297,546                     | 326,080             | 540,479               | Blue Hill Memorial Hospital                    | (119,427)            | 1,395,560  |
| Bridgton Hospital                       | 348,463                     | 205,285             | 135,128               |                                                | (130,550)            | 144,808    |
| Calais Regional Hospital                | 59,010                      | 50,714              | 116,271               | Calais Regional Hospital                       | 53,441               | 58,304     |
| Charles A. Dean Memorial Hospital       | 18,520                      | 27,046              | 15,702                |                                                | 18,345               | 119,645    |
| Down East Community Hospital            | 607,022                     | 186,844             | 99,031                | Down East Community Hospital                   | 178,746              | 161,036    |
| Houlton Regional Hospital               | 386,473                     | 357,043             | 243,838               |                                                | 129,486              | 199,942    |
| LincolnHealth **                        | 300, <del>1</del> 73        | 643,779             | 1,447,935             | LincolnHealth **                               | 815,874              | 1,292,251  |
| Mayo Regional Hospital                  | 1,087,049                   | 1,296,688           | (226,347)             | Mayo Regional Hospital                         | 906,308              | 1,558,528  |
| Millinocket Regional Hospital           | 597,455                     | 995,375             | 634,354               | Millinocket Regional Hospital                  | 439,313              | 941,220    |
| Mount Desert Island Hospital            | 314,746                     | 202,403             | 353,965               | Mount Desert Island Hospital                   | (141,495)            | (54,757)   |
| Penobscot Valley Hospital               | 69,176                      | 64,677              | 77,193                | Penobscot Valley Hospital                      | 69,783               | 48,479     |
| Redington-Fairview General Hospital     | 1,245,397                   | 1,427,739           | 4,055,937             | Redington-Fairview General Hospital            | 2,597,238            | 1,315,586  |
| Rumford Community Hospital              | 228,544                     | 250,915             | 4,033,937<br>(77,198) | Rumford Community Hospital                     | 2,397,236<br>(9,129) | 155,177    |
| · · ·                                   | 357,762                     |                     | 684,367               | Sebasticook Valley Hospital                    | 440,137              | 1,478,185  |
| Sebasticook Valley Hospital             | 464,045                     | 621,031<br>383,614  | (244,357)             | Stephens Memorial Hospital                     | 346,493              | 356,122    |
| Stephens Memorial Hospital              | 4,687,711                   | 4,529,428           | 537,822               |                                                | 5,981,577            | 7,430,796  |
| Waldo County General Hospital           |                             |                     |                       | Waldo County General Hospital                  | 5,961,577            | 7,430,790  |
| Peer Group F Median Private Psychiatric | 230,276                     | 287,474             |                       | Peer Group E Private Psychiatric**             | 401 200              | (405.020)  |
| Acadia Hospital Corporation             | 433,762<br>+                | 480,736             | 494,773               | Acadia Hospital Corporation                    | 491,309              | (105,930)  |
| Maine Behavioral Healthcare **          | '                           | 94,212              | (2,377,624)           | Maine Behavioral Healthcare **                 | 506,726              | 359,716    |
| Peer Group G Median Rehabilitation      | 3,031                       | 7,066               | •                     | Peer Group F Rehabilitation**                  |                      |            |
| New England Rehabilitation Hospital     | 3,031                       | 7,066               | 5,897                 |                                                | 13,438               | 16,826     |
|                                         |                             |                     |                       | TOTAL ALL HOSPITALS                            | 33,920,235           | 87,838,291 |
| All Maine Hospitals Median              | 523,546                     | 383,614             | 202,110               | All Maine Hospitals Median                     | 374,674              | 736,129    |
| * Northeast Median                      | t                           | t                   | †                     | * Northeast Median                             | t                    | t          |
| * U.S. Median                           | +                           | +                   | +                     | * U.S. Median                                  | †                    | +          |
|                                         | Data not available or not a | nnlicable **Se      | ee Release Notes      | *Data from 2019 INGENIX "Almanac of Hospital   |                      |            |

Indicators 2018 (INGENIX)

Financial and Operating Indicators", not yet available

### Bad Debt (Provision for Bad Debt)

MHDO Hospital Financial Report Part I

|                                         | МПРО       | iospitai Financia | ат керогі Раг | (I                                           |             |             |
|-----------------------------------------|------------|-------------------|---------------|----------------------------------------------|-------------|-------------|
|                                         | FY 2013    | FY 2014           | FY 2015       | Peer Group effective April 2017 **           | FY 2016     | FY 2017     |
| Peer Group A Median                     | 26,548,973 | 38,061,221        | 33,586,391    | Peer Group A                                 |             |             |
| Central Maine Medical Center            | 26,634,344 | 35,478,477        | 17,702,120    | Central Maine Medical Center                 | 27,197,719  | 25,871,009  |
| Eastern Maine Medical Center            | 26,463,601 | 40,643,964        | 32,553,501    | Eastern Maine Medical Center                 | 25,489,594  | 39,083,541  |
| MaineGeneral Medical Center             | 22,824,134 | 24,048,918        | 34,619,280    |                                              | 32,880,356  | 30,958,763  |
| Maine Medical Center                    | 45,414,000 | 45,872,000        | 43,047,000    |                                              | 36,773,000  | 40,994,000  |
| Peer Group B Median                     | 8,278,430  | 9,376,604         | 10,043,111    | Peer Group B                                 |             |             |
| Aroostook Medical Center, The (TAMC)    | 3,703,812  | 5,316,317         | 7,025,504     |                                              | 7,857,185   | 6,304,884   |
| Mercy Hospital                          | 14,332,000 | 13,974,702        | 19,083,611    | Mercy Hospital                               | 11,804,106  | 15,904,354  |
| Mid Coast Hospital                      | 6,431,743  | 7,789,208         | 10,087,708    | Mid Coast Hospital                           | 12,592,376  | 14,732,594  |
| Penobscot Bay Medical Center            | 5,316,637  | 5,709,720         | 9,998,513     | Penobscot Bay Medical Center                 | 9,027,460   | 11,488,517  |
| Southern Maine Health Care **           | †          | 22,848,624        | 11,171,535    | Southern Maine Health Care **                | 19,266,253  | 22,225,355  |
| St Joseph Hospital                      | 8,826,000  | 10,964,000        | 11,198,000    | St Joseph Hospital                           | 13,125,000  | 8,864,000   |
| St Mary's Regional Medical Center       | 10,957,000 | 12,016,000        | 8,606,000     | St Mary's Regional Medical Center            | 10,150,000  | 10,827,000  |
| York Hospital                           | 7,730,859  | 7,509,170         | 8,743,359     | York Hospital                                | 10,462,890  | 10,387,180  |
| Peer Group C Median                     | 5,017,494  | 3,496,648         | 3,950,000     | Peer Group C**                               |             |             |
| Cary Medical Center                     | 2,410,809  | 3,496,648         | 3,950,000     | Cary Medical Center                          | 3,646,925   | 4,443,115   |
| Franklin Memorial Hospital              | 5,311,053  | 3,427,410         | 3,603,718     |                                              | 4,732,302   | 6,146,252   |
| Maine Coast Memorial Hospital           | 4,723,934  | 5,266,803         | 6,282,515     | Maine Coast Memorial Hospital                | 9,650,811   | 8,996,806   |
| Peer Group D Median                     | 2,922,294  | 3,158,745         | 3,566,552     | Intentionally left blank                     |             |             |
| Inland Hospital                         | 4,063,525  | 5,376,318         | 5,561,575     |                                              | 5,096,764   | 6,193,821   |
| Northern Maine Medical Center           | 1,354,273  | 1,879,489         | 1,571,529     |                                              | 1,375,063   | 1,782,272   |
| Peer Group E Median Critical Access     | 2,553,982  | 2,863,980         |               | Peer Group D Critical Access**               | · · ·       |             |
| Blue Hill Memorial Hospital             | 1,614,588  | 980,830           | 1,606,311     |                                              | 2,146,541   | 1,604,153   |
| Bridgton Hospital                       | 3,566,466  | 5,965,744         | 3,252,548     |                                              | 4,794,931   | 4,960,575   |
| Calais Regional Hospital                | 1,331,852  | 1,519,643         | 2,155,279     | Calais Regional Hospital                     | 1,774,450   | 1,979,228   |
| Charles A. Dean Memorial Hospital       | 488,729    | 680,908           | 417,982       | Charles A. Dean Memorial Hospital            | 857,560     | 713,807     |
| Down East Community Hospital            | 1,998,937  | 2,822,935         | 2,990,480     | Down East Community Hospital                 | 2,923,477   | 2,842,442   |
| Houlton Regional Hospital               | 2,300,000  | 2,755,000         | 3,000,000     | Houlton Regional Hospital                    | 3,350,000   | 3,450,000   |
| LincolnHealth **                        | †          | 4,591,259         | 3,361,191     | LincolnHealth **                             | 4,580,128   | 5,167,194   |
| Mayo Regional Hospital                  | 3,031,345  | 2,914,181         | 2,844,420     | Mayo Regional Hospital                       | 2,980,153   | 2,421,525   |
| Millinocket Regional Hospital           | 1,489,878  | 1,336,500         | 1,374,495     | Millinocket Regional Hospital                | 1,435,843   | 2,120,423   |
| Mount Desert Island Hospital            | 3,156,954  | 2,592,434         | 3,369,535     | Mount Desert Island Hospital                 | 3,702,221   | 3,735,577   |
| Penobscot Valley Hospital               | 1,584,329  | 1,766,554         | 1,559,983     |                                              | 1,686,079   | 1,607,042   |
| Redington-Fairview General Hospital     | 6,554,465  | 7,322,462         | 8,321,678     |                                              | 9,526,662   | 9,089,395   |
| Rumford Community Hospital              | 2,807,963  | 4,808,547         | 2,709,819     | Rumford Community Hospital                   | 4,091,135   | 4,028,904   |
| Sebasticook Valley Hospital             | 2,959,256  | 2,905,024         | 3,202,919     |                                              | 2,941,270   | 3,075,607   |
| Stephens Memorial Hospital              | 4,011,284  | 4,424,397         | 4,371,650     | Stephens Memorial Hospital                   | 5,114,879   | 5,936,087   |
| Waldo County General Hospital           | 5,377,294  | 5,474,729         | 5,630,152     |                                              | 5,235,162   | 3,438,983   |
| Peer Group F Median Private Psychiatric | 2,553,964  | 1,862,731         |               | Peer Group E Private Psychiatric**           |             |             |
| Acadia Hospital Corporation             | 3,945,685  | 2,486,371         | 2,988,273     | Acadia Hospital Corporation                  | 3,426,608   | 1,383,150   |
| Maine Behavioral Healthcare **          | †          | 1,239,091         | 1,712,458     | Maine Behavioral Healthcare **               | 1,807,168   | 2,212,183   |
| Peer Group G Median Rehabilitation      | 116,417    | 470,123           | 637,979       | Peer Group F Rehabilitation**                |             |             |
| New England Rehabilitation Hospital     | 116,417    | 470,123           | 637,979       | New England Rehabilitation Hospital          | 620,287     | 454,799     |
|                                         |            |                   |               | TOTAL ALL HOSPITALS                          | 304,122,358 | 325,424,537 |
| All Maine Hospitals Median              | 3,703,812  | 4,591,259         | 3,776,859     | All Maine Hospitals Median                   | 4,763,617   | 5,063,885   |
| * Northeast Median                      | t          | +                 | +             | * Northeast Median                           | †           | +           |
| * U.S. Median                           | t          | †                 | +             | * U.S. Median                                | †           | †           |
|                                         |            |                   |               | *Data from 2019 INGENIX "Almanac of Hospital |             |             |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

\*Data from 2019 INGENIX "Almanac of Hospital Financial and Operating

<sup>†</sup> Data not available or not applicable \*\*See Relea

<sup>\*\*</sup>See Release Notes Indicators", not yet available

### Free Care (Charity Care)

**MHDO Hospital Financial Report Part I** 

|                                         | FILIDO     | ospitai riiiaiici | ai icepoit rai |                                              |             |             |
|-----------------------------------------|------------|-------------------|----------------|----------------------------------------------|-------------|-------------|
|                                         | FY 2013    | FY 2014           | FY 2015        | Peer Group effective April 2017 **           | FY 2016     | FY 2017     |
| Peer Group A Median                     | 22,448,702 | 20,440,085        | 16,525,935     | Peer Group A                                 |             |             |
| Central Maine Medical Center            | 12,845,102 | 13,337,912        | 10,948,452     | Central Maine Medical Center                 | 14,896,001  | 18,578,335  |
| Eastern Maine Medical Center            | 29,223,699 | 27,542,258        | 20,465,047     | Eastern Maine Medical Center                 | 24,911,411  | 23,753,163  |
| MaineGeneral Medical Center             | 15,673,704 | 11,321,984        | 12,586,822     | MaineGeneral Medical Center                  | 12,262,918  | 8,071,116   |
| Maine Medical Center                    | 46,277,000 | 47,552,000        | 40,064,000     |                                              | 43,294,000  | 52,473,000  |
| Peer Group B Median                     | 6,966,712  | 7,253,035         |                | Peer Group B                                 |             |             |
| Aroostook Medical Center, The (TAMC)    | 4,034,653  | 5,991,761         | 4,517,667      | Aroostook Medical Center, The (TAMC)         | 3,036,601   | 5,020,903   |
| Mercy Hospital                          | 14,818,000 | 16,762,384        | 13,808,471     |                                              | 10,682,028  | 8,709,325   |
| Mid Coast Hospital                      | 5,500,466  | 5,645,785         | 5,032,555      |                                              | 5,779,733   | 5,876,108   |
| Penobscot Bay Medical Center            | 5,662,384  | 6,077,345         | 4,717,075      | Penobscot Bay Medical Center                 | 6,628,249   | 7,137,814   |
| Southern Maine Health Care **           | †          | 13,640,187        | 17,470,944     |                                              | 16,129,634  | 14,756,408  |
| St Joseph Hospital                      | 3,587,000  | 3,963,000         | 4,173,000      |                                              | 4,751,000   | 4,471,000   |
| St Mary's Regional Medical Center       | 12,719,000 | 12,465,000        | 10,237,000     |                                              | 10,295,000  | 12,290,000  |
| York Hospital                           | 8,271,040  | 8,428,724         | 6,676,023      | York Hospital                                | 6,330,293   | 6,605,956   |
| Peer Group C Median                     | 3,848,316  | 4,181,271         |                | Peer Group C**                               | -,,         | .,,         |
| Cary Medical Center                     | 1,544,095  | 1,600,645         | 1,905,472      | Cary Medical Center                          | 1,983,156   | 2,014,015   |
| Franklin Memorial Hospital              | 6,604,596  | 4,181,271         | 2,942,965      |                                              | 2,948,375   | 2,753,393   |
| Maine Coast Memorial Hospital           | 5,895,307  | 4,963,038         | 3,531,704      | Maine Coast Memorial Hospital                | 2,869,919   | 2,700,140   |
| Peer Group D Median                     | 1,843,217  | 845,098           | 1,839,713      |                                              | 2,003,513   | 2,700,110   |
| Inland Hospital                         | 2,758,589  | 2,973,445         | 2,979,255      | Inland Hospital                              | 2,215,897   | 1,625,986   |
| Northern Maine Medical Center           | 927,844    | 845,098           | 700,171        |                                              | 766,200     | 729,173     |
| Peer Group E Median Critical Access     | 1,286,564  | 1,520,237         |                | Peer Group D Critical Access**               | 700,200     | 725,175     |
| Blue Hill Memorial Hospital             | 2,076,290  | 1,555,649         | 1,401,828      |                                              | 939,061     | 873,002     |
| Bridgton Hospital                       | 1,127,321  | 1,484,824         | 1,216,737      | Bridgton Hospital                            | 1,402,980   | 1,456,852   |
| Calais Regional Hospital                | 1,260,232  | 1,440,523         | 1,497,412      |                                              | 1,858,519   | 1,313,163   |
| Charles A. Dean Memorial Hospital       | 524,468    | 552,497           | 283,761        |                                              | 341,100     | 378,505     |
| Down East Community Hospital            | 1,887,811  | 1,776,310         | 1,880,930      | Down East Community Hospital                 | 2,064,620   | 2,457,007   |
| Houlton Regional Hospital               | 1,312,896  | 1,321,904         | 1,191,968      |                                              | 1,463,486   | 1,006,068   |
| LincolnHealth **                        | 1,512,090  | 3,716,815         | 3,246,981      | LincolnHealth **                             | 4,261,969   | 4,059,092   |
| Mayo Regional Hospital                  | 3,070,146  | 3,585,410         | 2,967,891      |                                              | 2,967,289   | 2,223,381   |
| Millinocket Regional Hospital           | 1,026,140  | 1,233,118         | 1,111,288      | Millinocket Regional Hospital                | 1,153,713   | 884,496     |
| Mount Desert Island Hospital            | 1,152,435  | 762,058           | 774,175        | Mount Desert Island Hospital                 | 997,395     | 875,887     |
| Penobscot Valley Hospital               | 1,069,556  | 1,423,903         | 1,377,290      |                                              | 1,345,461   | 1,168,497   |
| Redington-Fairview General Hospital     | 2,695,744  | 2,684,279         | 2,285,208      | Redington-Fairview General Hospital          | 3,364,712   | 3,690,747   |
| Rumford Community Hospital              | 1,052,605  | 881,476           | 919,539        | Rumford Community Hospital                   | 1,158,279   | 1,321,027   |
| Sebasticook Valley Hospital             | 1,655,396  | 1,865,324         | 1,965,577      | Sebasticook Valley Hospital                  | 1,551,711   | 1,721,551   |
| Stephens Memorial Hospital              | 2,743,657  | 2,766,583         | 2,423,300      |                                              | 2,258,915   | 2,369,820   |
| Waldo County General Hospital           | 5,095,397  | 5,758,415         | 5,095,049      | Waldo County General Hospital                | 5,201,743   | 5,587,668   |
| Peer Group F Median Private Psychiatric | 10,798,182 | 8,592,139         |                | Peer Group E Private Psychiatric**           | 3,201,743   | 3,307,000   |
| Acadia Hospital Corporation             | 14,992,945 | 9,121,000         | 12,933,611     | Acadia Hospital Corporation                  | 17,909,612  | 19,939,408  |
| Maine Behavioral Healthcare **          | 14,332,343 | 8,063,278         | 9,183,980      | Maine Behavioral Healthcare **               | 9,387,758   | 12,004,159  |
|                                         | 204 903    |                   |                | Peer Group F Rehabilitation**                | 7,307,730   | 12,004,139  |
| Peer Group G Median Rehabilitation      | 204,893    | 256,767           | •              | -                                            | 460.440     | 102.222     |
| New England Rehabilitation Hospital     | 204,893    | 256,767           | 218,593        | New England Rehabilitation Hospital          | 469,418     | 183,380     |
|                                         |            | 2 - 2 - 44 -      |                | TOTAL ALL HOSPITALS                          | 229,878,156 | 241,079,545 |
| All Maine Hospitals Median              | 2,758,589  | 3,585,410         | 2,973,573      | All Maine Hospitals Median                   | 2,957,832   | 2,726,767   |
| * Northeast Median                      | +          | †                 | †              | * Northeast Median                           | †           | †           |
| * U.S. Median                           | t          | t                 | t              | * U.S. Median                                | †           | †           |
|                                         |            |                   |                | *Data from 2019 INGENIX "Almanac of Hospital |             |             |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable \*\*See Release N

### **Total Operating Expenses**

#### **MHDO Hospital Financial Report Part I**

|                                         |             | iospicai i ilialici |               | _                                            |               |               |
|-----------------------------------------|-------------|---------------------|---------------|----------------------------------------------|---------------|---------------|
|                                         | FY 2013     | FY 2014             | FY 2015       | Peer Group effective April 2017 **           | FY 2016       | FY 2017       |
| Peer Group A Median                     | 493,241,659 | 532,694,251         | 556,373,947   |                                              |               |               |
| Central Maine Medical Center            | 308,918,799 | 323,834,898         | 354,068,607   | Central Maine Medical Center                 | 387,126,544   | 390,289,127   |
| Eastern Maine Medical Center            | 618,520,632 | 652,244,681         | 680,823,269   | Eastern Maine Medical Center                 | 746,442,259   | 828,215,961   |
| MaineGeneral Medical Center             | 367,962,686 | 413,143,820         | 431,924,624   | MaineGeneral Medical Center                  | 451,708,135   | 467,732,126   |
| Maine Medical Center                    | 911,047,000 | 912,352,000         | 1,002,981,000 |                                              | 1,114,310,000 | 1,231,213,000 |
| Peer Group B Median                     | 135,859,173 | 141,171,271         |               | Peer Group B                                 |               |               |
| Aroostook Medical Center, The (TAMC)    | 104,265,650 | 109,145,082         | 116,049,317   | Aroostook Medical Center, The (TAMC)         | 125,821,317   | 131,825,980   |
| Mercy Hospital                          | 216,213,000 | 221,074,575         | 239,788,262   | Mercy Hospital                               | 237,582,512   | 216,097,467   |
| Mid Coast Hospital                      | 124,209,345 | 132,768,542         | 149,627,287   | Mid Coast Hospital                           | 174,192,175   | 180,805,174   |
| Penobscot Bay Medical Center            | 121,933,362 | 126,471,028         | 126,771,046   | Penobscot Bay Medical Center                 | 131,968,744   | 139,654,275   |
| Southern Maine Health Care **           | †           | 252,259,288         | 262,854,168   | Southern Maine Health Care **                | 270,257,583   | 281,716,453   |
| St Joseph Hospital                      | 94,549,000  | 101,726,000         | 121,714,000   | St Joseph Hospital                           | 131,802,000   | 138,371,000   |
| St Mary's Regional Medical Center       | 147,509,000 | 149,574,000         | 177,990,000   | St Mary's Regional Medical Center            | 180,722,000   | 193,544,000   |
| York Hospital                           | 153,607,184 | 151,586,182         | 163,300,129   | York Hospital                                | 166,383,741   | 168,610,124   |
| Peer Group C Median                     | 82,106,590  | 77,500,827          |               | Peer Group C**                               |               |               |
| Cary Medical Center                     | 50,719,808  | 50,912,506          | 52,807,525    |                                              | 54,068,844    | 52,463,829    |
| Franklin Memorial Hospital              | 84,015,968  | 77,500,827          | 78,859,215    |                                              | 81,042,764    | 81,194,827    |
| Maine Coast Memorial Hospital           | 80,547,975  | 80,417,782          | 81,010,567    |                                              | 87,285,741    | 89,330,873    |
| Peer Group D Median                     | 47,901,927  | 43,880,084          | 58,776,553    |                                              | ,,            |               |
| Inland Hospital                         | 66,415,711  | 69,218,631          | 71,201,481    |                                              | 74,186,676    | 77,356,010    |
| Northern Maine Medical Center           | 42,442,949  | 43,880,084          | 46,351,625    |                                              | 49,046,018    | 51,457,066    |
| Peer Group E Median Critical Access     | 35,165,127  | 40,073,085          | 41,885,387    |                                              | 13/0 10/010   | 31/13/7000    |
| Blue Hill Memorial Hospital             | 35,849,980  | 35,140,431          | 37,029,533    |                                              | 38,324,114    | 39,649,265    |
| Bridgton Hospital                       | 42,238,644  | 44,554,951          | 46,355,383    |                                              | 49,070,650    | 48,001,623    |
| Calais Regional Hospital                | 33,508,053  | 32,562,579          | 36,442,710    | Calais Regional Hospital                     | 37,618,073    | 36,305,490    |
| Charles A. Dean Memorial Hospital       | 14,299,968  | 16,026,405          | 16,301,048    |                                              | 16,614,605    | 16,755,971    |
| Down East Community Hospital            | 34,480,274  | 35,325,588          | 36,241,900    | Down East Community Hospital                 | 38,120,004    | 42,319,152    |
| Houlton Regional Hospital               | 45,218,727  | 45,354,339          | 45,820,005    |                                              | 46,940,919    | 47,890,769    |
| LincolnHealth **                        | †           | 71,174,000          | 71,637,500    |                                              | 75,085,823    | 79,402,198    |
| Mayo Regional Hospital                  | 45,776,062  | 47,576,672          | 48,033,540    |                                              | 50,661,240    | 51,415,992    |
| Millinocket Regional Hospital           | 27,599,099  | 27,239,580          | 26,103,114    | Millinocket Regional Hospital                | 27,044,172    | 30,763,937    |
| Mount Desert Island Hospital            | 51,354,604  | 50,393,478          | 49,742,281    |                                              | 51,413,982    | 55,342,739    |
| Penobscot Valley Hospital               | 26,685,607  | 25,993,929          | 23,995,958    | Penobscot Valley Hospital                    | 23,462,637    | 22,271,452    |
| Redington-Fairview General Hospital     | 73,194,552  | 74,981,705          | 79,175,026    | Redington-Fairview General Hospital          | 85,369,744    | 88,674,167    |
| Rumford Community Hospital              | 33,965,061  | 35,591,218          | 37,950,768    | Rumford Community Hospital                   | 40,809,406    | 40,778,685    |
| Sebasticook Valley Hospital             | 32,078,500  | 33,979,724          | 36,360,618    |                                              | 38,296,244    | 37,795,486    |
| Stephens Memorial Hospital              | 52,330,558  | 53,218,576          | 56,650,928    |                                              | 60,599,381    | 64,167,435    |
| Waldo County General Hospital           | 69,877,391  | 74,730,977          | 77,647,540    | Waldo County General Hospital                | 85,192,030    | 92,617,562    |
| Peer Group F Median Private Psychiatric | 38,158,958  | 61,203,814          |               | Peer Group E Private Psychiatric**           | 03,132,000    | 52,021,7002   |
| Acadia Hospital Corporation             | 45,390,628  | 48,563,198          | 49,069,606    |                                              | 52,585,560    | 54,853,017    |
| Maine Behavioral Healthcare **          | 15,550,020  | 73,844,430          | 78,295,885    | Maine Behavioral Healthcare **               | 84,726,919    | 87,319,983    |
| Peer Group G Median Rehabilitation      | 26,491,192  | 27,254,572          |               | Peer Group F Rehabilitation**                | 01,720,519    | 07,313,303    |
| -                                       |             |                     |               |                                              | 27 227 247    | 27 221 667    |
| New England Rehabilitation Hospital     | 26,491,192  | 27,254,572          | 27,358,545    |                                              | 27,337,347    | 27,331,667    |
| All Mains Hamitals Madian               | F2 220 FF2  | CO 240 C24          | 74 440 404    | TOTAL ALL HOSPITALS                          | 5,393,219,903 | 5,683,533,882 |
| All Maine Hospitals Median              | 52,330,558  | 69,218,631          | /1,419,491    | All Maine Hospitals Median                   | 74,636,250    | 78,379,104    |
| * Northeast Median                      | †           | †                   | †             | * Northeast Median                           | †             | †             |
| * U.S. Median                           | †           | t                   | t             | * U.S. Median                                | T             | †             |
|                                         |             |                     |               | *Data from 2019 INGENIX "Almanac of Hospital |               |               |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable \*\*See Release

### **Advertising Expenses**

**MHDO Hospital Financial Report Part I** 

|                                         |           | -         | -         |                                              |           |           |
|-----------------------------------------|-----------|-----------|-----------|----------------------------------------------|-----------|-----------|
|                                         | FY 2013   | FY 2014   |           | Peer Group effective April 2017 **           | FY 2016   | FY 2017   |
| Peer Group A Median                     | 1,171,699 | 1,201,478 |           | Peer Group A                                 |           |           |
| Central Maine Medical Center            | 501,732   | 479,613   | 749,558   |                                              | 1,181,213 | 690,803   |
| Eastern Maine Medical Center            | 1,518,140 | 1,495,926 | 1,621,983 | Eastern Maine Medical Center                 | 1,594,176 | 2,064,704 |
| MaineGeneral Medical Center             | 825,257   | 907,030   | 781,314   |                                              | 649,802   | 854,890   |
| Maine Medical Center                    | 1,888,000 | 1,988,000 | 2,008,000 |                                              | 1,185,059 | 2,092,383 |
| Peer Group B Median                     | 374,927   | 389,500   | 485,500   | Peer Group B                                 |           |           |
| Aroostook Medical Center, The (TAMC)    | 348,359   | 280,497   | †         | Aroostook Medical Center, The (TAMC)         | †         | †         |
| Mercy Hospital                          | 310,000   | 434,602   | 524,603   | Mercy Hospital                               | 421,122   | 253,948   |
| Mid Coast Hospital                      | 451,651   | 301,526   | 341,218   | Mid Coast Hospital                           | 274,463   | 249,487   |
| Penobscot Bay Medical Center            | 788       | 834       | †         | Penobscot Bay Medical Center                 | †         | †         |
| Southern Maine Health Care **           | †         | 831,945   | 657,791   | Southern Maine Health Care **                | 597,727   | 469,465   |
| St Joseph Hospital                      | 287,000   | 348,000   | 43,000    | St Joseph Hospital                           | 190,000   | †         |
| St Mary's Regional Medical Center       | 438,000   | 431,000   | 507,000   | St Mary's Regional Medical Center            | 350,000   | 293,000   |
| York Hospital                           | 582,000   | 446,000   | 464,000   |                                              | 907,930   | 763,057   |
| Peer Group C Median                     | 223,494   | 267,579   |           | Peer Group C**                               |           |           |
| Cary Medical Center                     | 341,734   | 321,169   | 257,466   | Cary Medical Center                          | 325,027   | 340,018   |
| Franklin Memorial Hospital              | 147,871   | 110,213   | 118,296   | Franklin Memorial Hospital                   | 106,763   | 130,162   |
| Maine Coast Memorial Hospital           | 259,721   | 267,579   | 236,194   | Maine Coast Memorial Hospital                | 122,678   | 93,913    |
| Peer Group D Median                     | 133,854   | 303,565   | 195,170   | Intentionally left blank                     | ·         | •         |
| Inland Hospital                         | 243,507   | 303,565   | 323,317   |                                              | 245,596   | 276,043   |
| Northern Maine Medical Center           | †         | †         | 67,023    | Northern Maine Medical Center                | 48,797    | 37,250    |
| Peer Group E Median Critical Access     | 71,613    | 69,630    | 62,948    | Peer Group D Critical Access**               | · ·       |           |
| Blue Hill Memorial Hospital             | 80,046    | 68,701    | 54,985    | Blue Hill Memorial Hospital                  | 77,149    | 66,366    |
| Bridgton Hospital                       | 243,292   | 164,794   | 170,598   | Bridgton Hospital                            | 177,018   | 126,778   |
| Calais Regional Hospital                | · †       | 65,738    | 108,125   |                                              | ,<br>†    | · †       |
| Charles A. Dean Memorial Hospital       | 77,937    | 71,562    | 46,817    | Charles A. Dean Memorial Hospital            | 41,965    | 36,265    |
| Down East Community Hospital            | 71,613    | 69,630    | 64,732    | Down East Community Hospital                 | 54,209    | 78,998    |
| Houlton Regional Hospital               | 30,349    | 17,921    | 19,621    | Houlton Regional Hospital                    | 27,541    | 25,673    |
| LincolnHealth **                        | †         | 72,063    | 87,046    | LincolnHealth **                             | 68,137    | 56,734    |
| Mayo Regional Hospital                  | 147,193   | †         | †         | Mayo Regional Hospital                       | †         | †         |
| Millinocket Regional Hospital           | 41,036    | 73,149    | 32,508    | Millinocket Regional Hospital                | 15,541    | 18,329    |
| Mount Desert Island Hospital            | 46,047    | 23,606    | 62,948    | Mount Desert Island Hospital                 | 182,886   | 148,170   |
| Penobscot Valley Hospital               | 24,481    | 25,056    | 16,692    | Penobscot Valley Hospital                    | 13,990    | 7,488     |
| Redington-Fairview General Hospital     | 274,392   | 214,237   | 424,156   |                                              | 385,577   | 288,488   |
| Rumford Community Hospital              | 51,378    | 51,794    | 119,966   | Rumford Community Hospital                   | 118,844   | 47,366    |
| Sebasticook Valley Hospital             | 159,373   | 125,788   | 169,304   | Sebasticook Valley Hospital                  | 189,219   | 173,355   |
| Stephens Memorial Hospital              | 122,124   | 80,202    | 59,770    | Stephens Memorial Hospital                   | 61,985    | 62,618    |
| Waldo County General Hospital           | (228)     | 14,270    | 29,802    | Waldo County General Hospital                | 13,743    | 31,074    |
| Peer Group F Median Private Psychiatric | 30,619    | 31,397    |           | Peer Group E Private Psychiatric**           |           |           |
| Acadia Hospital Corporation             | 30,619    | 38,461    | 9,169     | Acadia Hospital Corporation                  | 22,563    | 6,474     |
| Maine Behavioral Healthcare **          | †         | 24,333    | 24,638    |                                              | 30,182    | 54,947    |
| Peer Group G Median Rehabilitation      | †         | †         |           | Peer Group F Rehabilitation**                |           |           |
| New England Rehabilitation Hospital     | †         | †         | †         | New England Rehabilitation Hospital          | †         | †         |
|                                         |           |           |           | TOTAL ALL HOSPITALS                          | 9,680,902 | 9,838,246 |
| All Maine Hospitals Median              | 173,320   | 125,788   | 119,131   | All Maine Hospitals Median                   | 177,018   | 128,470   |
| * Northeast Median                      | +         | +         | t         | * Northeast Median                           | †         | +         |
| * U.S. Median                           | +         | +         | +         | * U.S. Median                                | t         | +         |
| OIDI FICAIGII                           |           |           |           | *Data from 2019 INGENIX "Almanac of Hospital |           |           |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

Financial and Operating

<sup>†</sup> Data not available or not applicable

<sup>\*\*</sup>See Release Notes Indicators", not yet available

<sup>\*</sup>Data from 2019 INGENIX "Almanac of Hospital

### Salaries and Benefits

**MHDO Hospital Financial Report Part I** 

| Peer Group A Median                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                      | FILIDO            | iospitai i ilialici | •                        |                                     |               |                         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|-------------------|---------------------|--------------------------|-------------------------------------|---------------|-------------------------|
| Central Maine Medical Center   182,685,536   194,561,947   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   211,618,393   |                                      |                   | FY 2014             | FY 2015                  | Peer Group effective April 2017 **  | FY 2016       | FY 2017                 |
| Eastern Maine Medical Center   329,259,255   346,353,455   355,113,126   MaineGeneral Medical Center   511,350,000   499,693,000   552,736,000   Maine Medical Center   511,350,000   499,693,000   552,736,000   Maine Medical Center   60,762,000   658,790,000   Maine Medical Center   70,962,247   82,054,004   83,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   81,000   8   | Peer Group A Median                  | 266,703,125       | 279,401,957         |                          |                                     |               |                         |
| Maine Medical Center   204,146,725   212,459,458   218,559,346   MaineGeneral Medical Center   600,762,000   568,79,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Central Maine Medical Center         | 182,605,636       | 194,561,947         | 211,618,393              | Central Maine Medical Center        | 222,489,915   | 221,899,700             |
| Maine Medical Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Eastern Maine Medical Center         | 329,259,525       | 346,353,455         | 355,113,126              | Eastern Maine Medical Center        | 380,058,227   | 426,990,065             |
| Maine Medical Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | MaineGeneral Medical Center          | 204,146,725       | 212,450,458         | 218,559,348              | MaineGeneral Medical Center         | 228,505,372   | 240,788,191             |
| Aroostook Medical Center, The (TAMC) 68, 564, 333 69, 210, 141 71, 641, 003 Mercy Hospital 118, 917,000 124, 255, 93 97, 133, 986 Mercy Hospital 119, 917,000 124, 255, 93 97, 133, 986 Mercy Hospital 170, 254, 81, 81, 81, 81, 81, 81, 81, 81, 81, 81                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Maine Medical Center                 | 511,350,000       | 499,693,000         | 552,736,000              | Maine Medical Center                | 600,762,000   | 658,790,000             |
| Mercy Hospital   118,917,000   124,925,043   126,575,306   Mercy Hospital   121,725,248   107,499,634   Microast Hospital   70,398,524   78,182,007   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,87   | Peer Group B Median                  |                   |                     |                          |                                     |               |                         |
| Mercy Hospital   118,917.000   124,925,043   126,575,306   Mercy Hospital   121,725,248   107,499,634   Mid Coast Hospital   70,398,524   78,182.007   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,879   75,711,8   | Aroostook Medical Center, The (TAMC) |                   |                     |                          |                                     | 74,562,559    | 77,133,986              |
| Mid Coast Hospital 99,012,275 102,064,569 Penobscot Bay Medical Center 67,988,308 72,707,718 75,711,879 Southern Maine Health Care ** 1 114,642,033 113,614,630 St. Joseph Hospital 48,448,000 49,305,000 St. Joseph Hospital 50,803,1072 87,063,753 93,023,329 St. Joseph Hospital 50,803,1072 87,063,753 48,453,138 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,361 47,164,3 |                                      |                   | 124,925,043         |                          |                                     | 121,725,248   |                         |
| Penobscot Bay Medical Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                      |                   | 78.182.007          |                          |                                     | 99.012.275    |                         |
| Southern Maine Health Care **                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                      |                   | 72,707,718          | 75.711.879               | Penobscot Bay Medical Center        | 79,996,054    | 76,650,336              |
| St Joseph Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                      |                   |                     |                          |                                     |               | 151 643 670             |
| St Mary's Regional Medical Center 98,709,000 85,926,000 94,696,000 7 ork Hospital 9,831,072 87,063,753 93,023,229 York Hospital 95,939,028 98,689,407 York Hospital 95,939,228 98,689,407 York Hospital 95,093,409 48,390,518 47,164,361 Franklin Memorial Hospital 52,808,057 48,458,138 47,164,361 Franklin Memorial Hospital 50,031,165 48,390,518 48,2952 Maine Coast Memorial Hospital 50,031,165 48,390,518 48,2952 Maine Coast Memorial Hospital 46,386,411 45,842,309 Maine Coast Memorial Hospital 46,638,6411 45,842,309 Maine Coast Memorial Hospital 48,641,575 52,698,644 Peer Group D Median 22,670,959 27,944,177 32,930,950 Inland Hospital 48,641,575 52,698,644 Peer Group E Median - Critical Access 21,860,661 25,888,754 27,944,177 28,772,544 Peer Group E Median - Critical Access 21,860,661 25,888,754 27,944,177 28,772,544 Peer Group E Median - Critical Access 21,860,661 25,888,754 27,949,946 20,821,730 Maine Coast Memorial Hospital 21,264,533 20,749,946 20,821,730 Maine Pedical Center 30,353,639 32,586,448 Peer Group E Median - Critical Access 21,860,661 25,888,754 20,749,946 20,821,730 Maine Pedical Center 30,353,639 32,586,448 Peer Group E Median - Critical Access 21,860,661 25,888,754 20,749,946 20,821,730 Maine Pedical Center 30,353,639 32,258,448 Peer Group E Median - Critical Access 31,346,638 32,340,340 Maine Pedical Center 30,353,639 32,258,448 Peer Group E Median - Critical Access 31,346,340 Maine Pedical Center 30,353,639 32,258,448 Peer Group E Median - Critical Access 32,860,661 25,888,754 20,449,449 34,652 34,679,449 34,679,749 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679,479 34,679, |                                      | 48 448 000        | 49 305 000          | 63 332 000               | St Joseph Hospital                  | 69 287 000    | 69 333 000              |
| York Hospital         90,831,072         87,063,753         93,023,329         York Hospital         95,930,928         98,689,407           Peer Group C Median         50,933,409         48,390,518         47,164,561         Peer Group C**           Cary Medical Center         24,447,214         24,892,027         25,748,493         23,000         23,000         46,361,216         46,361,216         46,368,641         45,482,309         46,361,216         46,361,216         46,368,641         45,482,309         46,447,211         48,491,218         47,164,361         Franklin Memorial Hospital         46,368,641         45,482,309         48,499,522         Maine Coast Memorial Hospital         46,568,661         27,944,177         32,930,950         Maine Coast Memorial Hospital         48,641,575         52,698,644           Peer Group D Median         36,160,212         36,313,468         37,089,355         48,789,355         48,789,350         48,789,350         48,789,350         48,789,350         48,789,350         48,789,350         48,789,350         48,789,350         48,789,350         48,789,350         48,789,350         48,789,350         48,789,350         48,789,350         48,789,350         48,789,350         48,789,350         48,789,350         48,789,350         48,789,350         48,789,350         48,789,350         48,789                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                      |                   |                     |                          |                                     |               |                         |
| Peer Group C Median                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                      |                   |                     |                          |                                     |               |                         |
| Cary Medical Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                      |                   |                     | 47 164 361               | Peer Group C**                      | 93,930,920    | 30,003, <del>1</del> 07 |
| Franklin Memorial Hospital 52,808,057 48,458,138 47,164,361 Franklin Memorial Hospital 46,386,411 45,482,309 Maine Coast Memorial Hospital 48,641,575 52,688,644 Peer Group D Median 22,670,959 27,944,177 32,930,956 Intentionally left blank Inland Hospital 36,160,212 36,313,468 37,089,356 Intentionally left blank Northern Maine Medical Center 26,436,658 27,944,177 28,772,544 Northern Maine Medical Center 30,353,639 32,586,448 Northern Maine Medical Center 42,643,658 27,944,177 28,772,544 Northern Maine Medical Center 30,353,639 32,586,448 Northern Maine Medical Center 40,000 Northern Maine Medical Cen |                                      |                   |                     | 25 740 402               | Can Madical Contar                  | 26 061 220    | 26 261 216              |
| Maine Coast Memorial Hospital   48,395,18   48,249,562   Maine Coast Memorial Hospital   48,641,575   52,698,644   72   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,2930,950   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294,177   73,294   |                                      |                   |                     | 23,/40,493<br>47 164 261 | Cary Medical Center                 |               |                         |
| Peer Group D Median   36,160,212   36,313,468   37,989,356   Northern Maine Medical Center   26,436,658   27,944,177   28,772,544   Northern Maine Medical Center   30,353,639   32,586,448                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                      |                   |                     | 47,104,301               |                                     |               |                         |
| Inland Hospital   36,160,212   36,313,468   37,089,356   Northern Maine Medical Center   26,436,658   27,944,177   28,772,544   Northern Maine Medical Center   30,353,639   32,586,448                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                      | 50,031,105        |                     |                          |                                     | 48,041,575    | 52,098,0 <del>44</del>  |
| Northern Maine Medical Center   26,436,658   27,944,177   28,772,544   Northern Maine Medical Center   30,353,639   32,586,448   Peer Group F Median Private Psychiatric   21,646,538   27,944,179   28,772,549   Peer Group F Median Private Psychiatric   21,645,331   21,785,136   21,785,136   21,785,136   22,793,418   Peer Group F Median Private Psychiatric   24,365,178   26,812,149   28,756,596   29,991,925   Peer Group F Median Private Psychiatric   21,645,331   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785,136   21,785               |                                      |                   |                     |                          |                                     | 20 257 225    | 20.024.042              |
| Peer Group E Median Critical Access   21,860,061   25,888,754   27,056,596   Peer Group D Critical Access **                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                      | 36,160,212        | 36,313,468          | 37,089,356               | Inland Hospital                     |               |                         |
| Blue Hill Memorial Hospital   21,264,533   20,749,946   20,821,730   Blue Hill Memorial Hospital   22,000,809   22,434,017   22,400   23,401,77   Calais Regional Hospital   17,331,562   16,906,624   18,182,743   Calais Regional Hospital   18,449,625   17,883,401   Charles A. Dean Memorial Hospital   19,557,410   20,748,470   21,561,100   Charles A. Dean Memorial Hospital   10,397,183   10,657,015   Charles A. Dean Memorial Hospital   10,397,183   10,438,29   13,469,90   Charles A. Dean Mem   |                                      |                   |                     |                          |                                     | 30,353,639    | 32,586,448              |
| Bridgton Hospital   26,871,499   28,565,646   29,991,925   Bridgton Hospital   31,782,135   31,396,777   Calais Regional Hospital   17,331,562   16,906,654   18,182,743   Calais Regional Hospital   18,449,625   17,883,401   Charles A. Dean Memorial Hospital   19,557,410   20,748,470   21,561,106   Down East Community Hospital   20,506,229   29,120,916   Houlton Regional Hospital   33,565,377   34,782,028   LincolnHealth **                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                      |                   |                     |                          |                                     |               |                         |
| Calais Regional Hospital 17,331,562 16,906,624 18,182,743 Calais Regional Hospital 18,449,625 17,883,401 Charles A. Dean Memorial Hospital 9,512,136 10,525,330 10,323,584 Charles A. Dean Memorial Hospital 10,397,183 10,657,015 Down East Community Hospital 19,557,410 20,748,470 21,561,106 Down East Community Hospital 20,506,229 29,120,916 Houtton Regional Hospital 32,297,216 33,024,273 33,194,534 Houtton Regional Hospital 33,565,377 34,782,029 1,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,100,6184 11,1 |                                      |                   |                     | 20,821,730               | Blue Hill Memorial Hospital         |               |                         |
| Charles A. Dean Memorial Hospital   9,512,136   10,525,330   10,323,584   Charles A. Dean Memorial Hospital   10,397,183   10,657,015                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                      |                   |                     |                          | Bridgton Hospital                   |               |                         |
| Down East Community Hospital 19,557,410 20,748,470 21,561,106   Down East Community Hospital 32,297,216 33,024,273 33,194,534   Houlton Regional Hospital 33,297,216 33,024,273 33,194,534   Houlton Regional Hospital 33,565,377 34,782,026   LincolnHealth ** 30,494,914 31,705,684   Mayo Regional Hospital 30,44,718 31,162,810 30,468,498   Mayo Regional Hospital 17,191,903 16,919,774 16,381,287   Mount Desert Island Hospital 17,224,434 19,135,794   Mount Desert Island Hospital 17,224,434 31,462,611   Penobscot Valley Hospital 14,180,573 15,043,829 13,364,990   Penobscot Valley Hospital 14,180,573 15,043,829 13,364,990   Penobscot Valley Hospital 12,455,889 23,835,713 25,342,417   Runford Community Hospital 22,455,589 23,835,713 25,342,417   Runford Community Hospital 19,875,601 20,534,011 20,836,694   Sebasticook Valley Hospital 21,785,207 22,485,778   Stephens Memorial Hospital 32,382,594 34,369,517   Stephens Memoria |                                      |                   | 16,906,624          | 18,182,743               | Calais Regional Hospital            |               |                         |
| Houlton Regional Hospital 32,297,216 33,024,273 33,194,534 Houlton Regional Hospital 33,565,377 34,782,028 LincolnHealth ** 30,494,914 31,705,684 Mayo Regional Hospital 30,044,718 31,162,810 30,468,498 Millinocket Regional Hospital 17,191,903 16,919,774 16,381,287 Mount Desert Island Hospital 17,191,903 16,919,774 16,381,287 Millinocket Regional Hospital 17,224,434 19,135,794 Mount Desert Island Hospital 14,180,573 15,043,829 13,364,990 Penobscot Valley Hospital 14,180,573 15,043,829 13,364,990 Penobscot Valley Hospital 12,961,102 11,124,018 Redington-Fairview General Hospital 22,455,589 23,835,713 25,342,417 Sebasticook Valley Hospital 19,875,601 20,534,011 20,836,694 Sebasticook Valley Hospital 21,785,207 22,485,785 Stephens Memorial Hospital 42,547,345 44,975,971 46,809,542 Waldo County General Hospital 42,547,345 44,975,971 46,809,542 Waldo County General Hospital 42,547,345 44,975,971 46,809,542 Waldo County General Hospital 50,561,744 53,133,188 Peer Group F Median Private Psychiatric 4,547,345 44,975,971 46,809,542 Waldo County General Hospital 50,561,744 53,133,188 Peer Group G Median Private Psychiatric 16,484,503 16,297,890 Peer Group E Private Psychiatric 84,990 Peer Group G Median Rehabilitation Hospital 16,175,576 16,434,503 16,297,890 Peer Group F Rehabilitation Hospital 32,391,411 16,769,198 Poor Hospital 16,175,576 16,434,503 16,297,890 Peer Group F Rehabilitation Hospital 37,710,100 40,152,928 Poor Hospital 40,180,180,180,180,180,180,180,180,180,18                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Charles A. Dean Memorial Hospital    | 9,512,136         | 10,525,330          | 10,323,584               | Charles A. Dean Memorial Hospital   | 10,397,183    |                         |
| LincolnHealth ** Mayo Regional Hospital 30,044,718 31,162,810 30,468,498 Millinocket Regional Hospital 17,191,903 16,919,774 16,381,287 Mount Desert Island Hospital 31,783,143 31,365,713 30,897,252 Penobscot Valley Hospital 14,180,573 15,043,829 13,364,990 Redington-Fairview General Hospital 32,455,589 23,835,713 25,342,417 Sebasticook Valley Hospital 30,995,676 31,416,736 31,029,476 Waldo County General Hospital 42,547,345 44,975,971 46,809,542 Peer Group F Median Private Psychiatric 42,547,345 44,975,971 46,809,542 Peer Group F Median Private Psychiatric 26,812,149 44,623,779 Maine Behavioral Healthcare ** New England Rehabilitation Hospital 16,175,576 16,434,503 16,297,890 New England Rehabilitation Hospital 41,600,73,180  All Maine Hospitals Median 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                      |                   | 20,748,470          | 21,561,106               | Down East Community Hospital        | 20,506,229    | 29,120,916              |
| Mayo Regional Hospital         30,044,718         31,162,810         30,468,498         Mayo Regional Hospital         31,513,876         32,351,634           Millinocket Regional Hospital         17,191,903         16,919,774         16,381,287         Millinocket Regional Hospital         17,224,434         19,135,794           Mount Desert Island Hospital         31,783,143         31,365,713         30,897,252         Mount Desert Island Hospital         31,72,044         33,462,611           Penobscot Valley Hospital         14,180,573         15,043,829         13,364,990         Hount Desert Island Hospital         12,961,102         11,124,018           Redington-Fairview General Hospital         38,240,273         38,924,199         40,644,558         Redington-Fairview General Hospital         45,016,475         47,242,985           Rumford Community Hospital         22,455,589         23,835,713         25,342,417         Redington-Fairview General Hospital         27,300,710         26,901,346           Stephens Memorial Hospital         30,995,676         31,416,736         31,029,476         31,029,476         31,029,476         46,809,542         Waldo County General Hospital         32,382,594         33,133,188           Peer Group F Median Private Psychiatric         26,812,149         44,623,779         47,152,897         47,152,897         46,809                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                      | 32,297,216        | 33,024,273          | 33,194,534               | Houlton Regional Hospital           | 33,565,377    | 34,782,028              |
| Millinocket Regional Hospital       17,191,903       16,919,774       16,381,287       Millinocket Regional Hospital       17,224,434       19,135,794         Mount Desert Island Hospital       31,783,143       31,783,143       31,365,713       30,897,252       Mount Desert Island Hospital       31,722,044       33,462,611         Penobscot Valley Hospital       12,961,102       11,124,018         Redington-Fairview General Hospital       38,240,273       38,924,199       40,644,558         Rumford Community Hospital       22,455,589       23,835,713       25,342,417         Sebasticook Valley Hospital       19,875,601       20,534,011       20,836,694         Stephens Memorial Hospital       30,995,676       31,416,736       31,029,476         Waldo County General Hospital       42,547,345       44,975,971       46,809,542         Peer Group F Median Private Psychiatric       26,812,149       44,623,779       47,152,897         Acadia Hospital Corporation       32,662,360       32,928,616       34,061,447         Maine Behavioral Healthcare **       †       56,318,941       60,244,347         Peer Group G Median Rehabilitation       16,175,576       16,434,503       16,297,890         New England Rehabilitation Hospital       16,735,441       16,730,918                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | LincolnHealth **                     | †                 | 27,941,794          | 28,770,775               | LincolnHealth **                    | 30,494,914    | 31,705,684              |
| Mount Desert Island Hospital         31,783,143         31,365,713         30,897,252         Mount Desert Island Hospital         31,732,044         33,462,611           Penobscot Valley Hospital         14,180,573         15,043,829         13,364,990         Penobscot Valley Hospital         12,961,102         11,124,018           Redington-Fairview General Hospital         38,240,273         38,924,199         40,644,558         Redington-Fairview General Hospital         45,016,475         47,242,985           Rumford Community Hospital         22,455,589         23,835,713         25,342,417         Rumford Community Hospital         27,300,710         26,901,346           Sebasticook Valley Hospital         19,875,601         20,534,011         20,836,694         Sebasticook Valley Hospital         21,785,207         22,485,778           Stephens Memorial Hospital         30,995,676         31,416,736         31,029,476         Stephens Memorial Hospital         32,382,594         34,369,517           Waldo County General Hospital         42,547,345         44,975,971         46,809,542         Waldo County General Hospital         50,561,744         53,133,188           Peer Group F Median Private Psychiatric         26,812,149         44,623,779         47,152,897         Yeer Group E Private Psychiatric**         Acadia Hospital Corporation         37,062,975                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Mayo Regional Hospital               | 30,044,718        | 31,162,810          | 30,468,498               | Mayo Regional Hospital              | 31,513,876    | 32,351,634              |
| Mount Desert Island Hospital         31,783,143         31,365,713         30,897,252         Mount Desert Island Hospital         31,732,044         33,462,611           Penobscot Valley Hospital         14,180,573         15,043,829         13,364,990         Penobscot Valley Hospital         12,961,102         11,124,018           Redington-Fairview General Hospital         38,240,273         38,924,199         40,644,558         Redington-Fairview General Hospital         45,016,475         47,242,985           Rumford Community Hospital         22,455,589         23,835,713         25,342,417         Rumford Community Hospital         27,300,710         26,901,346           Sebasticook Valley Hospital         19,875,601         20,534,011         20,836,694         Sebasticook Valley Hospital         21,785,207         22,485,778           Stephens Memorial Hospital         30,995,676         31,416,736         31,029,476         Stephens Memorial Hospital         32,382,594         34,369,517           Waldo County General Hospital         42,547,345         44,975,971         46,809,542         Waldo County General Hospital         50,561,744         53,133,188           Peer Group F Median Private Psychiatric         26,812,149         44,623,779         47,152,897         Yeer Group E Private Psychiatric**         Acadia Hospital Corporation         37,062,975                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Millinocket Regional Hospital        | 17,191,903        | 16,919,774          | 16,381,287               | Millinocket Regional Hospital       | 17,224,434    | 19,135,794              |
| Penobscot Valley Hospital         14,180,573         15,043,829         13,364,990         Penobscot Valley Hospital         12,961,102         11,124,018           Redington-Fairview General Hospital         38,240,273         38,244,199         40,644,558         Redington-Fairview General Hospital         45,016,475         47,242,985           Rumford Community Hospital         19,875,601         20,534,011         20,836,694         Sebasticook Valley Hospital         21,785,207         22,485,778           Stephens Memorial Hospital         30,995,676         31,416,736         31,029,476         Stephens Memorial Hospital         32,382,594         34,369,517           Waldo County General Hospital         42,547,345         44,975,971         46,809,542         Waldo County General Hospital         50,561,744         53,133,188           Peer Group F Median Private Psychiatric         26,812,149         44,623,779         47,152,897         Peer Group E Private Psychiatric**         Acadia Hospital Corporation         37,062,975         40,374,013           Maine Behavioral Healthcare **         †         56,318,941         60,244,347         Maine Behavioral Healthcare **         64,928,464         67,191,251           Peer Group G Median Rehabilitation Hospital         16,175,576         16,434,503         16,297,890         Peer Group F Rehabilitation Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Mount Desert Island Hospital         | 31,783,143        | 31,365,713          | 30,897,252               | Mount Desert Island Hospital        | 31,732,044    | 33,462,611              |
| Redington-Fairview General Hospital         38,240,273         38,924,199         40,644,558         Redington-Fairview General Hospital         45,016,475         47,242,985           Rumford Community Hospital         22,455,589         23,835,713         25,342,417         Rumford Community Hospital         27,300,710         26,901,346           Sebasticook Valley Hospital         30,995,676         31,416,736         31,029,476         Sebasticook Valley Hospital         21,785,207         22,485,778           Stephens Memorial Hospital Waldo County General Hospital         42,547,345         44,975,971         46,809,542         Waldo County General Hospital         32,382,594         34,369,517           Peer Group F Median Private Psychiatric         26,812,149         44,623,779         47,152,897         47,152,897         47,152,897         46,809,542         44,623,779         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897         47,152,897 <t< td=""><td>Penobscot Valley Hospital</td><td>14,180,573</td><td>15,043,829</td><td>13,364,990</td><td>Penobscot Valley Hospital</td><td>12,961,102</td><td>11,124,018</td></t<>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Penobscot Valley Hospital            | 14,180,573        | 15,043,829          | 13,364,990               | Penobscot Valley Hospital           | 12,961,102    | 11,124,018              |
| Rumford Community Hospital 22,455,589 23,835,713 25,342,417 Sebasticook Valley Hospital 19,875,601 20,534,011 20,836,694 Sebasticook Valley Hospital 21,785,207 22,485,778 Stephens Memorial Hospital 30,995,676 31,416,736 31,029,476 Waldo County General Hospital 42,547,345 44,975,971 46,809,542 46,809,542 46,809,542 46,809,542 47,152,897 Acadia Hospital Corporation 32,662,360 32,928,616 34,061,447 Acadia Hospital Corporation 45,6318,941 60,244,347 Acadia Hospital Corporation 56,318,941 60,244,347 Acadia Hospital Healthcare ** 64,928,464 67,191,251 Peer Group G Median Rehabilitation Hospital 16,175,576 16,434,503 16,297,890 Peer Group F Rehabilitation Hospital 16,75,761 16,434,503 16,297,890 Peer Group F Rehabilitation Hospital 16,731,441 16,769,198 TOTAL ALL HOSPITALS 2,931,410,004 3,116,073,180 ** Northeast Median ** 1 ** Northeast Median ** Nort          | Redington-Fairview General Hospital  | 38,240,273        | 38,924,199          | 40,644,558               | Redington-Fairview General Hospital | 45,016,475    | 47,242,985              |
| Sebasticook Valley Hospital         19,875,601         20,534,011         20,836,694         Sebasticook Valley Hospital         21,785,207         22,485,778           Stephens Memorial Hospital         30,995,676         31,416,736         31,029,476         Stephens Memorial Hospital         32,382,594         34,369,517           Waldo County General Hospital         42,547,345         44,975,971         46,809,542         Waldo County General Hospital         50,561,744         53,133,188           Peer Group F Median Private Psychiatric         26,812,149         44,623,779         47,152,897         Acadia Hospital Corporation         37,062,975         40,374,013           Maine Behavioral Healthcare **         1         56,318,941         60,244,347         Maine Behavioral Healthcare **         64,928,464         67,191,251           Peer Group G Median Rehabilitation         16,175,576         16,434,503         16,297,890         Peer Group F Rehabilitation Hospital         16,731,441         16,769,198           New England Rehabilitation Hospitals Median         32,297,216         33,024,273         35,575,402         All Maine Hospitals Median         37,710,100         40,152,928           * Northeast Median         †         †         * Northeast Median         †         * Northeast Median         * Northeast Median         †                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Rumford Community Hospital           | 22,455,589        | 23,835,713          | 25,342,417               | Rumford Community Hospital          | 27,300,710    | 26,901,346              |
| Stephens Memorial Hospital         30,995,676         31,416,736         31,029,476         Stephens Memorial Hospital         32,382,594         34,369,517           Waldo County General Hospital         42,547,345         44,975,971         46,809,542         Waldo County General Hospital         50,561,744         53,133,188           Peer Group F Median Private Psychiatric         26,812,149         44,623,779         47,152,897         Peer Group E Private Psychiatric**           Acadia Hospital Corporation Maine Behavioral Healthcare **         1,56,318,941         56,318,941         60,244,347         Acadia Hospital Corporation Maine Behavioral Healthcare **         64,928,464         67,191,251           Peer Group G Median Rehabilitation Hospital         16,175,576         16,434,503         16,297,890         Peer Group F Rehabilitation Hospital         16,731,441         16,769,198           New England Rehabilitation Hospitals Median         32,297,216         33,024,273         35,575,402         All Maine Hospitals Median         37,710,100         40,152,928           * Northeast Median         †         †         †         * Northeast Median         †         * Northeast Median         †         * Northeast Median                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Sebasticook Valley Hospital          | 19,875,601        | 20,534,011          | 20,836,694               | Sebasticook Valley Hospital         | 21,785,207    | 22,485,778              |
| Waldo County General Hospital         42,547,345         44,975,971         46,809,542         Waldo County General Hospital         50,561,744         53,133,188           Peer Group F Median Private Psychiatric         26,812,149         44,623,779         47,152,897         Peer Group E Private Psychiatric**           Acadia Hospital Corporation Maine Behavioral Healthcare **         32,662,360         32,928,616         34,061,447         Acadia Hospital Corporation         37,062,975         40,374,013           Peer Group G Median Rehabilitation New England Rehabilitation Hospital         16,175,576         16,434,503         16,297,890         Peer Group F Rehabilitation Hospital         16,731,441         16,769,198           New England Rehabilitation Hospitals Median         32,297,216         33,024,273         35,575,402         All Maine Hospitals Median         37,710,100         40,152,928           * Northeast Median         †         †         * Northeast Median         †         †         †                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                      |                   | 31,416,736          | 31,029,476               | Stephens Memorial Hospital          | 32,382,594    | 34,369,517              |
| Peer Group F Median Private Psychiatric         26,812,149         44,623,779         47,152,897         Peer Group E Private Psychiatric**           Acadia Hospital Corporation Maine Behavioral Healthcare **         1 56,318,941         34,061,447         Acadia Hospital Corporation Maine Behavioral Healthcare **         37,062,975         40,374,013           Peer Group G Median Rehabilitation New England Rehabilitation Hospital         16,175,576         16,434,503         16,297,890         Peer Group F Rehabilitation Hospital New England Rehabilitation Hospital New Engla                                                                                                                                                                                                             |                                      |                   | 44.975.971          | 46,809,542               |                                     | 50.561.744    | 53.133.188              |
| Acadia Hospital Corporation         32,662,360         32,928,616         34,061,447         Acadia Hospital Corporation         37,062,975         40,374,013           Maine Behavioral Healthcare **         †         56,318,941         60,244,347         Maine Behavioral Healthcare **         64,928,464         67,191,251           Peer Group G Median Rehabilitation         16,175,576         16,434,503         16,297,890         Peer Group F Rehabilitation **         New England Rehabilitation Hospital         16,731,441         16,769,198           TOTAL ALL HOSPITALS         2,931,410,004         3,116,073,180           * Northeast Median         †         †         * Northeast Median         37,710,100         40,152,928                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                      |                   |                     |                          |                                     | 23,232,       | 23/233/233              |
| Maine Behavioral Healthcare **         †         56,318,941         60,244,347         Maine Behavioral Healthcare **         64,928,464         67,191,251           Peer Group G Median Rehabilitation         16,175,576         16,434,503         16,297,890         Peer Group F Rehabilitation **           New England Rehabilitation Hospital         16,175,576         16,434,503         16,297,890         New England Rehabilitation Hospital         16,731,441         16,769,198           TOTAL ALL HOSPITALS         2,931,410,004         3,116,073,180           * Northeast Median         †         †         * Northeast Median         37,710,100         40,152,928                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                      |                   |                     |                          |                                     | 37 062 975    | 40 374 013              |
| Peer Group G Median Rehabilitation         16,175,576         16,434,503         16,297,890         Peer Group F Rehabilitation**           New England Rehabilitation Hospital         16,175,576         16,434,503         16,297,890         New England Rehabilitation Hospital         16,731,441         16,769,198           TOTAL ALL HOSPITALS         2,931,410,004         3,116,073,180           * Northeast Median         32,297,216         33,024,273         35,575,402         All Maine Hospitals Median         37,710,100         40,152,928           * Northeast Median         †         * Northeast Median         †         †         * Northeast Median         †                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                      |                   |                     |                          |                                     |               |                         |
| New England Rehabilitation Hospital         16,175,576         16,434,503         16,297,890         New England Rehabilitation Hospital         16,731,441         16,769,198           All Maine Hospitals Median         32,297,216         33,024,273         35,575,402         All Maine Hospitals Median         37,710,100         40,152,928           * Northeast Median         †         †         * Northeast Median         †         †         * Northeast Median         †         †         * Northeast Median         †         * Northeast Median         †         * Northeast Median         *         * Northeast Median         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         *         * <td></td> <td></td> <td></td> <td></td> <td></td> <td>3 1,323, 10 1</td> <td>07,171,231</td>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                      |                   |                     |                          |                                     | 3 1,323, 10 1 | 07,171,231              |
| TOTAL ALL HOSPITALS 2,931,410,004 3,116,073,180  All Maine Hospitals Median 32,297,216 33,024,273 35,575,402 All Maine Hospitals Median 37,710,100 40,152,928  * Northeast Median † * Northeast Median † †                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                      |                   |                     |                          |                                     | 16 731 441    | 16 760 108              |
| All Maine Hospitals Median       32,297,216       33,024,273       35,575,402 All Maine Hospitals Median       37,710,100       40,152,928         * Northeast Median       †       †       †       * Northeast Median       †       †                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | New England Renabilitation Hospital  | 10,173,370        | 10,757,505          | 10,237,030               |                                     |               |                         |
| * Northeast Median † † * Northeast Median † †                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | All Maine Hosnitals Median           | 32 297 216        | 33 024 273          | 35 575 402               |                                     |               |                         |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                      | <i>52,231,210</i> | +                   | +                        |                                     | 37,710,130    | +0,132,326              |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                      |                   | 1                   | _                        |                                     | +             | 1                       |
| * U.S. Median T T T * U.S. Median ' T  *Data from 2019 INGENIX "Almanac of Hospital                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | * U.S. Median                        | T                 | Т                   | Ť                        | * U.S. Median                       | •             | T                       |

<sup>\*</sup> Almanac of Hospital Financial and Operating Indicators 2018 (INGENIX)

<sup>†</sup> Data not available or not applicable